Bank of America Merrill Lynch Japan Conference 2011

# **SMFG's Management Strategy**

LEAD THE VALUE

Koichi Miyata, President Sumitomo Mitsui Financial Group, Inc.

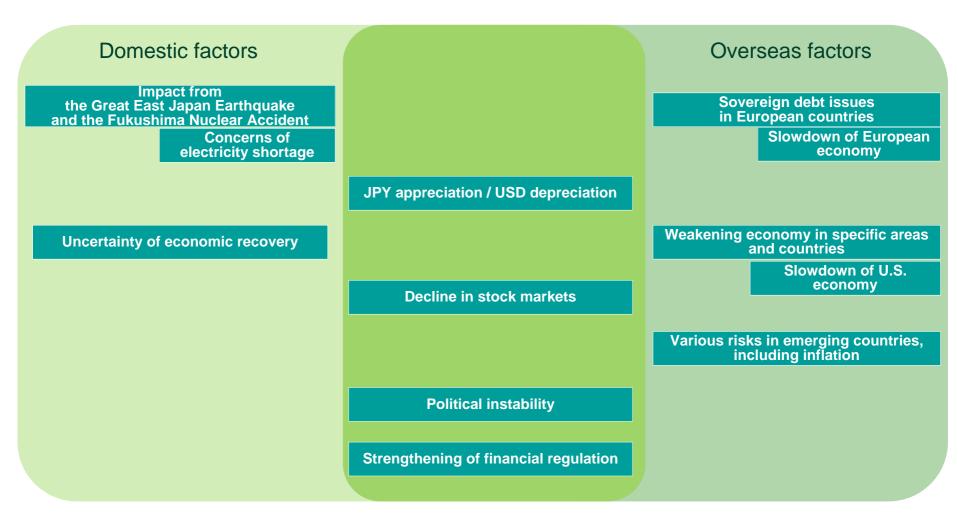
September 13, 2011



- **1. Risk Factors Surrounding Financial Institutions**
- 2. Limited Downside Risks
- 3. Solid Commercial Banking Franchise
- 4. Medium-term Management Plan
- 5. Steady Earnings Generation in 1Q, FY3/2012

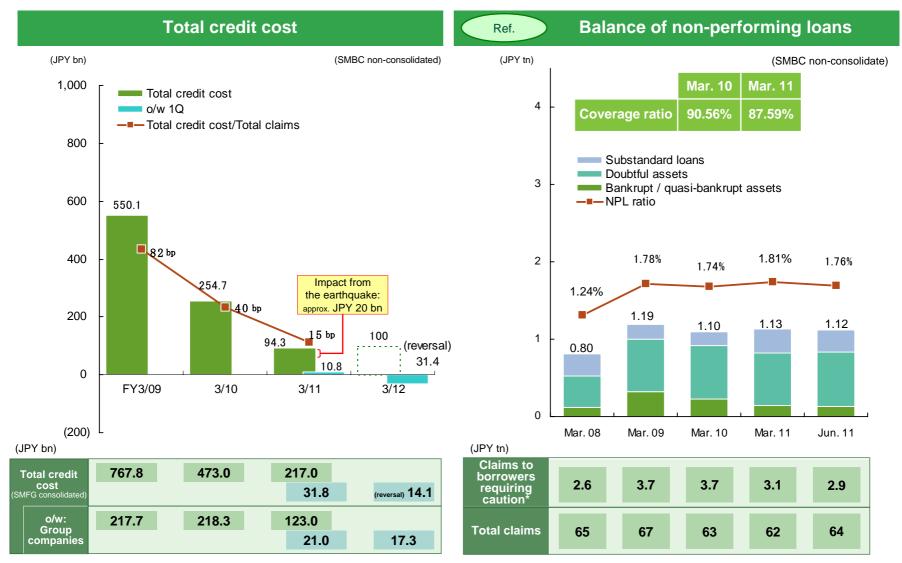
### **1. Risk Factors Surrounding Financial Institutions**

Business environment for financial institutions is "unpredictable," "uncertain," and "unstable." However, downside risks of SMFG are limited



### 2. Limited Downside Risks (1) Asset Quality

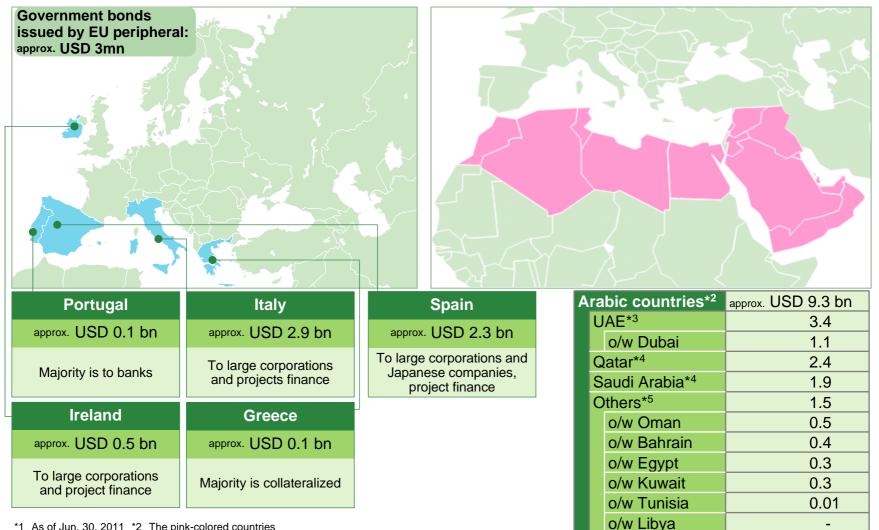
SMBC's credit costs is expected to remain at a "cruising speed," reflecting our strengthening of risk control



\* Excluding claims to Substandard borrowers

### 2. Limited Downside Risks (2) Exposure to European Peripheral and Arabic Countries<sup>\*1</sup>

Our sovereign exposure in European peripheral countries is extremely small; thus, potential direct impact is minimal



\*1 As of Jun. 30, 2011 \*2 The pink-colored countries

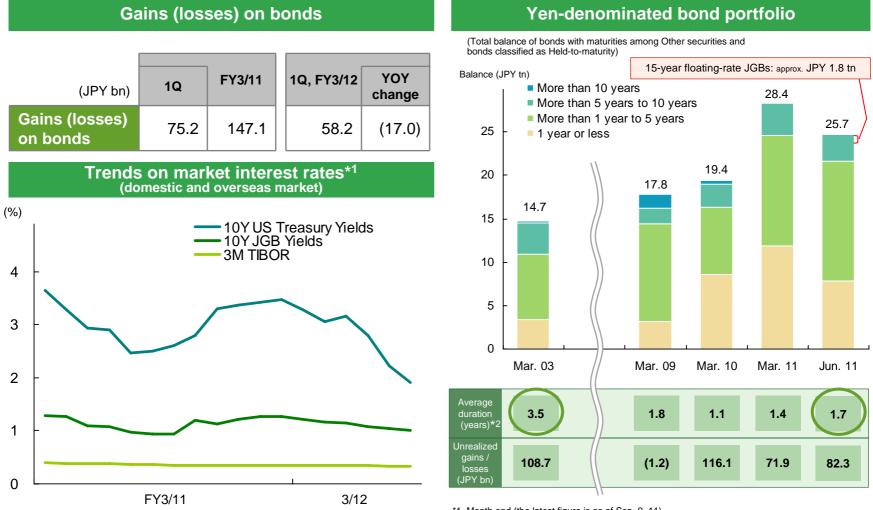
\*3 Majority is to government-affiliated entities, local banks and Japanese companies

\*4 Project finance \*5 Trade finance and project finance

(SMFG consolidated)

### 2. Limited Downside Risks (3) Bond Portfolio

We successfully realized gains on bonds by quickly responding to the decline in interest rates in both domestic and overseas markets, while controlling the degree of risks



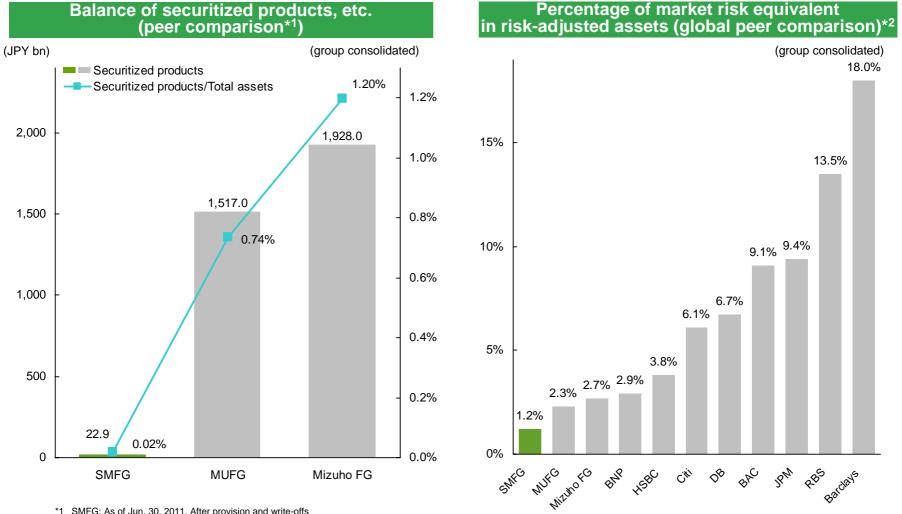
\*1 Month end (the latest figure is as of Sep. 9, 11) \*2 Excluding bonds classified as held to maturity,

2 Excluding bonds classified as neito to maturity, bonds for which hedge-accounting is applied, and private placement bonds. Duration of 15-year floating rate JGBs is calculated as zero

#### (SMBC non-consolidated)

### 2. Limited Downside Risks (4) Securitized Products, Market risk

Our exposure to securitized products remains at extremely low level after early and substantial reduction in 1H, FY3/2008

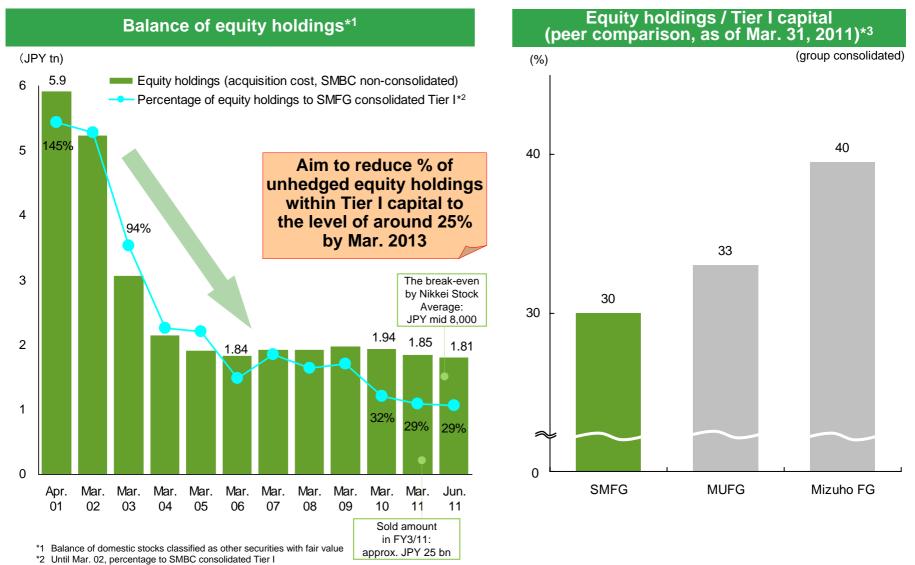


\*1 SMFG: As of Jun. 30, 2011. After provision and write-offs MUFG: As of Jun. 30, 2011. After impairment and before deducting net unrealized losses. Including "securities being held to maturity" and "other" Mizuho FG: As of Mar. 31, 2011. After reserve for investment loss. Including banking accounts of subordinated banks and trading accounts of Mizuho Securities \*2 Market risk equivalent X 12.5 / Total risk-adjusted assets.

Based on each company's disclosed figures (as of Mar. 31, 2011 for SMFG, MUFG, Mizuho FG: as of Dec. 31, 2010 for BNP: and as of Jun. 30, 2011 for others)

### 2. Limited Downside Risks (5) Equity Holdings

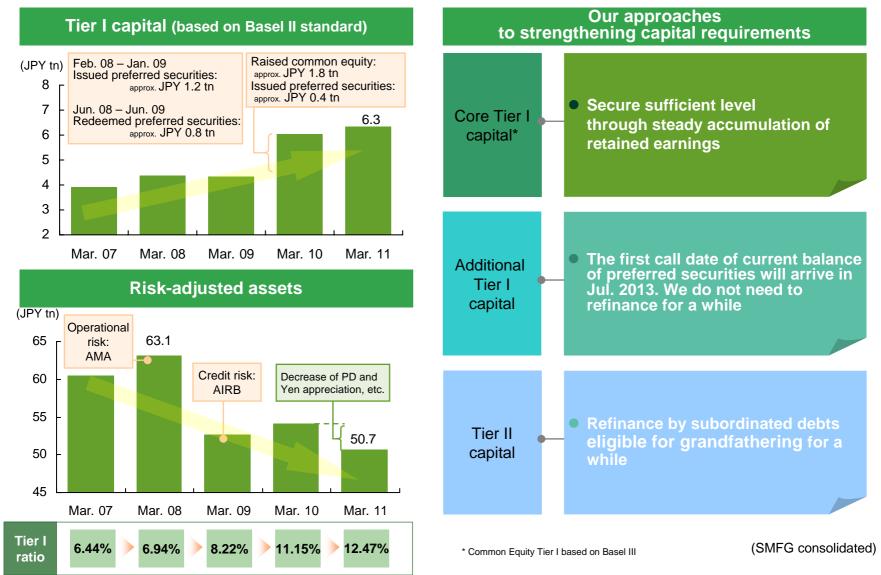
We will further reduce the amount of our equity holdings, while striving to obtain customer consent to unwind



\*3 Balance of domestic stocks classified as other securities / Consolidated Tier I capital. Based on each company's disclosed figures

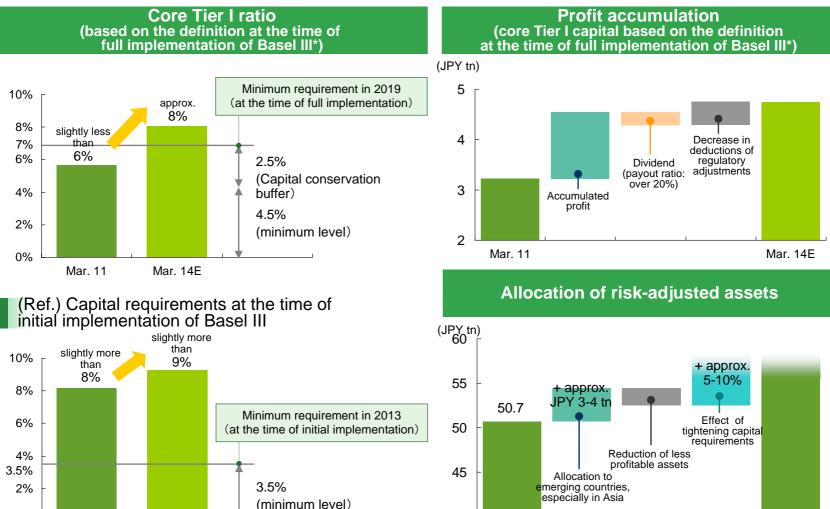
### 2. Limited Downside Risks (6) Capital Base

We aim to strengthen our capital base to address strengthening of global financial regulations without new capital raising through accumulation of retained earnings



### 2. Limited Downside Risks (6) Capital Base

We estimate that the incremental impact of the implementation of Basel III to the risk-adjusted assets will be limited



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Mar. 11

\* Regulatory adjustments are fully deducted. Not including Net unrealized gains (losses) on other securities

Mar. 14E

0%

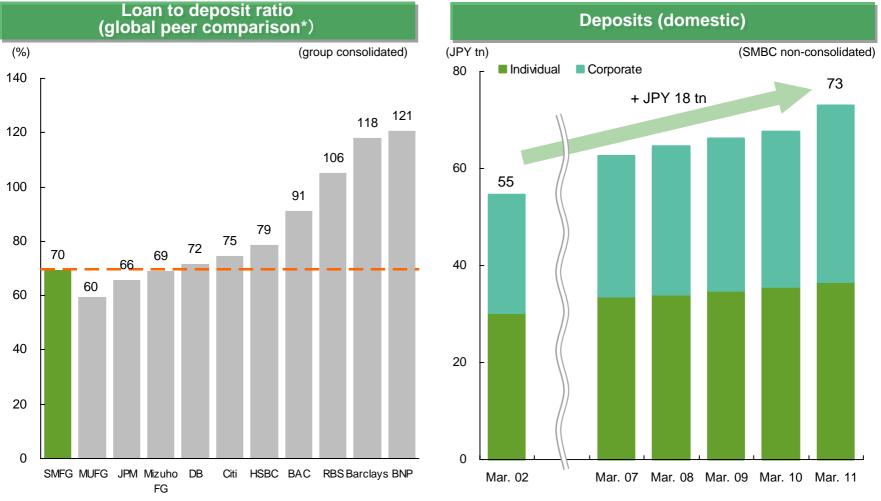
Mar. 11

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Mar. 14E

## 2. Limited Downside Risks (7) Liquidity

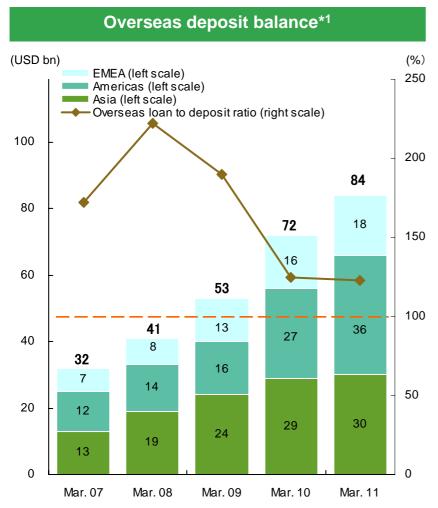
We have a competitive advantage in loan to deposit ratio vis-à-vis global peers. We aim to maintain prudent liquidity management in order to secure a solid investment/funding structure, taking into account the liquidity regulations under discussion



<sup>\*</sup> Based on each company's disclosed figures (as of Jun. 30, 2011)

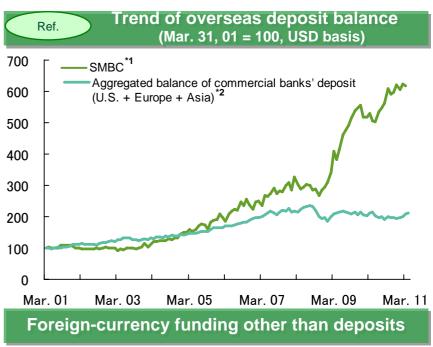
### 2. Limited Downside Risks (7) Liquidity

We will further expand and diversify our foreign-currency funding sources in line with our strategy to expand overseas business



- \*1 Sum of SMBC, SMBC Europe and SMBC (China). Managerial accounting basis (based on location of our channels). JPY based loan balance is exchanged to USD at respective term-end JPY/USD rate
- \*2 Source: Bloomberg (based on public information of each country's central bank) Europe: Euro area

Asia: China, Korea, India, Taiwan, Hong Kong, Thailand, Singapore and Indonesia



- Set up USD CP program (Nov. 2009)
- Issued foreign-currency denominated bonds
  - USD denominated senior bonds in Jul. 2010: USD 1 bn each for 3Y and 5Y bonds
  - EUR denominated subordinated bonds in Nov. 2010: EUR 750 mn for 10Y
  - USD denominated senior bonds in Jan. 2011: USD 650 mn for 3Y and USD 850 mn for 5Y
  - USD denominated senior bonds in Jul. 2011: USD 900 mn for 3Y and USD 1,100 mn for 5Y
- Issued foreign-currency denominated retail bonds in domestic market (Mar. 2010)

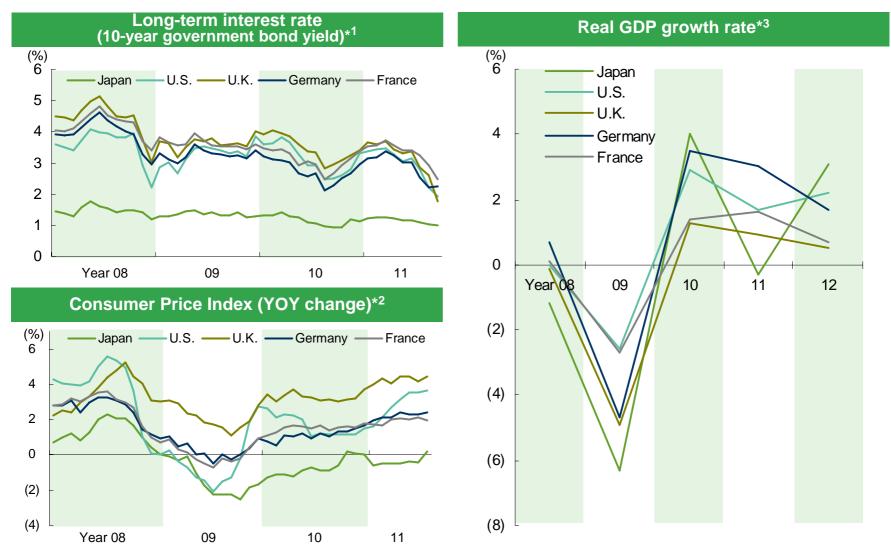
### 2. Limited Downside Risks (8) Comparison with 2008 Financial Crisis

Our asset quality and capital base has improved substantially compared with those at the 2008 financial crisis

	Our group	Issues European/U.S. peers are facing/faced
2008 financial crisis	Increase in credit costs due to deterioration of our corporate clients' business performance Conservative approaches to loan provisioning and DTA recognition	Decline in market prices of securitized products
Current	Quality of credit portfolio has improved Capital base has been strengthened	Substantial amount of European peripheral sovereign debt is held mainly by European banks

### 3. Solid Commercial Banking Franchise

Japanese economy has suffered from deflation and low growth over the past decade



\*1 10-year government bond yield at month end (the latest figure is as of Sep. 9, 2011) \*2 Source: OECD.Stat (as of Sep. 2011)

\*3 Source: Results (- Year 10): OECD Economic Outlook (Jun. 2011), Estimate (Year 11-): Japan Research Institute

### 3. Solid Commercial Banking Franchise

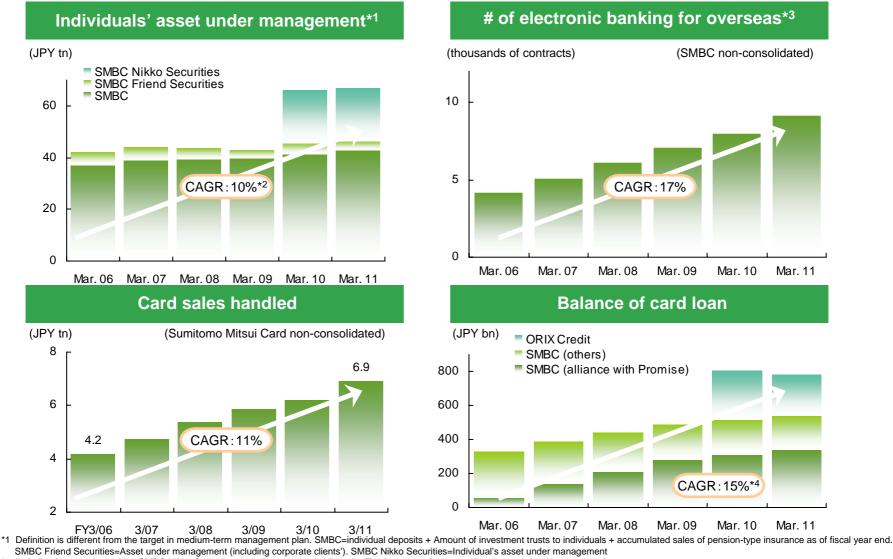
Over the past decade, we have enhanced profitability through reduction in credit costs while maintaining our competitive advantages in operational efficiency and profit generation capacity (JPY bn)

	FY01-05 ave.	FY06-10 ave.	
Banking profit	1,040.6	797.2	
Total credit cost	(921.3)	(227.3)	₽
Net income	(23.5)	191.9	1

(SMBC non-consolidated)

### **3. Solid Commercial Banking Franchise**

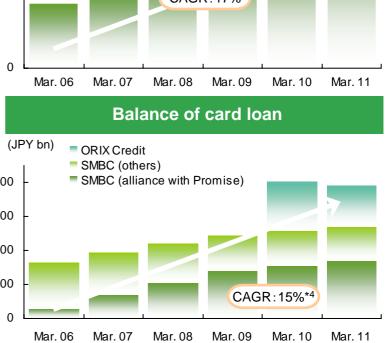
We have achieved double-digit growth per annum of commercial banking franchise in strategic business areas



#### \*2 Including increase by making SMBC Nikko Securities a wholly-owned subsidiary \*3 Total number of contracts for electronic banking services for overseas accounts

\*4 Including increase by the consolidation of ORIX Credit

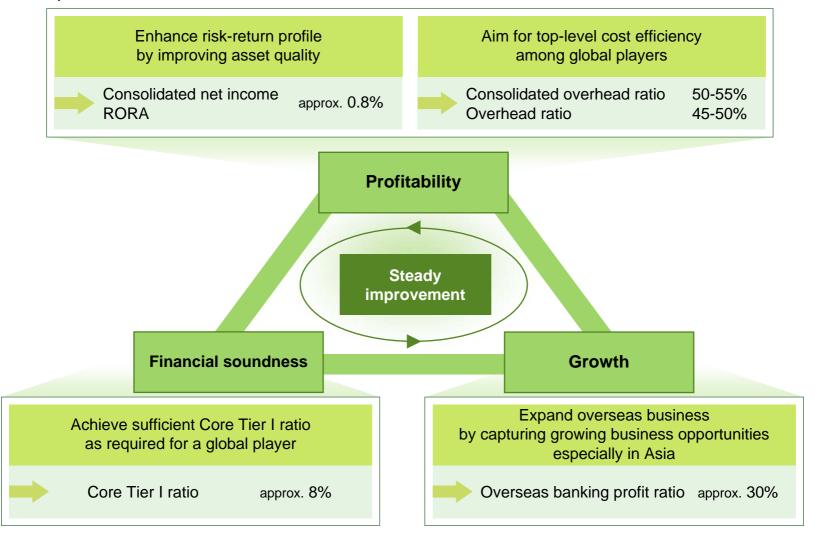
# (SMBC non-consolidated)



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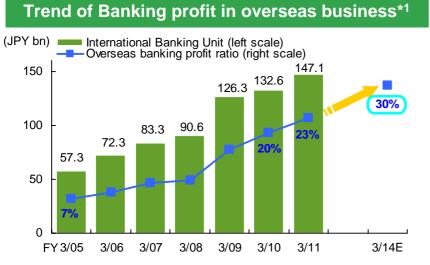
### 4. Medium-term Management Plan (1) Financial Targets

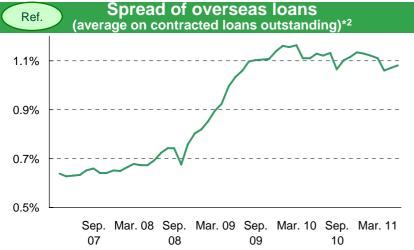
Based on the principle of achieving well-balanced and steady improvement of "financial soundness," "profitability," and "growth," we will expand bottom-line profit steadily with enhanced focus on risk-return and cost-return profiles



### 4. Medium-term Management Plan (2) Global Expansion

We aim to increase the overseas banking profit ratio to 30%. We will allocate assets and human resources aggressively, in order to strengthen our business operations



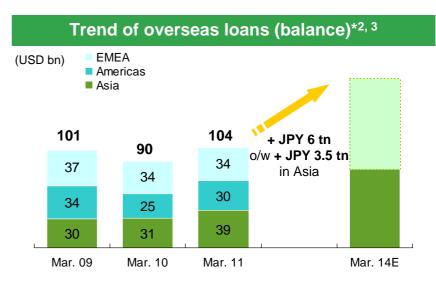




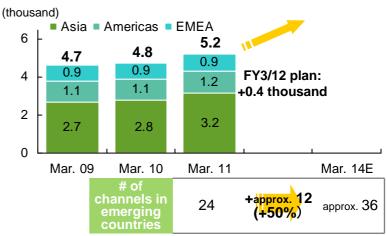
\*2 Sum of SMBC, SMBC Europe and SMBC (China). Managerial accounting basis

\*3 Based on location of our channels. JPY based loan balance is exchanged to USD at respective term-end JPY/USD rate

\*4 Based on location of our channels

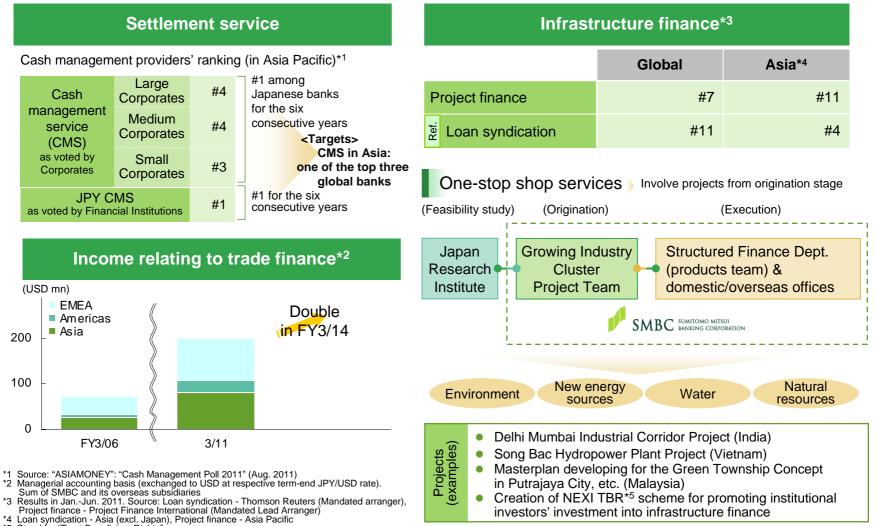






### 4. Medium-term Management Plan (2) Global Expansion

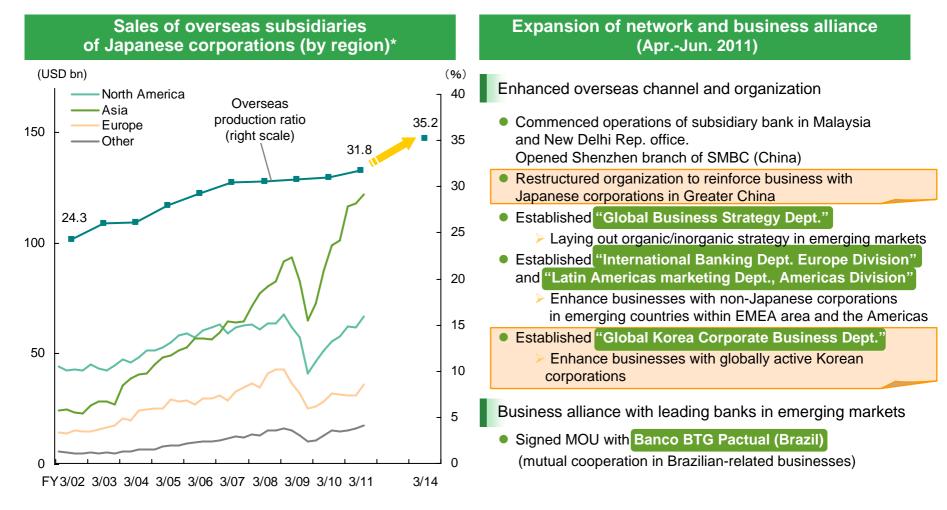
In emerging markets especially in Asia, we will respond to our clients' expanding needs for deposits, foreign exchange and accompanying financing needs. We will also reinforce global trade financing and infrastructure financing



<sup>\*5</sup> Stand for "Trust Beneficiary Rights"

### 4. Medium-term Management Plan (2) Global Expansion

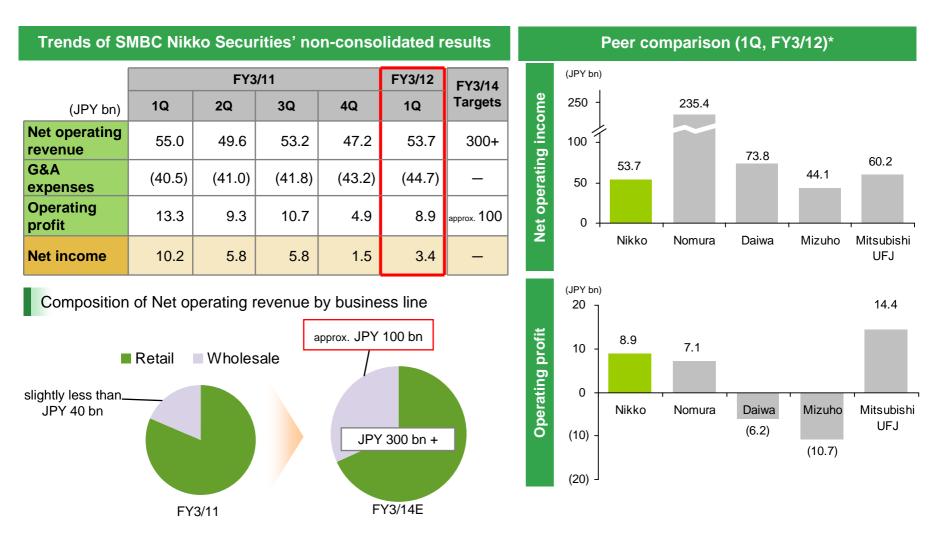
In order to effectively and quickly accommodate Japanese corporations' growing needs for their global expansion, we are closely collaborating and redeploying human resources between domestic and overseas offices



 \* Source: Sales of overseas subsidiaries of Japanese corporations: Ministry of Economy, Trade and Industry "Quarterly Survey of Overseas Subsidiaries (Jun. 2011)." Overseas production ratio: JBIC "Survey Report on Overseas Business Operations by Japanese Manufacturing Companies Result of JBIC FY2010 Survey: - Outlook for Japanese Foreign Direct Investment (22nd Annual Survey)"

# 4. Medium-term Management Plan(3) Synergies between SMBC and SMBC Nikko Securities

SMBC Nikko Securities will grow its profitability by consistently enhancing retail business with competitive edge and strengthening capability and cross-selling in wholesale business

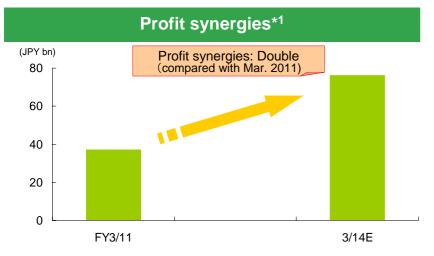


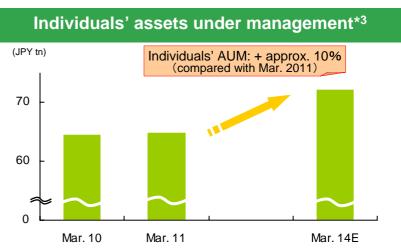
\* Based on each company's disclosure. The figures shown in the graph are: consolidated figures (US GAAP, comparison with Net revenue and Income before income taxes) of Nomura Holdings for Nomura, consolidated figures of Daiwa Securities Group for Daiwa, consolidated figures of Mizuho, and consolidated figures of Mitsubishi UFJ Securities Holdings for Mitsubishi UFJ

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# 4. Medium-term Management Plan(3) Synergies between SMBC and SMBC Nikko Securities

We will strengthen capabilities of financial consulting services for individuals and solution providing for corporations, through additional development of business synergies between the bank and the securities

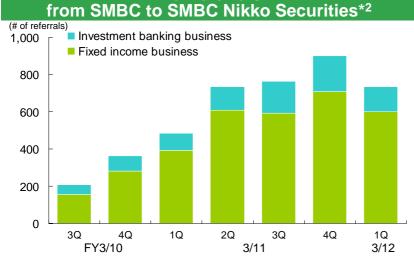




### Ranking related to wholesale business

League tables (AprJun. 2011)	Ranking	Mkt share
Japan Equity & Equity-Related (Book runner, proceeds)*4	#1	27.2%
All Bonds in Yen (Manager, proceeds)*5	#5	11.5%
Financial Advisor (M&A, # of deals) <sup>*4</sup>	#2	3.5%
Analyst ranking	Ranking	#of analysts
Corporate ranking <sup>*6</sup>	#9	31

Established Equity Research Division in Aug. 2010



# of referrals

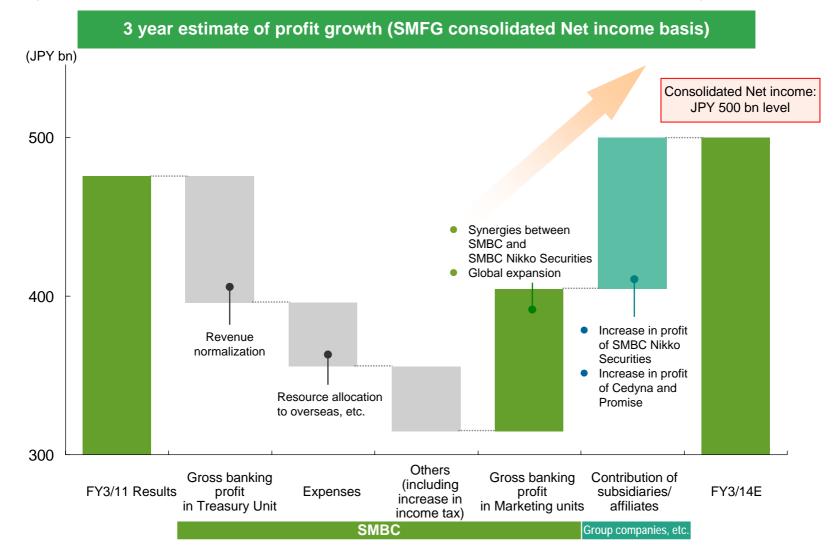
\*1 Managerial accounting basis \*2 On a contract basis \*3 Managerial accounting basis (total of SMBC, SMBC Nikko Securities and SMBC Friend Securities)

\*4 Source: Thomson Reuters (group basis) \*5 Source: SMBC Nikko Securities (corporate bonds, FILP agency bonds, municipality bonds (proportional shares as lead manager), samurai bonds)

\*6 Source: The Nikkei Veritas (Mar. 20, 2011). As of Jul. 29, 2011 for # of analysts

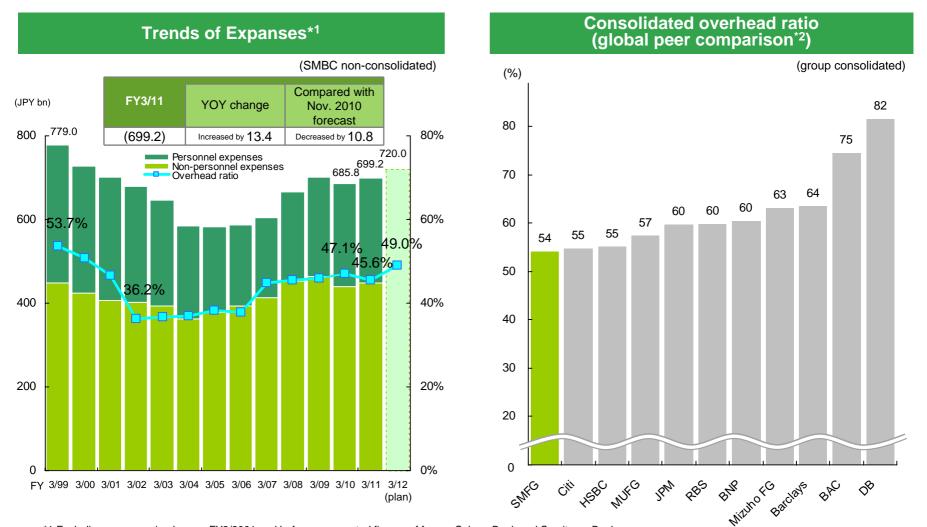
# 4. Medium-term Management Plan(4) Estimate of Consolidated Net Income Growth

We set target of SMFG's consolidated Net income at JPY 500 billion level in FY3/2014. To this end, we aim to increase profit in SMBC's Marketing units through global expansion and synergies between SMBC and SMBC Nikko Securities, as well as to increase profit in group companies



## 4. Medium-term Management Plan (5) Operational Efficiency

We will further pursue operational efficiency, targeting 45-50% of SMBC's non-consolidated overhead ratio and 50-55% of SMFG's consolidated overhead ratio



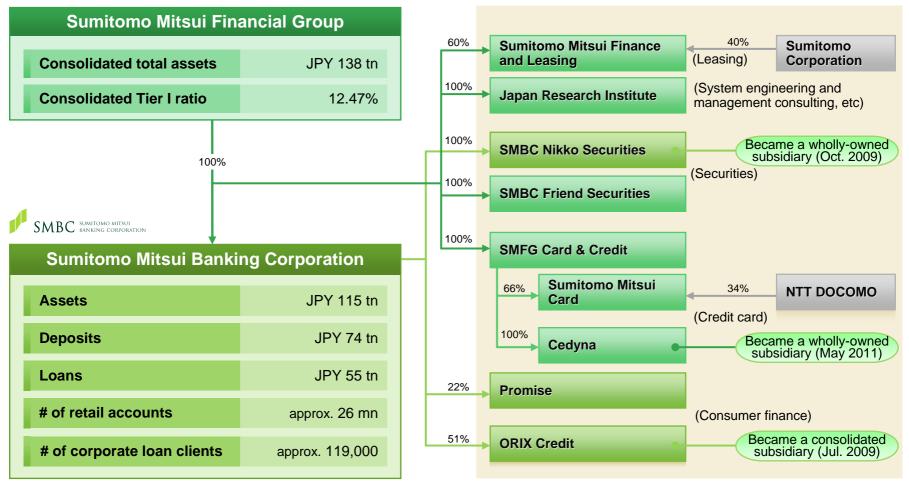
\*1 Excluding non-recurring losses. FY3/2001 and before: aggregated figures of former Sakura Bank and Sumitomo Bank

\*2 Based on each company's disclosed figures (net of insurance claims). As of FY3/2011 results for SMFG, MUFG and Mizuho FG, and as of FY12/2010 results for others

### 4. Medium-term Management Plan (6) Group-wide Management Capability

We will implement efficient operation of SMBC into other group companies

SMFG SUMITOMO MITSUI



\* As of Sep. 13, 2011 for shareholding ratio and as of Mar. 31, 2011 for other figures

### 5. Steady Earnings Generation in 1Q, FY3/2012

### In 1Q, FY3/2012, we made a favorable progress

Overview	v of 1Q, FY3/201	2 Results		P/L				
Banking profit	*1 SN	MBC non-consolidated						
Favorable progress	"FY3/2012 forecast" JPY 750 bn	JPY <b>206.7</b> bn		(JPY bn)	1Q, FY3/12	YOY change	1H	FY3/12 forecast
Ourses have been	n n na fit na tin Al			Gross banking profit	389.5	(5.6)	725	1,470
Overseas banking	ng profit ratio Ma "FY3/2014 target"			o/w Gains (losses) on bonds	58.2	(17.0)	·	
overseas loans	approx. 30%	24.3 %	24.3 %	Expenses*3	(182.8)	Increased by 7.6	(355)	(720)
Overhead ratio	SMBC non-consolida	ted/ SMFG consolidated	SMBC h-consolidated	<overhead ratio=""></overhead>	46.9%	Increased by 2.6%	49.0%	49.0%
	"FY3/2014 target" Overhead ratio:	46.9 %	SN non-con	Banking profit*1	206.7	(13.2)	370	750
Controlled within	45-50% Consolidated	53.8 %	Total credit cost*2	(Net reversal) 31.4	Decreased by 42.2	(50)	(100)	
the target level	overhead ratio: 50-55%		Ordinary profit	194.1	(3.9)	290	600	
Total Credit Co	ost*2 SM	MBC non-consolidated		Net income	167.4	(8.4)	150	350
Net reversal	"FY3/2012 forecast" JPY (100) bn	(Net reversal) JPY <b>31.4 bn</b>	<b>SMFG</b> onsolidated	Ordinary profit	301.2	+28.0	400	840
			SM	Net income	206.6	(5.2)	170	400
Net income Favorable progress	"FY3/2012 forecast" JPY 400 bn	SMFG consolidated	Common share dividends					
1 Before provision for general	reserve for possible loan losses	5	<ul> <li>Planning to pay JPY 100 per share for FY3/2012, the same level as FY3/2011</li> </ul>					

\*2 Including portion recorded in Extraordinary gains (losses) in the results of 1Q, FY3/2011

\*3 Excluding non-recurring losses

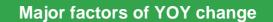
# Appendices

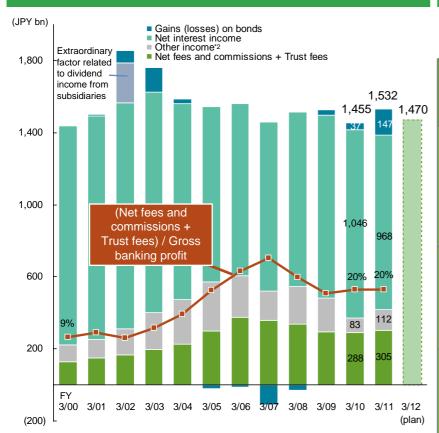


## (Appendix 1) Gross Banking Profit in FY3/2011

Gross banking profit [SMBC's non-consolidated] was JPY 1,531.8 billion, an increase of JPY 76.5 billion year over year due mainly to an increase in Gains on bonds resulting from our ALM operations that quickly responded to the decline in market interest rates, an increase in sales of investment trusts, and an increase in fees related to loans in overseas, while Gross banking profit was partially offset by a decrease in Net interest income decreased due to tightened loan to deposit spread associated with a decline in the interest rate in the domestic market

Gross banking profit<sup>\*1</sup>





\*1 FY3/01 and before: aggregated figures of former Sakura Bank and Sumitomo Bank \*2 Other income = Net trading income + Net other operating income – Gains (losses) on bonds

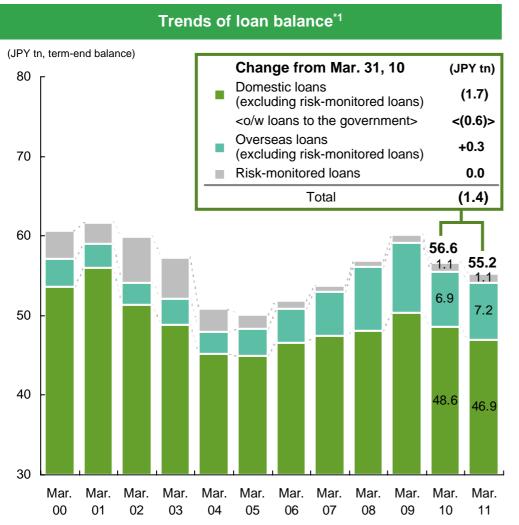
	(JPY bn)	FY3/11	YOY change
G	ross banking profit	1,531.8	+76.5
[[ 0	Excluding gains (losses) n bonds]	[1,384.7]	[(33.3)]
N	let interest income	967.8	(78.6)
	Net interest income in domestic operations	867.6	(42.4)
	Net interest income in international operations	100.2	(36.2)
	o/w Interest on interest-rate swaps	(9.9)	(38.2)
	let fees and commissions + rust fees	305.0	+16.6
	o/w Fees on sales for investment trusts*3	52.0	+13.2
	o/w Fees related to loans in International Banking Unit*3	47.8	+13.2
	let trading income + let other operating income	259.0	+138.5
	o/w Gains (losses) on bonds	147.1	+109.8
	o/w Income from (expenses on) derivatives	9.3	+23.2
		(SMBC non co	a a a li al a t a al )

\*3 Managerial accounting basis

(SMBC non-consolidated)

## (Appendix 2) Loan Balance

Domestic loans as of Mar. 31, 2011 decreased by JPY 1.7 trillion compared with Mar. 31, 2010 due mainly to limited loan demand. Overseas loans increased by JPY 1.0 trillion after currency adjustments as a result of the allocation of more assets in areas centered in Asia and the Americas



### Term-end balance by domestic business unit (managerial accounting basis)

(JPY tn, term-end balance)	Mar. 31, 11	Change from Mar. 31, 10
Consumer Banking Unit	15.5	0.0 *2
Middle Market Banking Unit <sup>*3</sup>	17.1	(1.2)
Corporate Banking Unit	11.9	(0.1)

\*2 After add-back adjustment of portion of housing loans securitized in FY3/11 (approx. JPY 50 bn)

\*3 Excluding loans to the public sector

#### Overseas loans, classified by region\*4 (managerial accounting basis)

JPY tn, erm-end balance)	Mar. 31, 11 Change from Mar. 31, 10		After adjustment of yen appreciation
)verseas otal	8.6	+ 0.3	+ 1.0
Americas	2.5	+ 0.2	+ 0.4
EMEA	2.8	(0.3)	0.0
Asia	3.3	+ 0.4	+ 0.6

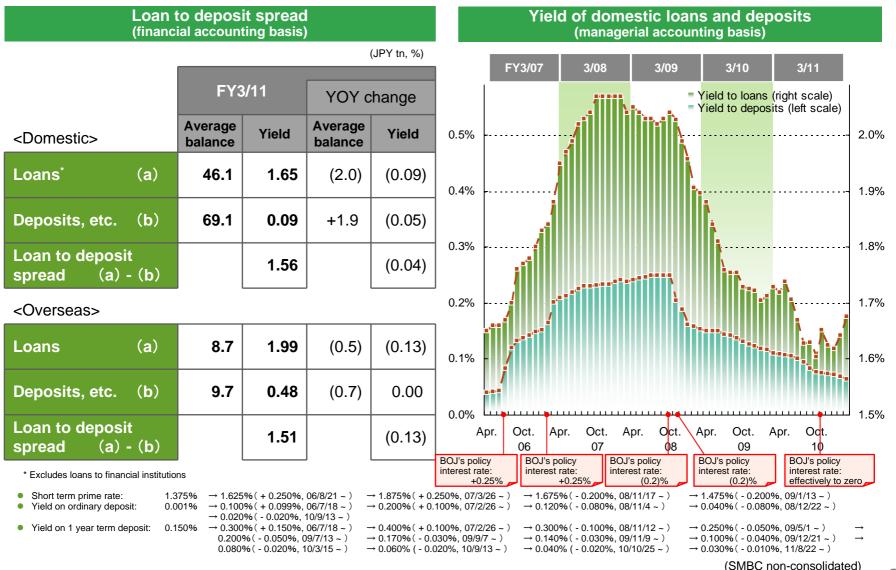
\*4 Based on location of our channels.

(SMBC non-consolidated) Including SMBC Europe and SMBC (China)

\*1 Mar. 01 and before: aggregated figures of former Sakura bank and Sumitomo Bank

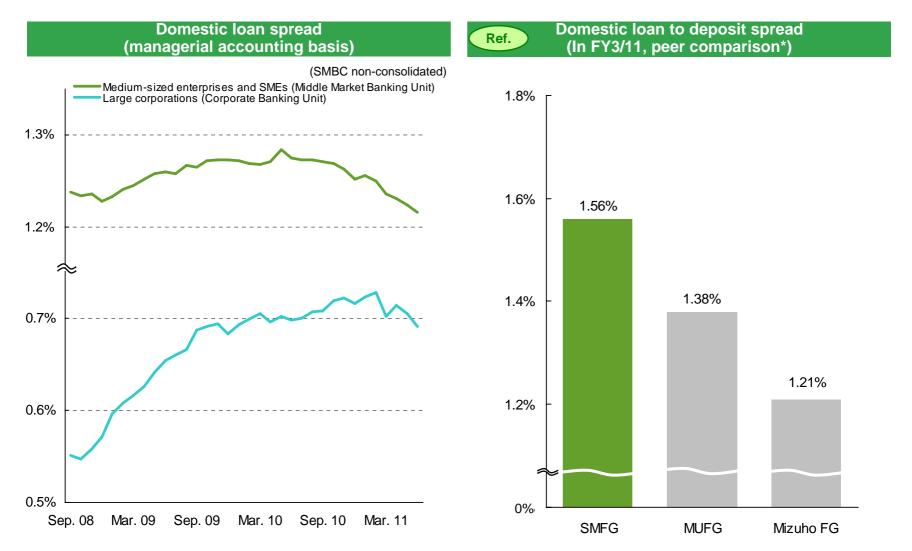
### (Appendix 3) Loan to Deposit Spread

Loan to deposit spread tightened due to a decline in loan yields reflecting lowered market interest rates



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### (Appendix 4) Loan Spread / Peer Comparison of Loan to Deposit Spread (Domestic)



\* Based on each companies' disclosure.

The figures shown in the graphs are: non-consolidated figures of SMBC for SMFG, non-consolidated figures of The Bank of Tokyo-Mitsubishi UFJ for MUFG, and simple aggregation of Mizuho Bank and Mizuho Corporate Bank for Mizuho FG

### (Appendix 5) Performance by Business Unit

In addition to the substantial increase in profit of Treasury Unit, profit in the Marketing units also rose due mainly to an increase in sales of investment trusts and fees related to loans in the International Banking Unit

				FY3/10	FY3/11	YOY
			(JPY bn)	FT3/10	F13/11	change*1
	0		Gross banking profit	391.7	387.8	+5.9
	Consumer Banking Unit		Expenses	(288.7)	(290.3)	(2.3)
	Banking Onit	E	Banking profit	103.0	97.5	+3.6
			Gross banking profit	472.9	443.9	(20.5)
	Middle Market Banking Unit		Expenses	(218.7)	(221.7)	(3.6)
	Danking Onit	E	Banking profit	254.2	222.2	(24.1)
	Components		Gross banking profit	197.3	201.3	(1.3)
	Corporate Banking Unit		Expenses	(33.3)	(36.0)	(1.7)
			Banking profit	164.0	165.3	(3.0)
	International		Gross banking profit	169.1	186.5	+31.7
	Banking Unit		Expenses	(54.5)	(57.9)	(6.6)
	(INBU)	E	anking profit	114.6	128.6	+25.1
			Gross banking profit	1,231.0	1,219.5	+15.8
N	larketing units		Expenses	(595.2)	(605.9)	(14.2)
		E	anking profit	635.8	613.6	+1.6
			Gross banking profit	272.8	330.7	+57.9
Т	reasury Unit		Expenses	(16.3)	(17.9)	(1.8)
		E	anking profit	256.5	312.8	+56.1
			Gross banking profit	(48.5)	(18.4)	+2.8
Headquarters			Expenses	(74.3)	(75.4)	Decreased by 2.6
		E	anking profit	(122.8)	(93.8)	+5.4
			Gross banking profit	1,455.3	1,531.8	+76.5
	Total		Expenses	(685.8)	(699.2)	Decreased by 13.4
		E	anking profit	769.5	832.6	+63.1

	ross banking profit by products	* <b>2</b> (. (YOY ch	IPY bn) ange*1)			
	Income on domestic loans Income on domestic yen deposits INBU's Interest related income	501.4 184.8 107.7	(17.0) (6.1) +5.0			
In	terest income	849.5	(18.5)			
	o/w: Investment trusts Pension-type insurance	52.0 10.5	+13.2 (7.3)			
	Income relating to Financial consulting for individuals	74.0	+13.1			
	o/w: Loan syndication	44.7	(2.9)			
	Structured finance*3	53.1	+9.4			
	Real estate finance*3	34.3	+5.2			
	Income relating to Investment banking business*3	155.9	+14.0			
	o/w. Sales of derivatives	17.0	(2.8)			
	Money remittance, Electronic banking	93.1	(1.7)			
	Foreign exchange	45.6	+4.7			
	INBU's Non-interest income	78.8	+26.7			
Ν	on-interest income	370.0	+34.3			
lari	Arketing units 1,219.5 +15.8					
	Adjustment of interest rates and exchange rates, etc.: (27.3)					

<Nominal change> YOY change: (11.5)

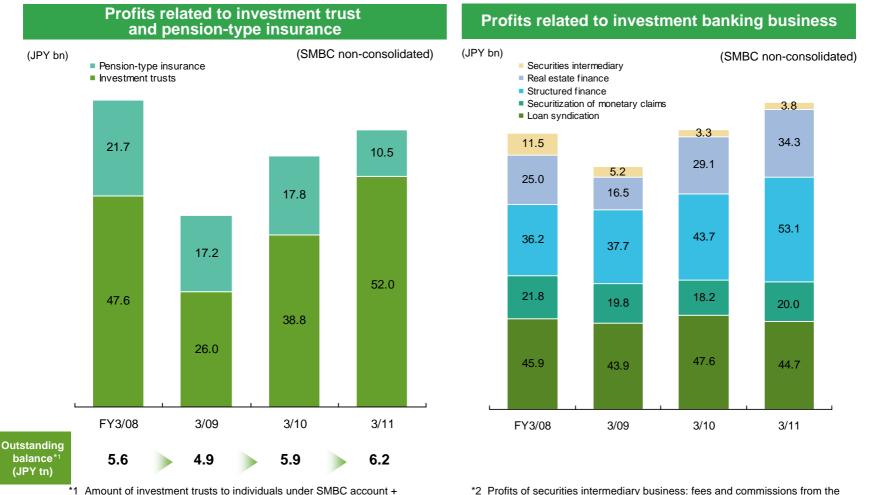
### Average loan balance and spread by business unit\*2

	Average balance		Average sprea	
(JPY tn, %)	FY3/11	YOY change	FY3/11	YOY change
Domestic loans	48.7	(2.2)	1.06	+ 0.01
o/w: Consumer Banking Unit	15.4	+ 0.2	1.42	(0.06)
Middle Market Banking Unit	17.6	(1.6)	1.17	(0.02)
Corporate Banking Unit	11.7	(0.5)	0.72	+ 0.05

\*1 After adjustment of interest rates and exchange rates, etc. (included in Headquarters) \*2 Managerial accounting basis \*3 Including interest income

## (Appendix 6) Non-interest Income

Our profits recovered steadily after the financial crisis



transactions with both individual and corporate clients.

commissions, interest income, etc.

Profits of the other businesses: managerial accounting basis including fees,

\*1 Amount of investment trusts to individuals under SMBC account + accumulated sales of pension-type insurance as of fiscal year end

### (Appendix 7) Contribution of Subsidiaries/Affiliates to **Consolidated Profit**

The difference of Net income between SMFG's consolidated and SMBC's non-consolidated improved by JPY 101.1 billion year over year to JPY 54.7 billion, due mainly to a recovery of business performance in subsidiaries such as Kansai Urban Banking Corporation and Cedyna

Promise

FY3/11 Results (JPY bn)	SMFG consolidated	SMBC non-consolidated	Difference	YOY change
Gross banking profit	2,504.7	1,531.8	972.9	+191.6
Net interest income	1,317.7	967.8	349.9	+15.4
Trust fees	2.3	2.3	0	(0.1)
Net fees and commissions	766.2	302.7	463.5	+141.6
Net trading income	237.1	151.1	86.0	+7.3
Net other operating income	181.4	107.9	73.5	+27.4
General and administrative expenses (G&A expenses)	(1,355.3)	* <sup>1</sup> (699.2)	(656.1)	Increased by 180.6
Total credit cost* <sup>2</sup>	(217.3)	(94.3)	(123.0)	Decreased by 95.3
Gains (losses) on stocks	(91.9)	(87.3)	(4.6)	+9.4
Equity in earnings (losses) of affiliates	(13.3)	-	(13.3)	+8.2
Ordinary profit	825.4	595.7	• 229.7	+133.6
Net income	475.9	421.2	• 54.7	+101.1
Net business profit / Banking profit	1,002.0	832.6	169.4	+106.6
	Forecast	Ordinary profit	240.0	+10.3
	for FY3/12	Net income	50.0	(4.7)

\*1 Excluding non-recurring losses \*2 Including portion recorded in Extraordinary gains (losses)

\*3 Changed name from Nikko Cordial Securities (Apr. 2011)

\*4 Figures are before offsetting internal transactions between group companies and after adjustment by ownership ratio

er	Major factors in difference (in round numbers)						
	Impact of new consolidation						
	(IDV ha) Secu			C Nikko rities <sup>*3</sup> lidated)		Cedyna	
	Gr	oss profit		+111		+114	
	G8	A expenses		(94)		(98)	
		Equity in earnings (losses) of affiliates		+1		+36	
	Or	dinary profit		+12		+32	
	То	tal credit cost				(25)	
(1)	(Ref.) Timing of consolidation		Oct.	ct. 2009		May 2010	
	(	Other major factors (J	PY bn)	FY3/11	1	YOY change	
	(1)	Kansai Urban Banking Corporation		(28)		Change Decreased by 39	
	(1)	SMBC Europe		(2)		Decreased by 27	
(2)		SMBC Nikko Securities	s* <sup>3</sup>		24	(4)	
		Sumitomo Mitsui Finan Leasing	ce and		16	+4	
	*4	<u>_</u>			13	+3	
	(2)	Kansai Urban Banking Corporation			4	+19	
		Cedyna			0	+33	

(21)

(24

## (Appendix 8) Capital

SMFG's consolidated Tier I ratio as of Mar. 31, 2011 increased by 132 bps compared with Mar. 31, 2010. This was due mainly to an increase in Tier I capital resulting from an accumulation of retained earnings and a decrease in risk-adjusted assets resulting from an improvement in asset quality

Mar. 31, 10 (a)	Mar. 31, 11 (b)	(b) – (a)			Т
6,032.3	6,324.0	+291.7		(1) Consolidated Net incom	۵
3,316.8	3,316.7	(0.1)		Dividends	0
[210.0]	*1 [210.0]	-			
1,371.3	1,702.8	+331.5	(1)	Net deferred tax assets / Ti 9.9% (as of Mar. 2011, d	
1,633.3	1,593.6	(39.7)			
(101.7)	(122.9)	(21.2)			Ti
(37.5)	(36.3)	+1.2		(2) Redemption of perpetua	l subo
	-	+36.2		(3) Public offering in domes	
2,563.9	2,537.0	(26.9)			ainet
254.0	169.3	(84.7)		Risk-adj	
69.4	100.0	+30.6			
-	21.7	+21.7		(4)	Mar.
427.6	243.0	(184.6)	(2)	(JPY bn)	war.
1,775.8	1,967.2	+191.4	(3)	Credit risk-adjusted assets	50
(467.9)	(428.1)	+39.8		Market risk equivalent	
8,128.2	8,432.9	+304.7		(Ref.) Outlier ratio* <sup>3</sup>	
54,084.5	50,693.7	(3,390.8)	(4)	Operational risk equivalent	3
15.02%	16.63%	+1.61%			54
11.15%	12.47%	+1.32%			
702.1	624.2	(77.9)		Decreased due mainly to im	prove
	(a) 6,032.3 3,316.8 [210.0] 1,371.3 1,633.3 (101.7) (37.5) (36.2) 2,563.9 254.0 69.4 - 427.6 1,775.8 (467.9) 8,128.2 54,084.5 15.02%	(a)(b)6,032.36,324.03,316.83,316.7[210.0]*1 [210.0]1,371.31,702.81,633.31,593.6(101.7)(122.9)(37.5)(36.3)(36.2)-2,563.92,537.0254.0169.369.4100.0-21.7427.6243.01,775.81,967.2(467.9)(428.1)8,128.28,432.954,084.550,693.715.02%16.63%	(a)(b)(b) $6,032.3$ $6,324.0$ $+291.7$ $3,316.8$ $3,316.7$ $(0.1)$ $[210.0]$ *1 $[210.0]$ $1,371.3$ $1,702.8$ $+331.5$ $1,633.3$ $1,593.6$ $(39.7)$ $(101.7)$ $(122.9)$ $(21.2)$ $(37.5)$ $(36.3)$ $+1.2$ $(36.2)$ - $+36.2$ $2,563.9$ $2,537.0$ $(26.9)$ $254.0$ $169.3$ $(84.7)$ $69.4$ $100.0$ $+30.6$ $ 21.7$ $+21.7$ $427.6$ $243.0$ $(184.6)$ $1,775.8$ $1,967.2$ $+191.4$ $(467.9)$ $(428.1)$ $+39.8$ $8,128.2$ $8,432.9$ $+304.7$ $54,084.5$ $50,693.7$ $(3,390.8)$ $15.02\%$ $16.63\%$ $+1.61\%$	(a)(b)(b)(b)(b)(b)(c)(a) $6,032.3$ $6,324.0$ $+291.7$ $3,316.8$ $3,316.7$ (0.1) $[210.0]$ *1 $[210.0]$ - $1,371.3$ $1,702.8$ $+331.5$ (1) $1,633.3$ $1,593.6$ (39.7) $(101.7)$ $(122.9)$ $(21.2)$ $(37.5)$ $(36.3)$ $+1.2$ $(36.2)$ - $+36.2$ $2,563.9$ $2,537.0$ (26.9) $254.0$ $169.3$ $(84.7)$ $69.4$ $100.0$ $+30.6$ - $21.7$ $+21.7$ $427.6$ $243.0$ $(184.6)$ $1,775.8$ $1,967.2$ $+191.4$ $(467.9)$ $(428.1)$ $+39.8$ $8,128.2$ $8,432.9$ $+304.7$ $54,084.5$ $50,693.7$ $(3,390.8)$ $15.02\%$ $16.63\%$ $+1.61\%$	(a)(b)(b)(b)(b)(b)(b)(b)(b)(c) $6,032.3$ $6,324.0$ $+291.7$ (1)(1)Consolidated Net incom Dividends $3,316.8$ $3,316.7$ (0.1)(1)(1)Consolidated Net incom Dividends $[210.0]$ $*^1$ $[210.0]$ -(1)Consolidated Net incom Dividends $1,371.3$ $1,702.8$ $+331.5$ (1)Net deferred tax assets / Ti $9.9\%$ (as of Mar. 2011, c $(101.7)$ $(122.9)$ $(21.2)$ (2)(2) $(37.5)$ $(36.3)$ $+1.2$ (2)Redemption of perpetua (3) $(36.2)$ - $+36.2$ (2)(2) $2,563.9$ $2,537.0$ (26.9)(26.9)(254.0) $254.0$ $169.3$ $(84.7)$ (4)(2) $(467.9)$ $(428.1)$ $+39.8$ (3)Credit risk-adjusted assets $(467.9)$ $(428.1)$ $+39.8$ (3)Credit risk-adjusted assets $8,128.2$ $8,432.9$ $+304.7$ (3)Credit risk-adjusted assets $54,084.5$ $50,693.7$ $(3,390.8)$ (4)Operational risk equivalent $11.15\%$ $12.47\%$ $+1.32\%$ $Total$

Tier I								
(1) Consolidated Net income Dividends	+JPY 475.9 bn JPY (147.2) bn							
Net deferred tax assets / Tier I capital (SMFC 9.9% (as of Mar. 2011, decreased by 1.7%	· · · · · · · · · · · · · · · · · · ·							
Tier II								
(2) Redemption of perpetual subordinated debt, etc.JPY (184.6) bn(3) Public offering in domestic market+JPY 150.0 bnIssuance in overseas market+EUR 0.75 bn								
Risk-adjusted assets								

0.0												
1.7		(4)	Mar. 31, 10	Mar. 31, 11	Change from Mar. 31, 10							
4.6)	(2)	(JPY bn)	Wiar. 51, 10	Wiar. 51, 11								
1.4	(3)	Credit risk-adjusted assets	50,518.1	46,418.6	4	(4,099.5)						
9.8		Market risk equivalent	448.4	584.0		+135.6						
4.7		(Ref.) Outlier ratio* <sup>3</sup>	6.1%	7.8%		+1.7%						
0.8)	(4)	Operational risk equivalent	3,118.0	3,691.1		+573.1						
1%	5 I	Total	54,084.5	50,693.7		(3,390.8)						
2%		Decreased due mainly to im	proved asset	guality and an	oro	ciated ven						
		Decreased due mainly to improved asset quality and appreciated yen,										

by consolidation of Cedyna

\*1 Acquired and redeemed on Apr. 1, 11 \*2 Based on Basel II standard (Credit risk: AIRB, Operational risk: AMA) \*3 SMBC consolidated basis

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### (Appendix 9) SMFG's Capital Policy Going Forward

Refinance by subordinated debts eligible for **Tier II Capital** grandfathering for a while • The first call date of current balance of preferred securities will arrive in Jul. 2013. We do not need to **Additional** refinance for a while **Tier 1 Capital** • Keep updated on new regulations/products for future financing Secure sufficient level through steady **Common Equity** accumulation of **Tier 1 Capital** 

retained earnings

### Expected features of SMBC's subordinated debt (Tier II Capital) if issued before implementation of Basel III in 2013

### 1. "Legacy" type subordinated debt

- No loss absorption mechanisms that are required in Basel III
- ✓ No regulatory call
- ✓ No coupon step-up (if callable)
- ✓ No coupon deferral

### 2. Limited issuing period

 Less than two years left until implementation of Basel III after which no "Legacy" type subordinated debt will be issued

### and again...

- 3. Issued by one of Japan's three largest banking groups with the following strengths
  - ✓ Limited downside risks
  - ✓ Solid Commercial Banking Franchise

## (Appendix 10) Recent Issuance of Subordinated Bonds and Ratings

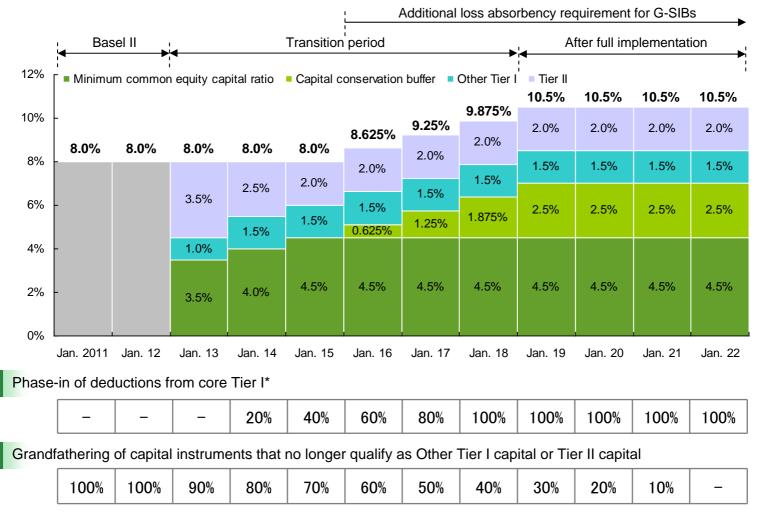
### Recent Issuance of Subordinated Bonds of SMBC (All bonds are "Legacy" type bonds)

Date	Structure	Size	Coupon	Investors
Sep. 28, 2010	10Y bullet	JPY 100bn	1.43%	Domestic
Nov. 09, 2010	10Y bullet	EUR 750mn	4.00%	Global
Dec. 17, 2010	10Y bullet	JPY 50bn	1.61%	Domestic
Jun. 01, 2011	10Y bullet	JPY 40bn	1.60%	Domestic
Jun. 01, 2011	15Y bullet	JPY 30bn	2.21%	Domestic

#### **Issuer / Long Term and Subordinated Ratings of SMBC**

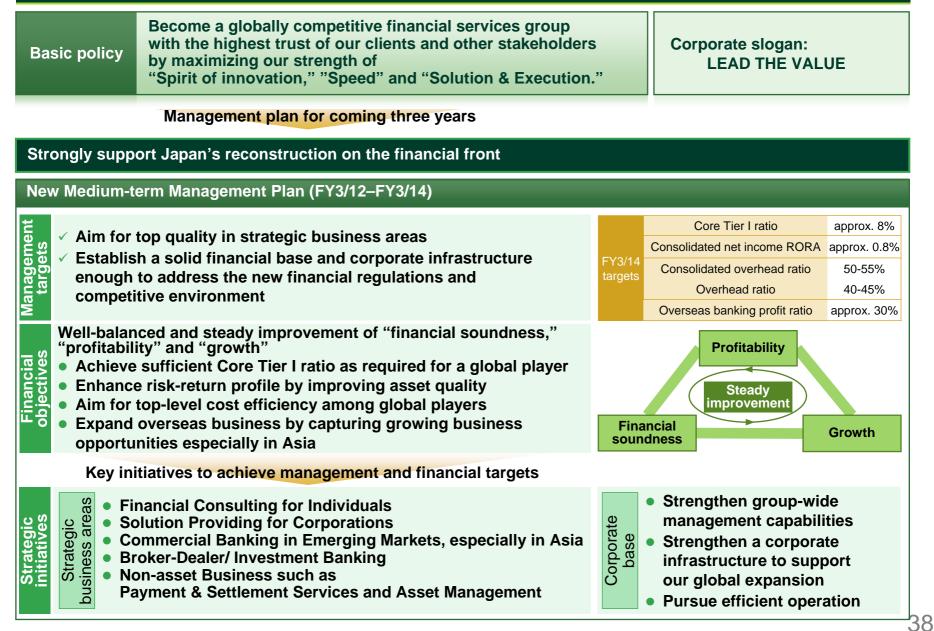
	Issuer/Long Term (outlook)	Subordinated	
Moody's	Aa3 (Stable) A1		
S&P	A+ (Stable) A		
Fitch	A (Stable) A-		
R&I	A+ (Positive) A		
JCR	AA- (Positive) A+		

Transitional arrangements for implementing the new standards



\* Including amounts exceeding the limit for deferred tax assets, mortgage servicing rights and investment in the common shares of unconsolidated financial institutions

## (Appendix 12) Overview of the Medium-term Management Plan (1) Summary



## (Appendix 13) Overview of the Medium-term Management Plan (2) Management Targets

Despite severe business environment where "unpredictability," "uncertainty," and "unstableness" persist, we continue to aim to accomplish our basic policy of becoming a globally competitive financial services group through continued diligence in strengthening our portfolio, human resources, and management operations to grow steadily under a new regulatory and competitive environment, while sustaining our basic policy

Basic policy	Become a globally competitive financial services group with the highest trust of our clients and other stakeholders by maximizing our strength of "Spirit of innovation," "Speed" and "Solution & Execution."

#### **Management targets**

Aim for top quality in strategic business areas

Establish a solid financial base and corporate infrastructure enough to address the new financial regulations and competitive environment

Business environment				
Macroeconomic trends	Market trends	Global regulatory trends		
<ul> <li>Continuing low growth rate in domestic market and yen appreciation</li> <li>Continuing high growth rates in emerging markets including Asia</li> <li>Risks associated with fiscal deficits in developed countries and inflation in emerging countries</li> </ul>	<ul> <li>Decreasing financing needs and accelerating global expansion by Japanese firms</li> <li>Increasing financial needs in overseas, especially in emerging countries</li> <li>Changing individuals practices toward investment and borrowing as a result of an aging population in domestic market</li> </ul>	<ul> <li>Implementation of new capital regulations (Basel III)</li> <li>Proposals of additional capital requirement for "Systematically Important Financial Institutions"</li> </ul>		

## (Appendix 14) Overview of the Medium-term Management Plan (3) Financial Targets

In order to address global financial regulations, SMFG places the utmost importance on maintaining and growing steady Net income through the careful consideration of risk, cost, and returns. Moreover, in addition to reinforcing basic domestic business operations, SMFG will focus on capturing profitable opportunities in high growth areas especially in Asia and other overseas markets

**Financial Objectives** Aim to achieve well-balanced and steady improvement of "financial soundness," "profitability," and "growth" **Financial targets** SMFG consolidated Core Tier I ratio\*1 ••••• Achieve sufficient Core Tier I ratio as required for a global player SMFG consolidated Consolidated net income RORA ••••• Enhance risk-return profile by improving asset guality SMFG consolidated **Consolidated overhead ratio** ••• Aim for top-level cost efficiency among global players SMBC non-consolidated **Overhead ratio** Expand overseas business by capturing growing business opportunities Managerial accounting basis Overseas banking profit ratio\*<sup>2</sup> ••••• especially in Asia \*1 Calculated based on the definition at the time of full implementation of Basel III in 2019; regulatory adjustments are fully deducted from Common Equity Tier I **Financial Targets** FY3/14 FY3/11 \*2 Proportion of Banking profit generated by International Banking Unit within Marketing units Results Targets Financial slightly less than Targets complementary to approx. 8% Core Tier I ratio **4**···· 6% soundness financial soundness Consolidated net 0.8% approx. 0.8% Loan-to-deposit ratio: income RORA below 80% Consolidated Profitability 52.5% 50%-55% overhead ratio Equity holdings within Tier I capital: 45.6% 45%-50% **Overhead** ratio around 25%\*3 **Overseas** banking approx. 30% 23.3% Growth

profit ratio

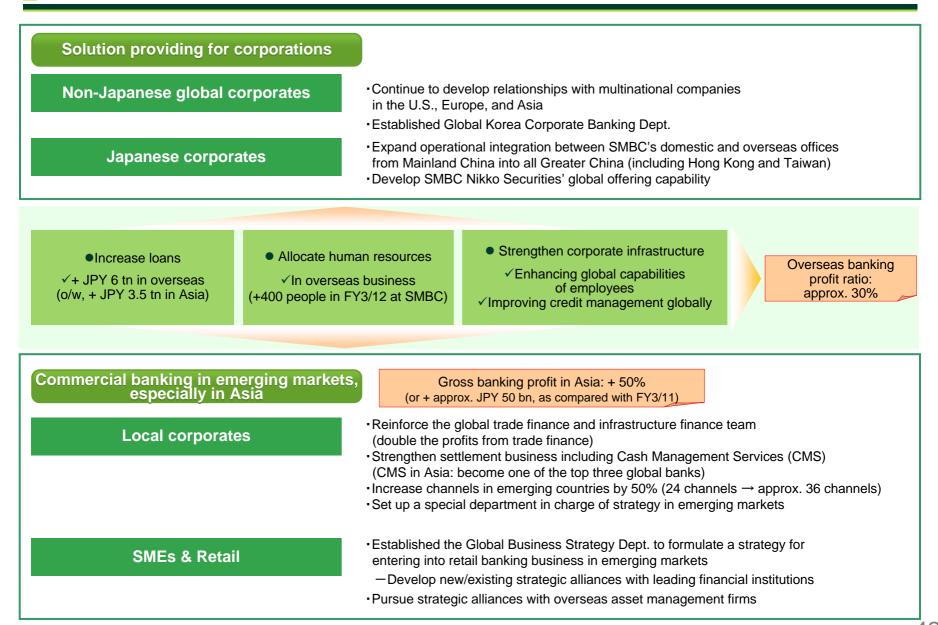
# (Appendix 15) Overview of Major Strategies

We continue to pursue growth through synergies between SMBC and Nikko and global expansion in each strategic business areas

		Business strategies		
	Strategic business areas	Global expansion (synergies between domestic and overseas channels)	Synergies between SMBC and SMBC Nikko Securities	Others
1	Financial consulting for Individuals		<ul> <li>Enhance cross-sell of products and services by redeployment of skillful consultants on a group-wide basis</li> </ul>	<ul> <li>Enforce marketing strategy to business owners and land owners</li> <li>Promote cross-sell of products, enhance consumer finance business on a group-wide basis with more integrated manner</li> </ul>
2	Solution providing for corporations	<ul> <li>Expand operational integration between SMBC's domestic and overseas offices</li> <li>Continue to develop relationships with multinational companies in the U.S., Europe, and Asia</li> </ul>	<ul> <li>Provide solution to our clients leveraging commercial banking and investment banking capabilities</li> </ul>	<ul> <li>Implement an area-specific branch banking approach with robust area strategy by socioeconomic feature</li> </ul>
3	Commercial banking in emerging markets, especially in Asia	<ul> <li>Expand network and presence in emerging markets, allocating capital and human resources to overseas business aggressively</li> <li>Reinforce the global trade finance and infrastructure finance team</li> <li>Formulate a strategy for entering into retail banking business in emerging markets</li> </ul>	<ul> <li>Enhance collaboration between SMBC and SMBC Nikko Securities in overseas</li> </ul>	
4	Broker-dealer / Investment banking	<ul> <li>Strengthen SMBC Nikko Securities' capabilities of global offerings and cross-boarder M&amp;As, etc.</li> <li>Enforce marketing capability to leading overseas investors</li> </ul>	<ul> <li>Develop full-line wholesale investment banking capabilities of SMBC Nikko Securities</li> </ul>	
5	Non-asset business such as Payment & settlement services and Asset management	<ul> <li>Strengthen payment &amp; settlement services such as CMS in Asia</li> <li>Pursue strategic alliances with overseas asset management firms</li> </ul>	<ul> <li>Reinforce SMBC's trust banking business through cooperation between SMBC and SMBC Nikko Securities</li> </ul>	<ul> <li>Promote vertical integration of supply chain within the group for asset management business</li> </ul>

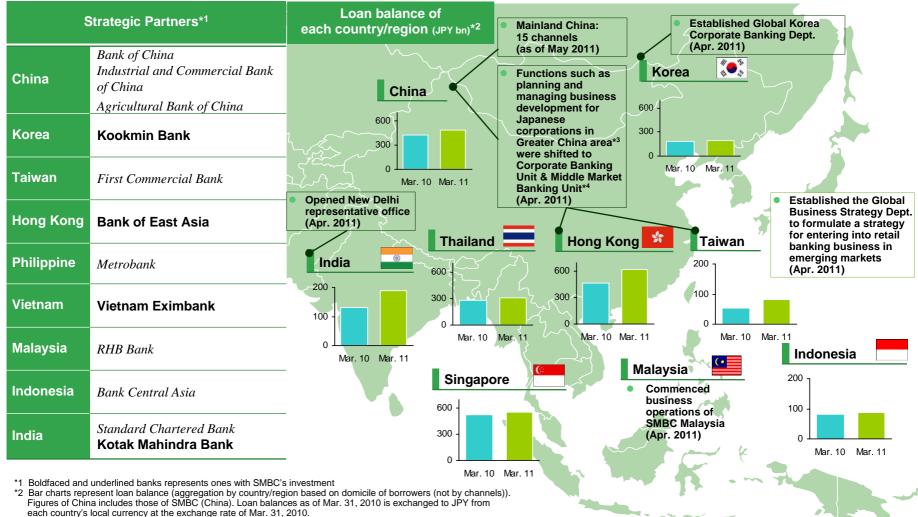
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## (Appendix 16) Global Expansion



# (Appendix 17) Global Expansion

We aim to capture opportunities resulting from the growth in emerging markets, especially in Asia, by expanding channel network and enhancing our product and service offerings, while leveraging business alliances with leading banks in each market. Moreover, we will formulate a strategy for entering into retail banking business in these markets, making full use of our domestic experience and know-how



\*3 Mainland China, Hong Kong and Taiwan \*4 Mainland China in Apr. 2010 and Hong Kong and Taiwan in Apr. 2011

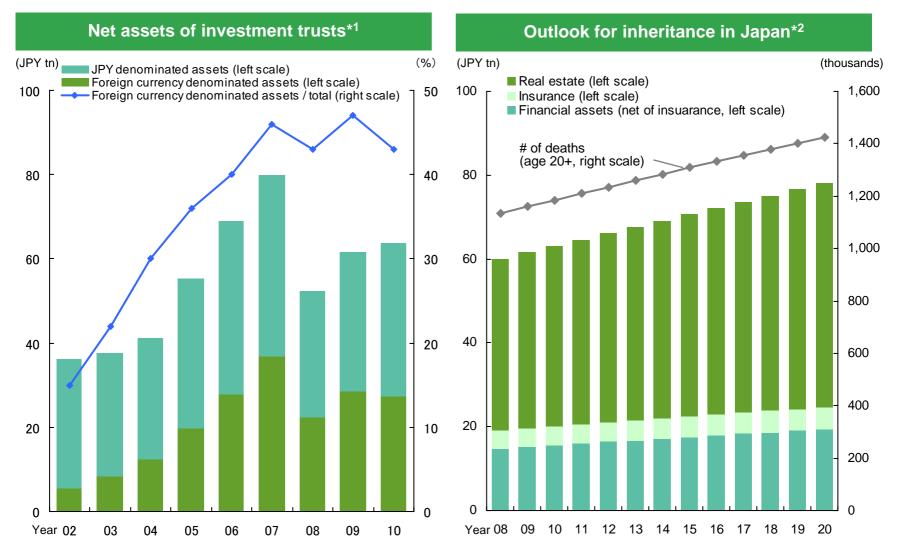
## (Appendix 18) Synergies between SMBC and SMBC Nikko Securities

SMBC		HR redeployment & strengthen cross-selling Profit synergies : Double (compared with FY3/11)	SMBC N	likko Securities
Consultants: approx. 2,000 Retail channels 435 branches (Domestic branches)	<ul> <li>Continue to d SMBC Nikko</li> <li>Utilize bank a</li> </ul>	I consulting for indi Individuals' assets under management: +approx. 10% (compared with Mar. 2011) evelop upon the joint venture Securities and Barclays gency services at SMBC Nikk nediary services of financial p	between SMBC, C (In to Securities R	DNSultants approx. 3,000 ncludes SMBC Friend Securities) etail channels 109 branches bomestic branches)
Relationship managersapprox. 3,800 Core non-interest income: + approx. 10%	<ul><li>Reorganize p</li><li>Redeploy hur</li></ul>	providing for corpo romoting functions by sectors nan resources in business rela ructuring and M&A	and products R	elationship managers approx. 400
(compared with FY3/11)			<ul> <li>Develop full-line banking capabili</li> <li>Fully develop wholesale business foundation</li> <li>Strengthen overseas operations</li> <li>Enforce marketing capability to leading investors</li> </ul>	Target of Net Operating Income in wholesale business : approx. JPY 100 bn

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### (Appendix 19) Synergies between SMBC and SMBC Nikko Securities - Market Trends

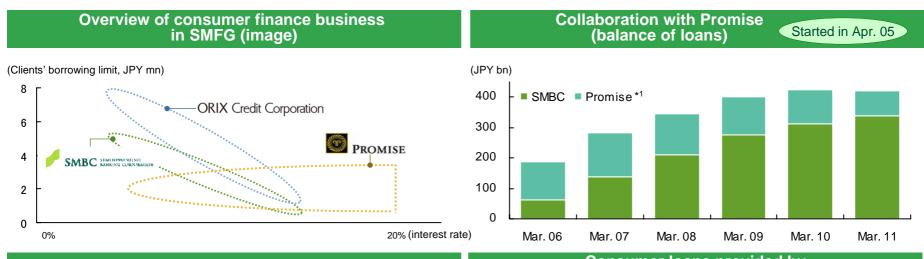
In the domestic market, there remains room for growth



\*1 Source: The Investment Trusts Association, Japan \*2 Source: Our estimate based on "Vital Statistics" of MHLW and "Family Income and Expenditure Survey" of MIC

# (Appendix 20) Consumer Finance Business

We still cautiously monitor the overall situation, although we have begun to see positive signs in some leading indicators. We aim to strengthen the consumer finance business as a part of our retail business lineup that bear stable profit with a relatively thick spread in the medium to long run

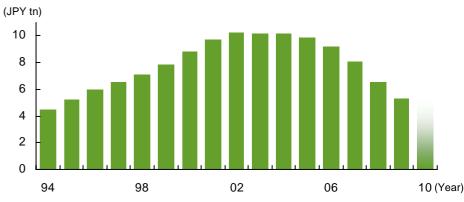


#### Progress of Promise's Business Structural Reform Plan



Changes to marketing activities and reorganization	<ul> <li>Created new marketing framework (Jul. 2010)</li> <li>Closed all staffed branches (Oct. 2010), etc.</li> </ul>
Structural cost reforms	<ul> <li>Employee reduction: 2,500 people as compared with Mar. 09 (consolidated), etc.</li> </ul>
Review of group strategy	<ul> <li>Merged with SANYO SHINPAN (Oct. 2010)</li> <li>Sold Pocket Card stocks (Feb. 2011)</li> <li>Merged with At-Loan (Apr. 2011), etc.</li> </ul>
Review of marketing strategies	<ul> <li>Started referral service from SMBC (Oct. 2010)</li> <li>Installed SMBC's ACMs and ATMs in Promise's branches (Oct. 2010)</li> <li>Commenced guarantee business for a part of card loan products of ORIX Credit (Apr. 2011), etc.</li> </ul>

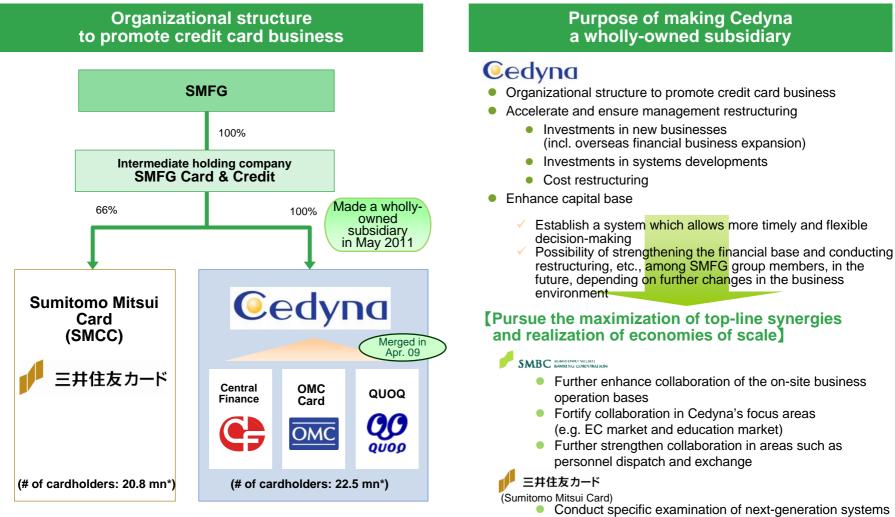
Completed business structural reforms in FY3/2011 and advance to the next stage of progress



- \*1 Claims provided by former At-Loan (including loans provided before collaboration). Halted origination in May 31, 10
- \*2 Source: "Statistics on Japanese Consumer Credit (2010)" by Japan Consumer Industry Association

# (Appendix 21) Credit Card Business

To accelerate our group credit card business strategy, we made Cedyna a wholly-owned subsidiary in May 2011. We continue to pursue the maximization of top-line synergies and realization of economies of scale

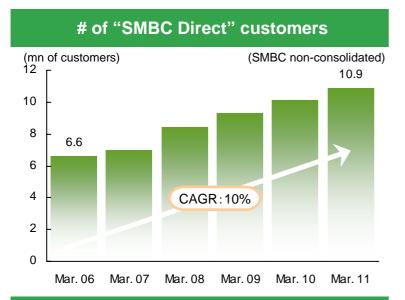


 Mutually offer referrals to their business partners according to the needs of client, and make collaboration promotions

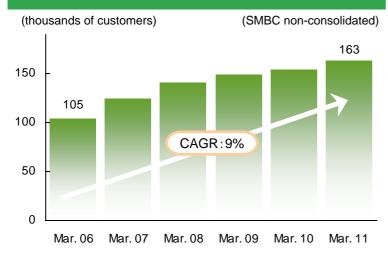
47

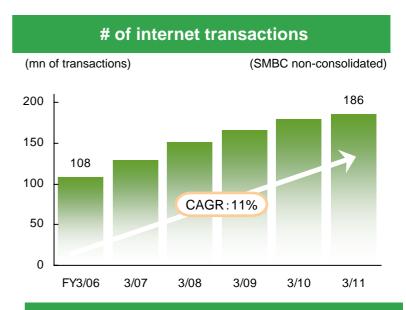
### (Appendix 22) Strengthening Earnings Generation Capabilities, Focusing on Commercial Banking Business

We will further enhance "settlement business" as strategic business

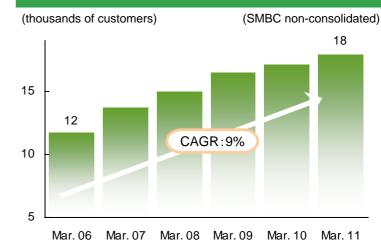


#### # of PC bank Web21 customers





#### # of Global e-Trade service customers



This material contains "forward-looking statements" (as defined in the U.S. Private Securities Litigation Reform Act of 1995), regarding the intent, belief or current expectations of us and our managements with respect to our future financial condition and results of operations. In many cases but not all, these statements contain words such as "anticipate", "estimate", "expect", "intend", "may", "plan", "probability", "risk", "project", "should", "seek", "target" and similar expressions. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those expressed in or implied by such forward-looking statements contained or deemed to be contained herein. The risks and uncertainties which may affect future performance include the fragility of any economic recovery, both globally and in Japan; our ability to successfully implement its business and capital strategy; the success of our business alliances including those in the consumer finance industry; exposure to new risks as we expand the scope of our business; significant credit-related costs; declines in the value of our securities portfolio. Given these and other risks and uncertainties, you should not place undue reliance on forward-looking statements, which speak only as of the date of this material. We undertake no obligation to update or revise any forward-looking statements.

LEAD THE VALUE

Please refer to our most recent disclosure documents such as our annual report or the registration statement on Form 20-F filed with the U.S. Securities and Exchange Commission, as well as our earnings press release for a more detailed description of the risks and uncertainties that may affect our financial conditions, our operating results, and investors' decisions.

