

Sumitomo Mitsui Financial Group, Inc.

SMFG IR Day

June 20th, 2017

This document contains "forward-looking statements" (as defined in the U.S. Private Securities Litigation Reform Act of 1995), regarding the intent, belief or current expectations of us and our managements with respect to our future financial condition and results of operations. In many cases but not all, these statements contain words such as "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "probability," "risk," "project," "should," "seek," "target," "will" and similar expressions. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those expressed in or implied by such forward-looking statements contained or deemed to be contained herein. The risks and uncertainties which may affect future performance include: deterioration of Japanese and global economic conditions and financial markets; declines in the value of our securities portfolio; our ability to successfully implement our business strategy through our subsidiaries, affiliates and alliance partners; exposure to new risks as we expand the scope of our business; and incurrence of significant credit-related costs. Given these and other risks and uncertainties, you should not place undue reliance on forward-looking statements, which speak only as of the date of this document. We undertake no obligation to update or revise any forward-looking statements.

Please refer to our most recent disclosure documents such as our annual report on Form 20-F and other documents submitted to the U.S. Securities and Exchange Commission, as well as our earnings press releases, for a more detailed description of the risks and uncertainties that may affect our financial conditions and our operating results, and investors' decisions.

Definitions

Consolidated : SMFG (consolidated)

Non-consolidated : SMBC (non-consolidated)

• SMFG : Sumitomo Mitsui Financial Group

• SMBC : Sumitomo Mitsui Banking Corporation

SMBC Trust : SMBC Trust Bank

SMFL : Sumitomo Mitsui Finance and Leasing

• SMBC Nikko : SMBC Nikko Securities

• SMBC Friend : SMBC Friend Securities

• SMCC : Sumitomo Mitsui Card Company

SMBCCF : SMBC Consumer Finance

SMAM : Sumitomo Mitsui Asset Management

Overview of the four business units

• Retail (RT) Business Unit :

Domestic retail and SME businesses

SMBC (RT), SMBC Nikko (RT), SMBC Friend,

SMBC Trust (RT), SMCC, Cedyna, SMBCCF, others

Wholesale (WS) Business Unit :

Domestic large/mid-size corporation business

SMBC (WS), SMBC Nikko (WS), SMBC Trust (WS),

SMFL (Domestic), others

• International (Inter.) Business Unit :

SMBC (Inter.), SMBC Nikko (Inter.), SMBC Trust (Inter.),

SMFL (Inter.), others

Global Markets (GM) Business Unit :

Market / Treasury related businesses

SMBC (Treasury), SMBC Nikko (Product), others



Today's Agenda

| Retail Business Unit | Senior Managing Executive Officer | Yukihiko Onishi |
|------------------------------|--|-------------------|
| Wholesale Business Unit | Deputy President and Executive Officer | Manabu Narita |
| International Business Unit | Deputy President and Executive Officer | Yasuyuki Kawasaki |
| | BTPN President Director | Jerry Ng |
| Global Markets Business Unit | Managing Executive Officer | Hiroshi Munemasa |



Retail Business Unit

Yukihiko Onishi, Senior Managing Executive Officer

Overview of the Retail Business Unit

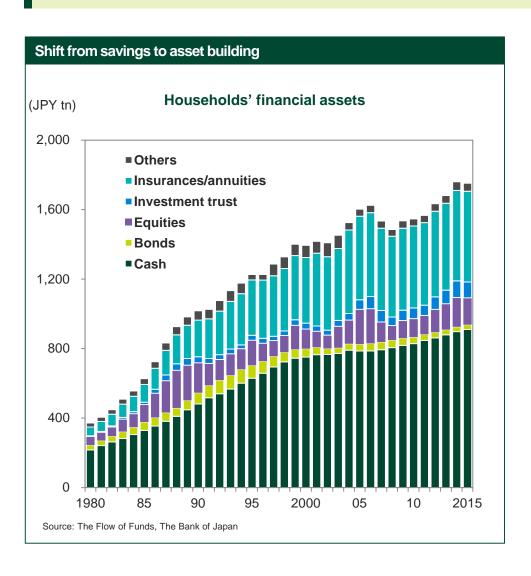
| Overview of the business unit | | | |
|--|---|-------------------------------------|---|
| | | Number of customers*1 (in millions) | Number of personnel ^{*1,2} (persons) |
| Retail B | usiness Unit | 43 | 50,000 |
| SMB | SUMITOMO MITSUI BANKING CORPORATION | 25 | 27,000 |
| ∮ SMBC | trust bank | 0.7 | 1,000 |
| ■ SMB | | | 8,000 |
| SUMITOMO MITS | SUMITOMO MITSUI CARD COMPANY, LIMITED 9 | | 3,000 |
| Ce | Cedyna 12 | | 7,000 |
| ✓ SMBC COL | ✓ SMBC CONSUMER FINANCE | | 3,000 |
| | | | |
| AUM | Investment prod | ucts | 45 |
| Balance (JPY tn) | Yen deposits | | 44 |
| (51 1 511) | Foreign currency deposits | | 1.4 |
| Credit card sa | Credit card sales handled (JPY tn) | | 15 |
| Balance of unsecured card loans (JPY tn) | | 1.8 | |
| Origination o | Origination of housing loans (JPY tn) | | 1.1 |
| | | | |

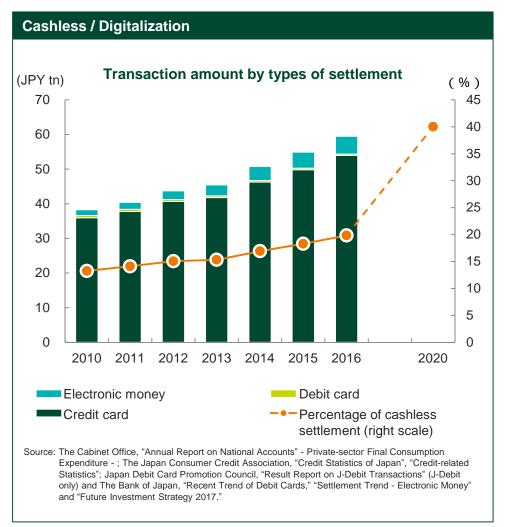
| FY3/2020 plan | | |
|--------------------------|--|------------------------|
| | FY3/2020 plan | FY3/2017 comparison |
| Gross profit*3 | JPY 1,340 bn | + JPY 68 bn |
| Net business profit*3 | JPY 285 bn | + JPY 15 bn |
| ROE | 7% | |
| Risk-weighted assets | Reduce overall while strengthening businesses such as credit cards and CF | 4 |
| | | |

^{*1} Rounded numbers. Total number of customers is shown excluding overlapping customers. *2 Including part-timers and dispatched employees. As these are rounded numbers, the total number of personnel and the sum of each company do not match. *3 FY3/2017 comparisons are after adjustments for interest rate and exchange rate impacts

Business environment

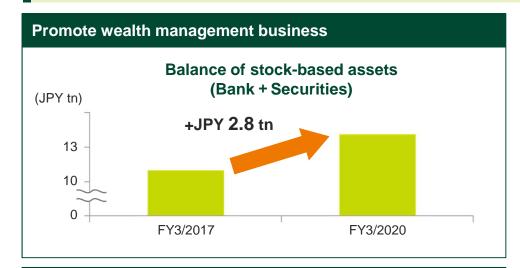
• Despite the unfavorable trend of the prolonged low-interest rate environment, we see business opportunities driven by social changes including the shift from savings to investments, progress of the cashless trend and digitalization

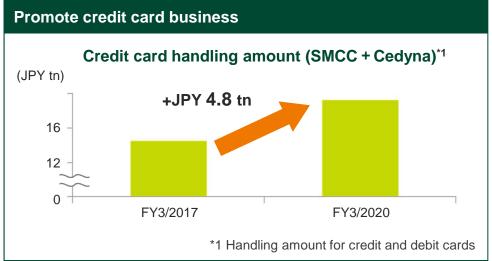


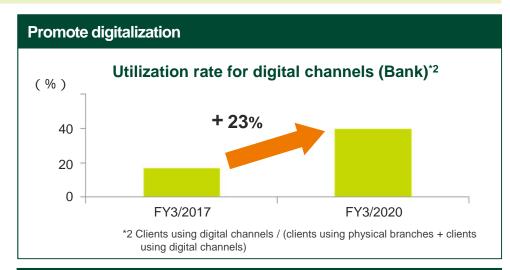


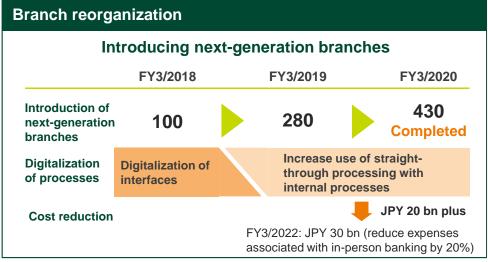
Hold the number one retail banking franchise in Japan

- Raise customer satisfaction and improve efficiency/earnings strength through consulting capability and digitalization
 - Strategies 1. Enhance wealth management business through bank-securities integration
 - 2. Transform business model through digitalization and group integration
 - 3. Reform of cost structures









Overview of the Retail Business Unit strategy

- Hold the number one retail banking franchise in Japan
 - ~ Raise customer satisfaction and improve efficiency/earnings strength through consulting capability and digitalization

Business environment

Prolonged ultralow-interest rate (negative interest rate) environment

Shift from savings to asset building / wealth management

Opportunities of digitalization and cashless

Strategies

Promote wealth management business through bank-securities integration

- Promote medium- to long-term diversified investments
- Bank-securities integration

Transform business models through digitalization and group integration

- Promote "two types of integration" in the card business
- Integrate business operations of SMBC and Mobit in the consumer finance business
- Transform business models of housing loans targeting highly valued customers

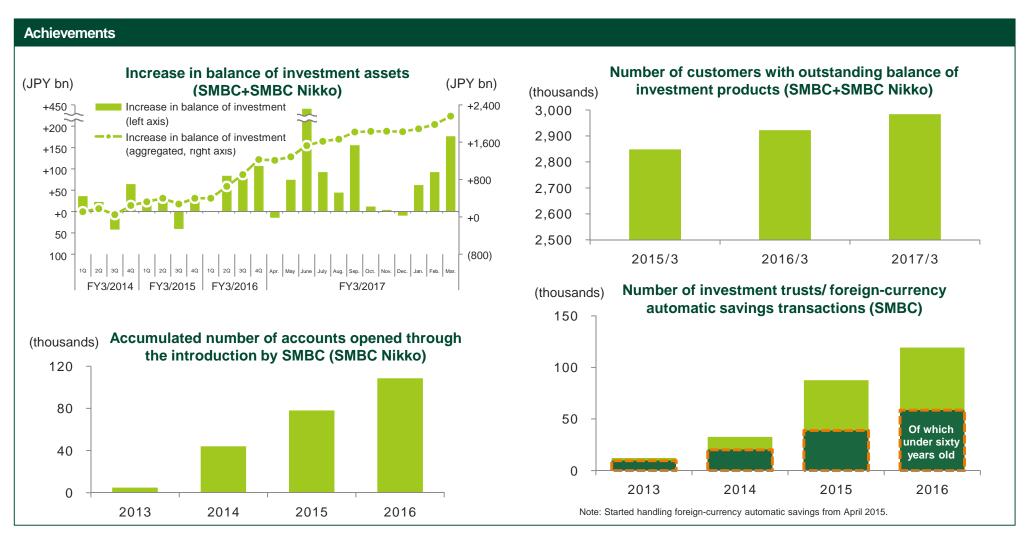
Promote customers to mutually be its main customer in each of our group companies

Reform cost structures

- Branch reorganization
- End-to-end digitalization of administration processes

Promote wealth management business

 Wealth management business through bank-securities collaboration grew significantly during the previous medium-term management plan



Strategies of the wealth management business going forward

Lift the following strategies to the <u>Next Stage</u>:
 "Promote medium- to long-term diversified investments" and "bank-securities integration"

Promote medium- to long-term diversified investments Wrap accounts and balanced funds Assets Launching new floor-type products diversification **Holding foreign currencies** Currencies diversification for investments **Automatic savings of investment trusts** Time and foreign currency deposits diversification Meeting needs of "pension," Insurances "inheritance" and "gift"

Bank-securities integration

PB

Upper high-networth individuals



Strengthen the ability to support upper high-net-worth individuals

- Assign people exclusively in charge of upper high-net-worth individuals
- Introduce the risk management technology, "Aladdin®" to individual clients (first in Asia)

Clarification and enhancement of Bank-Securities roles

High-net-worth individuals

Mass affluent

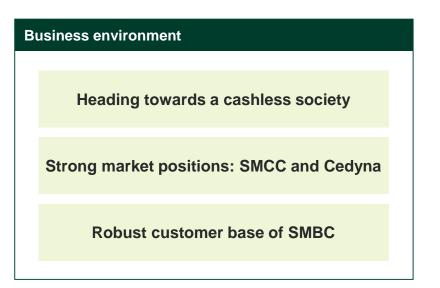


Focus on broadening the customer base

- Shifting SMBC Nikko's staffs to SMBC
- Prioritizing consulting activities at the branches
- Utilizing digital channels

Credit card business strategy through group integration

• The credit card business is a growing market where "SMFG can win" by using our strong market position

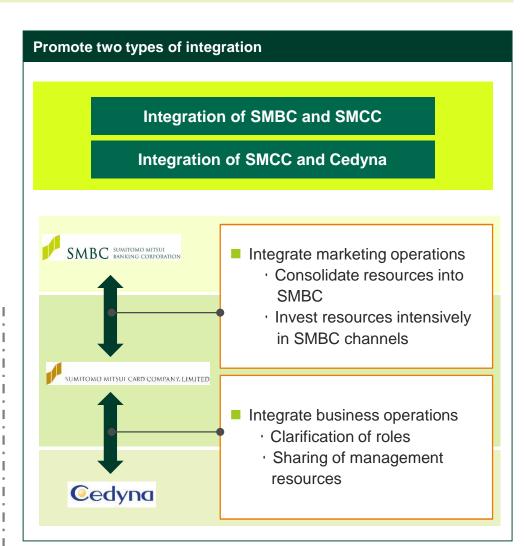


(Reference)
Contactless IC debit card with settlement service function (first in Japan)



- Equipped with two touch sensors function* (first in Japan)
- Available for use in 710 thousand places in Japan and in 71 countries and regions

*iD,Visa payWave



Consumer finance business strategy

Continues to be an important business. Take advantage of holding the three brands of SMBC, Mobit and PROMISE

Integration of SMBC and Mobit

- Strengthen collaboration between "Mobit", the only bankaffiliated company in the industry, and "SMBC"
- PROMISE to secure its position in the main consumer finance market



Efforts to build a sound consumer finance market

- Review the usage of advertisements and credit management to protect users in a more fulfilling way
 - ✓ Review the volume/time slots of TV commercials
 - ✓ Reduce the minimum requirement for income certificates from "over 3,000,000 yen" to "over 500,000 yen"

Digitalization

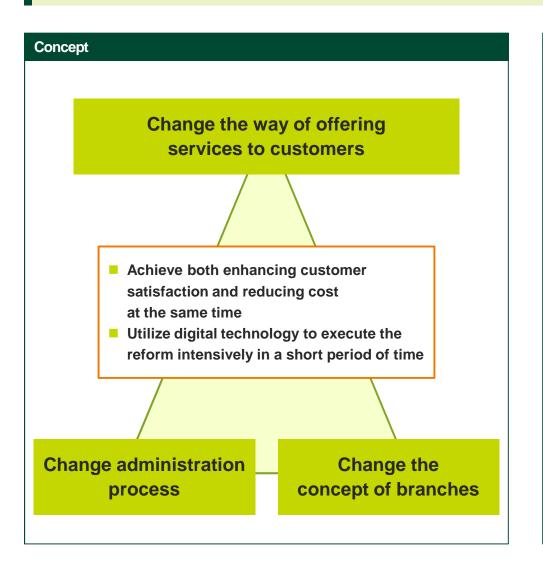
- Enhance customer convenience through digitalization
 - ✓ Improvement of web services
 - ✓ Integration of internet/digital planning and development
- Optimization of the channel network through digitalization
 - ✓ SMBC's ACMs to start serving Mobit customers
 - ✓ Reduce the number of automated machines on a group basis

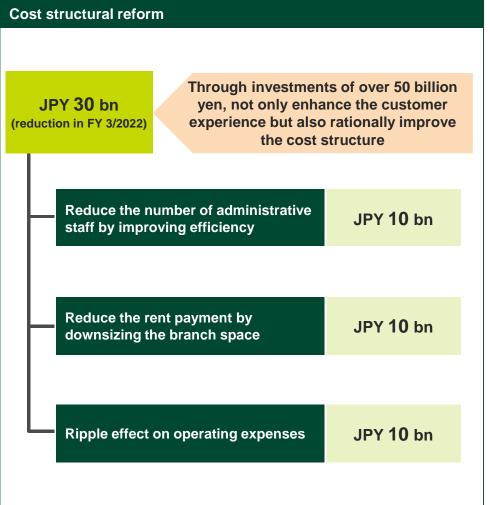
Balance of unsecured card loans (Group total/KPI)



Branch reorganization

Transform all the domestic retail branches to next-generation branches within three years





Wholesale Business Unit

Manabu Narita, Deputy President and Executive Officer

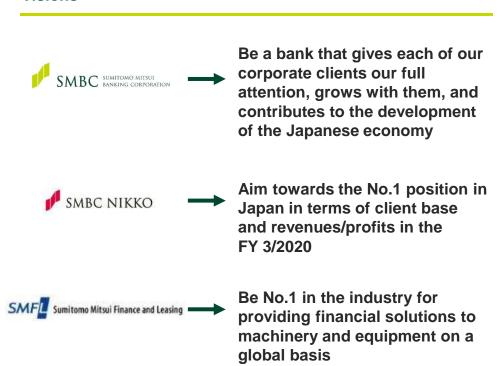
■ Highly efficient business unit with ROE of 10% and Net Business Profit of 473.1 billion yen

FY3/2017 Performance

JPY 775.6 bn SMFL **SMBC** Trust **Gross profit SMBC** Nikko **SMBC** JPY 473.1 bn **Net business profit** Loan balance JPY 31.2 tn (SMBC) 10% **ROE Number of personnel** 8,500

Visions

SMBC TRUST BANK



Provide value added solutions for

real estate and trust businesses.

• Through the domestic operational reform, we segmented our customers in accordance with their needs and characteristics, restructured our sales structure, and promoted initiatives to establish the G-CIB Model and the One-to-One Model

Market Initiatives **Enhance our marketing structure** (subdivide by sectors) Large Global Promote bank-securities integration through **Corporates** initiatives including the establishment of bank-securities dual-role departments Establish **Promote domestic-overseas integration G-CIB Model** through the GRM* system Strengthen the global transaction business Large- and Medium-Achieve a more balanced customer sized Corporates approach structure by changing the jurisdiction of customers Establish Restructure and consolidate the corporate **One-to-One Model** business offices Reform behavior and redirect our focus Establish structure where each of our corporate clients receives our full attention Behavioral and Implement measures to enhance our on-site **Mindset Reforms** capabilities and pass down the "DNA of SMFG" on to the next generation

Achievements

(1) Diversification of revenue sources

(2) Adoption of a multi-faceted approach to meet customers' needs

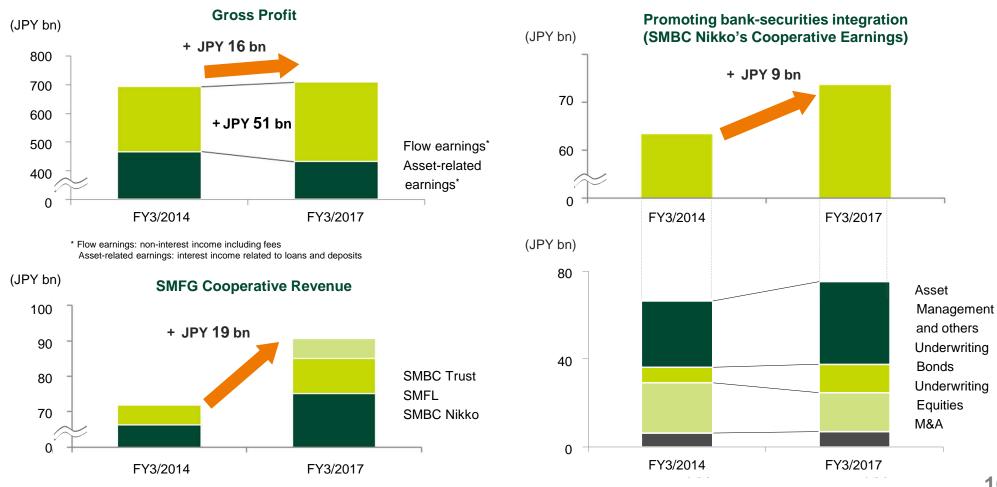
(3) Expansion of our customer base

^{*} Global Relationship Management. A system that focuses on deepening the relationship with existing customers by sharing business and marketing policies on a global basis.

Initiatives to establish a highly efficient business foundation

- Increased flow earnings (increased 51 billion yen over 3 years) that led to growth of consolidated gross profit (increased 16 billion yen over 3 years) despite the low interest rate environment
- Increased cooperative revenue (SMBC Nikko, SMFL, SMBC Trust) by implementing group-wide initiatives (increased 19 billion yen over 3 years)

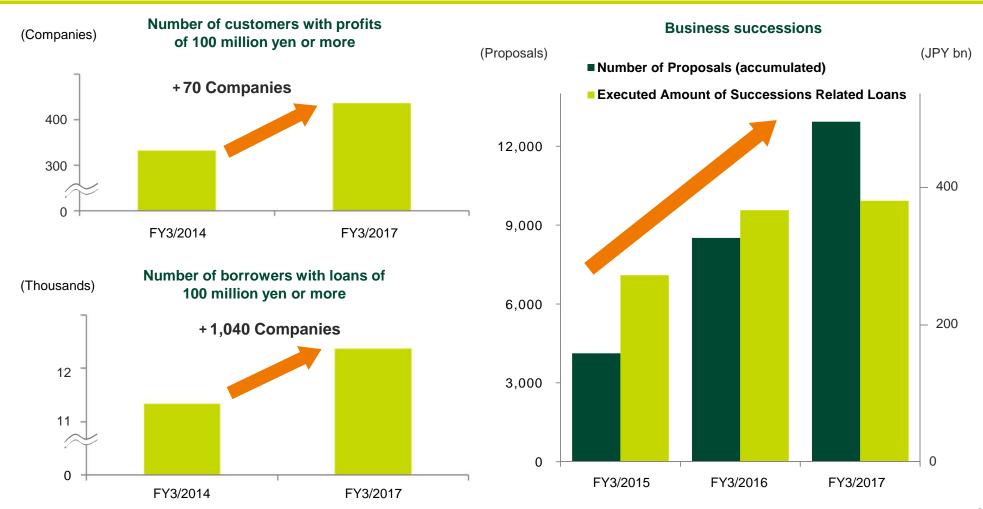
(1) Diversification of revenue sources (2) Adoption of a multi-faceted approach to meet customers' needs



Initiatives to establish a highly efficient business foundation

- Increased the number of customers with profits of 100 million yen or more (+70 companies over 3 years)
 and the number of borrowers with loans of 100 million yen or more (+1,040 companies over 3 years)
- Conducted a mid-to-long term customer-oriented approach including promoting business successions to expand our customer base

(3) Expansion of our customer base



Strategic points of the Medium-Term Management Plan

- Expand our competitive advantage in the medium-sized enterprise market by providing various solutions based on the company's growth stage and create a positive growth cycle
- Support dynamic business activities of large corporate clients with our group- and global-wide integrated business model in banking, securities, and leasing

Strategy Initiatives

Build on our lead position in the Japanese medium-sized enterprise market

- Offer multi-solutions on a group wide basis
 Key Fields
 Support start-up companies and growing industries,
 PB approach, enhancing corporate value (PE Fund),
- Sustain and enhance our superiority both in productivity and efficiency

Increase market share in

Corporate & Investment

Banking in key global markets

Enhance customer segmentation and set priorities for resource allocation

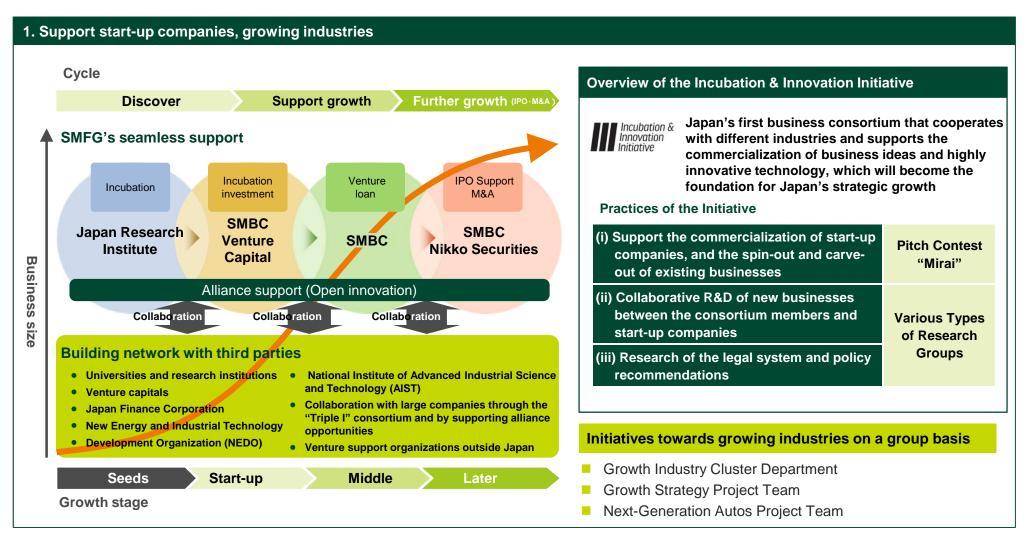
real estate business, middle market IB, HR solutions

Strengthen Corporate & Investment Banking model both in Japan and overseas



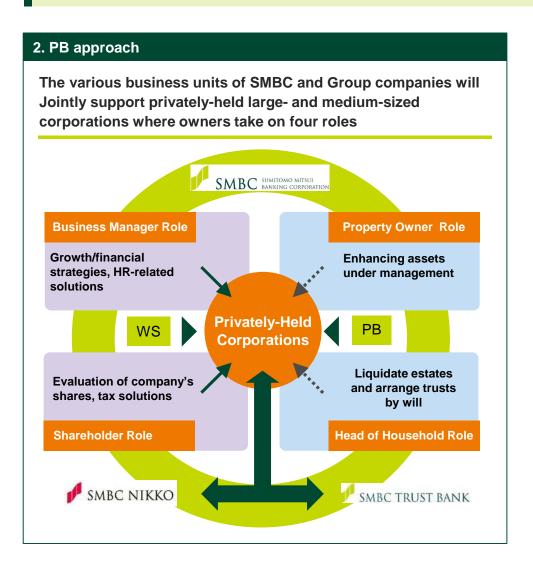
Strategic point— support start-up companies and growing industries

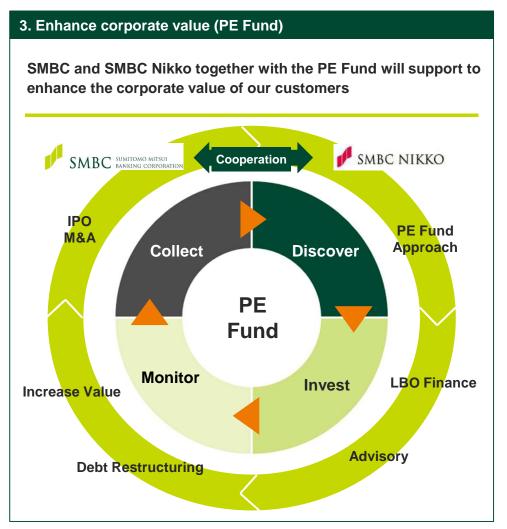
1. Support companies throughout their growth stage by leveraging our group companies' external network such as large corporations and university-related research institutions



Strategic point—Private Banking / Increase corporate value (PE Fund)

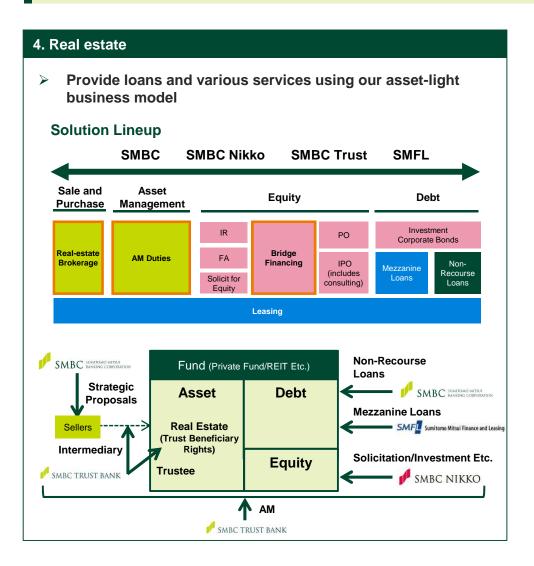
- 2. Support privately-held large- and medium-sized corporations from both the PB approach and corporate business approach
- 3. Further raise our origination capabilities on a group-wide basis and support the enhancement of our customers' corporate value through cooperation with the Private Equity funds





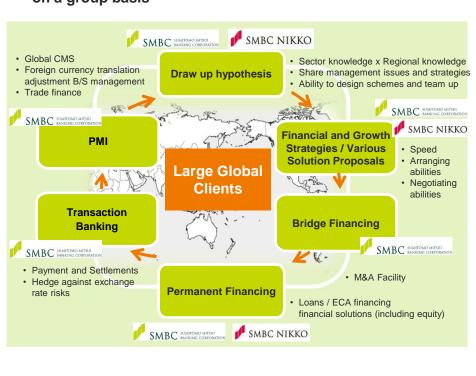
Strategic point—Real estate / Large global corporate customers

- 4. Maximize synergies by leveraging the full lineup of our real-estate related services on a group-wide basis
- 5. Support the dynamic business activities of our large corporate clients by leveraging global/Group synergies with the bank-securities integration and the domestic-overseas integration approaches



5. Large global corporate customers

- Establish a solid support system where the group as a whole is a strategic partner for our customers, and support their dynamic corporate activities
- Support the entire deal process of cross-border M&A projects on a group basis



Strategic point—One advisory

- Our on-site capabilities comes from the high marketing skills of our marketing staff and expertise of our "double front" function
- Establish a "double front" organization that has experience and a wide range of knowledge (including sector-related and global-related) to increase our customers' corporate value



| Maintain High Efficiency | | |
|-------------------------------------|---|------------------------|
| | FY3/2020 plan | FY3/2017 comparison |
| Gross profit* | JPY 795 bn | + JPY 27 bn |
| Net business profit [*] | JPY 480 bn | + JPY 15 bn |
| ROE | 10% | |
| Risk-weighted assets | Reduce mainly through sales of strategic shareholdings | 4 |

| Major KPIs | | |
|--|--------------------|------------------------|
| | FY3/2020 plan | FY3/2017 comparison |
| Market share in Japanese corporate bonds (Lead Arranger) | 20.0% | +2.6% |
| Number of IPO lead arranger deals | No.1 | No.4 → No.1 |
| Number of M&A advisory deals | No.1 | No.2 → No.1 |
| Number of companies with core earnings | 8,675 Companies | +100 Companies |
| Increase rate of non-interest income | +8.8% | - |

^{*} FY3/2017 comparisons are after adjustments for interest rate and exchange rate impacts

International Business Unit

Yasuyuki Kawasaki, Deputy President and Executive Officer

Overview of the International Business Unit

| Overview of the business unit | | | |
|---|---|--|--|
| | | | |
| Number of overseas offices | | | |
| 111 offices*1 in 39 o | 111 offices*1 in 39 countries and regions | | |
| | | | |
| Overseas profit rat | io | | |
| 32% (Managerial acc | counting basis, consolidated net business profit) | | |
| , J | | | |
| Group companies | | | |
| SMBC SUMITOMO MITSUI BANKING CORPORATIO | SMF Sumitomo Mitsui Finance and Leasing | | |
| | smbc trust bank | | |
| Overse | as/international business | | |
| | | | |
| Loan balance*2,3 | USD 211 bn | | |
| Number of personnel | Approx. 9,000 | | |

| FY3/2020 plan | | |
|--------------------------|---|------------------------|
| | FY3/2020 plan | FY3/2017 comparison |
| Gross profit*4 | JPY 670 bn | + JPY 83 bn |
| Net business profit*4 | JPY 415 bn | + JPY 50 bn |
| ROE*5 | 9% | |
| Risk-weighted assets | Focus on profitability and reduce growth rate by 40% compared to the previous three years | |

^{*1} Offices engaged in banking, securities and leasing businesses. Those scheduled to be closed are excluded. *2 Managerial accounting basis. Sum of SMBC, SMBC Europe and SMBC (China). *3 Converted into USD at respective period-end exchange rates *4 FY3/2017 comparisons are after adjustments for interest rate and exchange rate impacts *5 Excludes the mid- to long-term foreign currency funding costs.

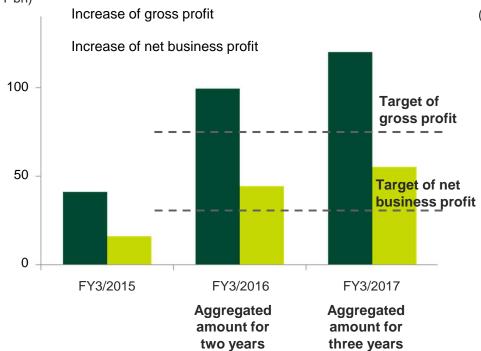
Review of the previous Medium-Term Management Plan (FY3/2015-FY3/2017)

- Achieved the profit target in the previous Medium-Term Management Plan in two years by promoting bank-securities integration and expanding our strong asset finance business
- Portfolio of investing companies contributed as a growth driver for SMFG

Business Expansion

Achieved the target of the Medium-Term Management Plan ahead of schedule

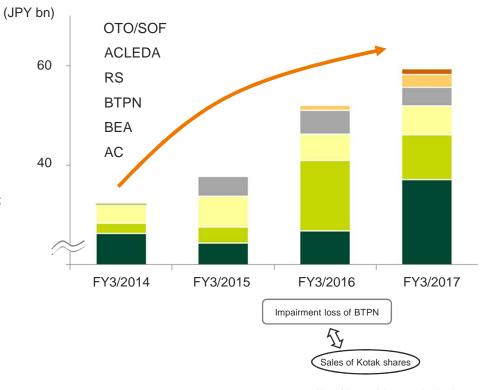
Management Plan ahead of schedule (JPY bn)



Inorganic growth

Profit contribution from investing companies increased significantly

<Consolidated companies and equity method companies>



Note: Managerial accounting basis

Steady progress of Asian strategy

- Building up the business platform towards achieving the Asia-centric business model (Asia-centric First Stage)
 - → Made steady progress in cross-selling. The loan to deposit ratio improved significantly
 - -> Pursued "One Indonesia" strategy. Gross profit and number of customers increased significantly

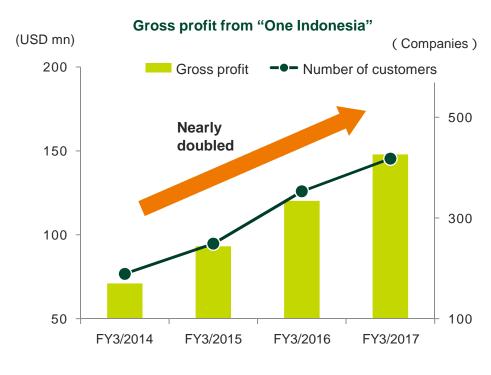
Asian strategy Increased cross-selling in Asia Gross profit from core clients (Asia) (USD mn) 900 800 FY3/2015 FY3/2017 Deposit and Ioan outstanding (Asia) Deposit --- Loan to deposit ratio (USD bn) Loan 9 150% 6 100%

FY3/2017

FY3/2015

One Indonesia

Gross profit and customer base expanded steadily



International business unit: Medium-Term Management Plan

Core policy

1 Discipline

- 2
- **Focus**
- 3

Integration

- Promote key initiatives to the "Next Stage":
 - Integration of bank, securities and leasing businesses
 - Our strong asset finance business and corresponding O&D business model
 - Asia-centric strategy
- Strengthen the business base including the Asian retail business that is expected to be our growth area for the next ten years
- Pursue bottom-line growth and enhance "capital", "asset" and "cost" efficiencies by disciplined management of credit risk, expenses and liquidity

Financial targets

| | FY3/2020 plan | FY3/2017 comparison |
|----------------------------------|---|----------------------------------|
| ROE*1 | 9.0% | |
| | FY3/2020 plan | FY3/2017 comparison |
| Business profit ^{*2} | JPY 415 bn | + JPY 50 bn |
| | FY3/2018-FY3/2020 | (Reference) FY3/2015-FY3/2017 |
| RwA three-year change | Focus on profitability and reduce growth rate by 40% compared to the previous three years | +22% |

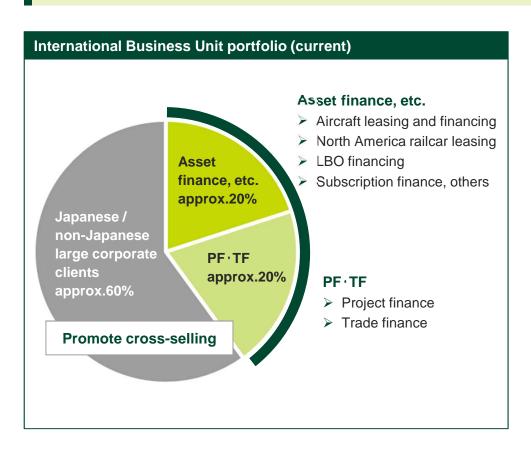
KPI

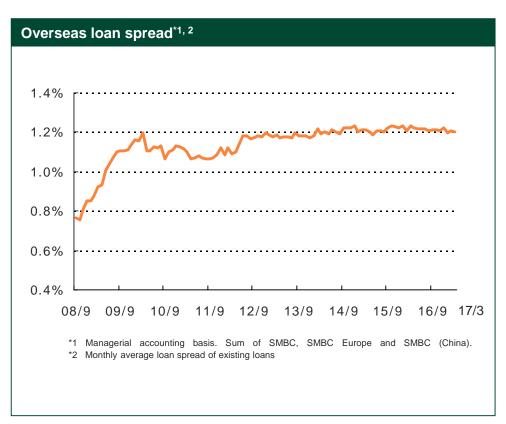
| Bank- securities integration | Number of securities transactions with active book runner roles | 1.5x |
|------------------------------------|---|------|
| | Number of cross-selling transactions related with securities business | 2x |
| Asset turnover | Number of O&D transactions on focused products | 1.5x |
| Asia-centric "Next Stage" | Number of key clients in Asia | +15% |
| | Non-asset based profit in Asia | +15% |
| | Profit from multi-franchise strategy in Indonesia | 1.3x |

^{*1} Managerial accounting basis with RwA calculated assuming Basel III reforms are finalized. Excludes the mid- to long-term foreign currency funding costs

^{*2} FY3/2017 comparisons are after adjustments for interest rate and exchange rate impacts

Based on the risk appetite framework (RAF) of the International Business Unit, control the portfolio appropriately
by taking advantage of the strengths of the group's overseas business, and as a result maintain the overseas loan spread
at a high level





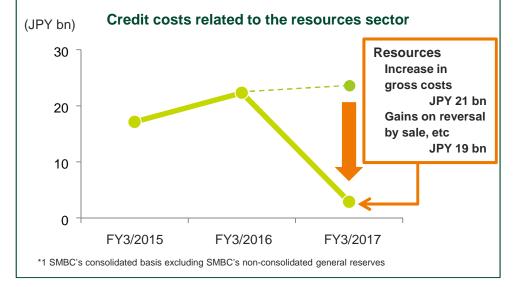
Expected to raise the ratio of assets that we hold strength (Asset finance, PF and TF) to about 45%

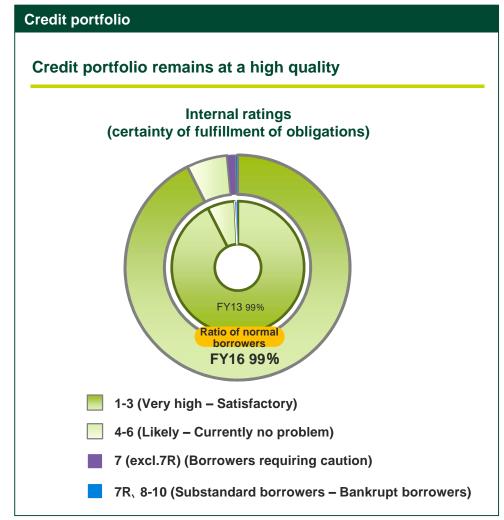
- Maximize the bottom line profit by proactively managing the credit cost with a disciplined manner
- Achieve growth while maintaining the quality of the credit portfolio based on the Risk Appetite Framework

Credit costs*1

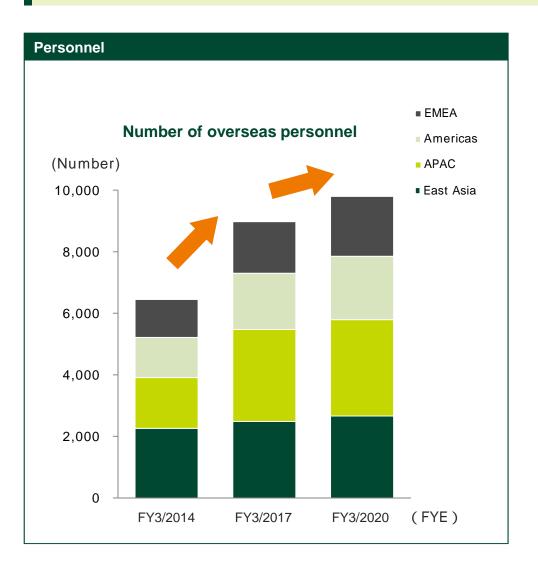
Disciplined credit management

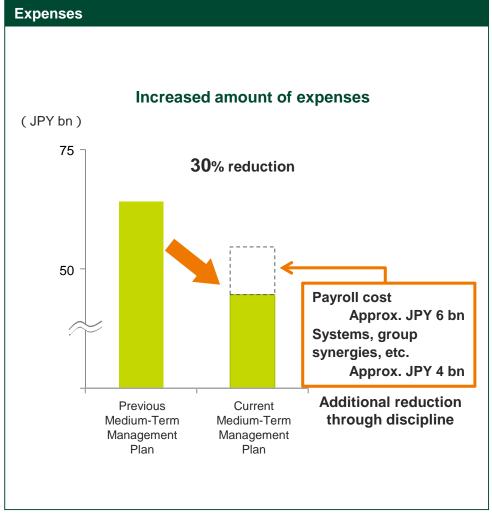
- Control the credit costs through nimble portfolio management
 - Proactive sales of potentially deteriorating loans
 - Enhanced control of potentially deteriorating sectors; established the Special Credit Group for the shipping sector



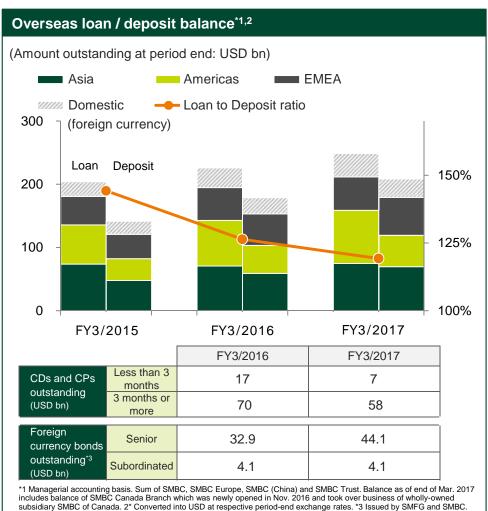


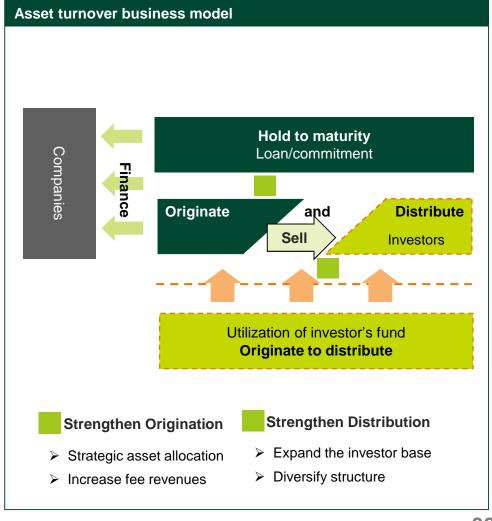
- Resources investment made during the previous Medium-Term Management Plan to build up the business platform under the ten year Asian strategy will slow down in the current Medium-Term Management Plan (Asia-centric "First Stage" to "Next Stage")
- Maximize effects by disciplined strategic usage of management resources





- **Disciplined asset operations**
 - → Deposit and loan gap is narrowing. Promote the asset turnover business model to improve asset efficiency
- Increase the ratio of mid- to long-term funding and conduct nimble portfolio management through the liquidity RAF



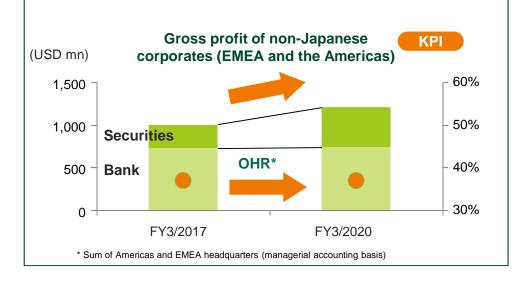


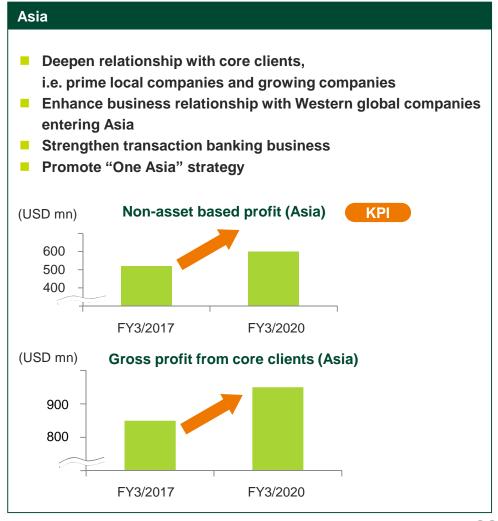
Integration

Promote explicit resources usage by focusing on targeted customers based on its regional characteristics

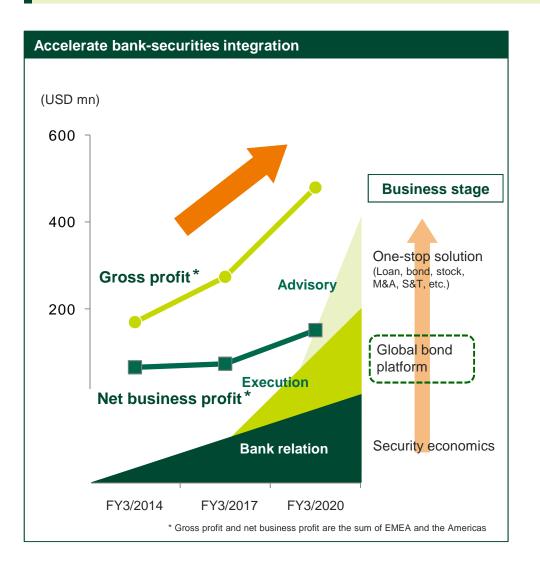
EMEA and the Americas

- Pursue cost-efficient business model by strategic resources usage for targeted customers
 - Select customers that we can increase DCM/ECM underwriting shares and book runner roles
 - Promote cross-selling opportunities (FX, derivative and TB)
 - Enhance S&T and investors access

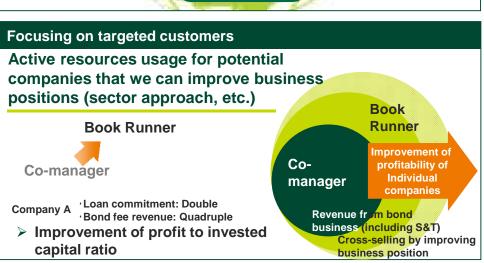




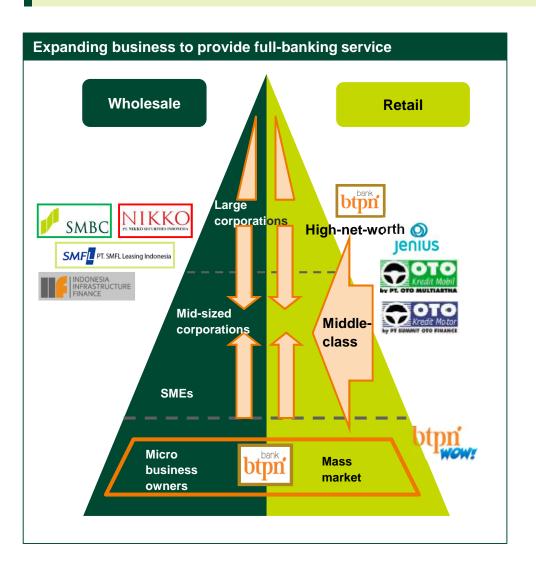
- Accelerate bank-securities integration to the Next Stage
- Strengthen the securities business by building a global bond platform

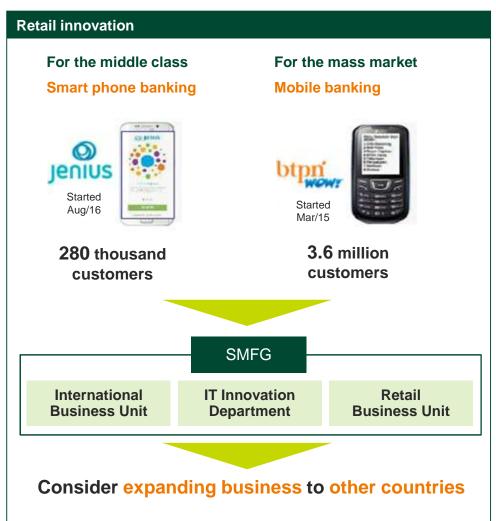




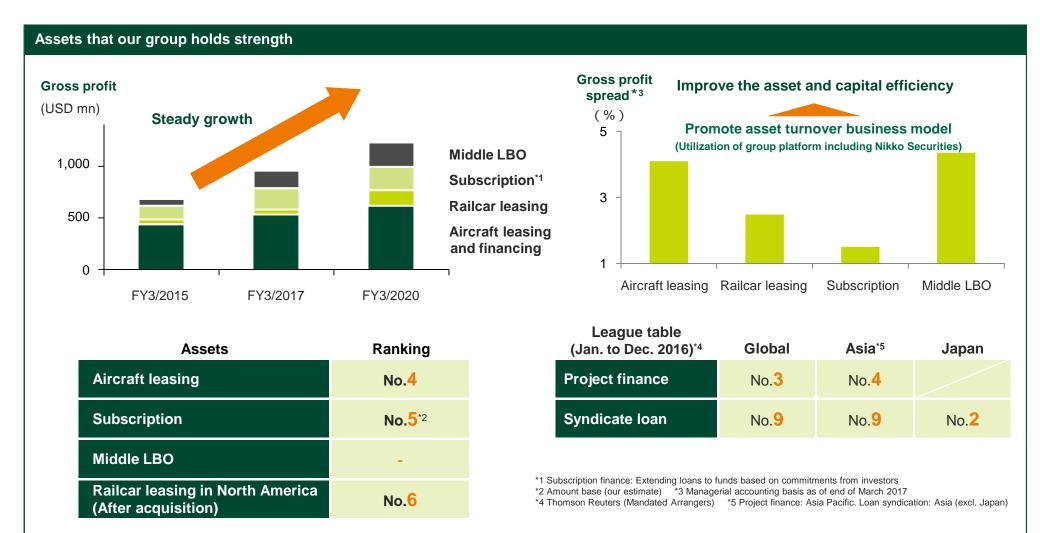


- Conduct full-line commercial banking operations in Indonesia
- Develop digital retail banking as a growth base for the next 10 years

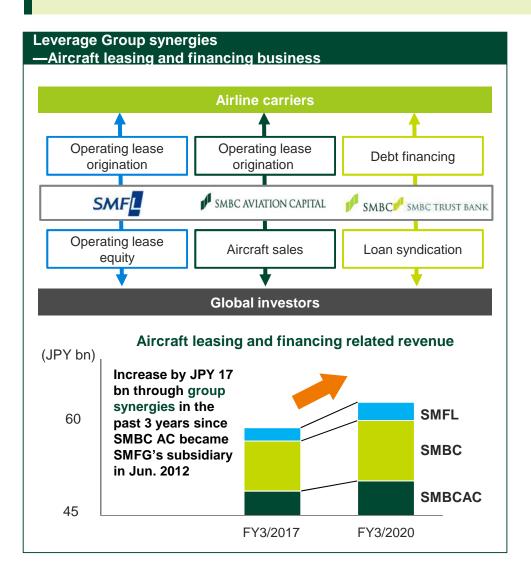




- Build an explicit business portfolio to achieve sustainable growth in areas where we have strength
- Promote asset turnover business model to further improve asset and capital efficiency



• Providing aircraft leasing, debt organization, solutions to domestic and overseas aircraft investors on a Group basis



| Business results of SMBC Aviation Capital / Ranking of # owned/managed *1 | | | | |
|---|----------|----------|--|--|
| (USD mn) | FY3/2016 | FY3/2017 | | |
| Total revenue*2 | 993 | 1,086 | | |
| Net income | 199 | 298 | | |
| Aircraft asset | 10,515 | 10,963 | | |
| Net asset | 1,627 | 1,967 | | |

| Ai | rcraft leasing companies | Country | # owned/ managed |
|----|--------------------------|-------------|---------------------|
| 1 | GECAS | USA | 1,441 |
| 2 | AerCap | Netherlands | 1,160 |
| 3 | Avolon | Ireland | 626*3 |
| 4 | SMBC AC | Ireland | 452 |
| 5 | Nordic Aviation Capital | Denmark | 374 |

^{*1} As of Dec. 31, 2016 (Source: Ascend "Airline Business")

^{*2} Leasing revenue + gains (losses) on sales of aircraft etc. Excludes redelivery adjustment

^{*3} Includes an acquisition of CIT Aerospace closed in Apr. 2017

Railcar leasing

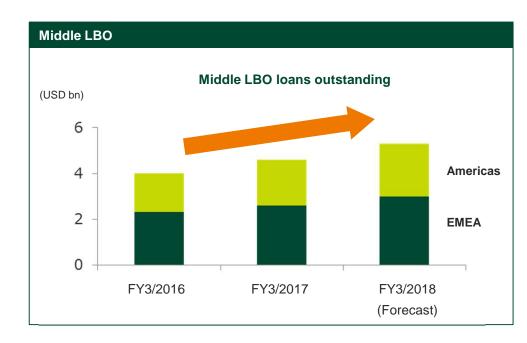
SMBC Rail Services (a wholly-owned US consolidated subsidiary)

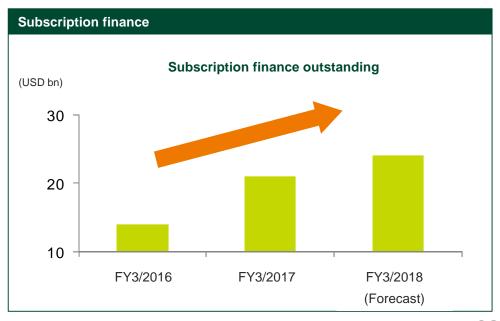
- U.S. based mid-sized railcar leasing company, leased assets: USD1,647 mn (as of Dec. 31, 2016)
- Strengths
 - > Well-diversified portfolio management
 - > Young age of railcars
 - > Well-diversified client base by industry

Acquisition of American Railcar Leasing (ARL)

- SMBC Rail Services acquired ARL, the 6th largest railcar leasing company in the U.S. on June 1, 2017
- Purchasing price of the entity is expected to be lower than the appraisal value of the railcars conducted by a third party.
 Therefore, impact to SMFG CET 1 capital ratio is expected to be minimal







Global Markets Business Unit

Hiroshi Munemasa, Managing Executive Officer

Overview of the Global Markets Business Unit

| Overview of the Business Unit | | | |
|---|-----------------------|---|---|
| | Markets ss Unit | Priority stra | ategies |
| SMRC | SUMITOMO MITSUI | ALM/Portfolio manag Comprehensively manage in risks of the Bank B/S | |
| SMBC SUMMTOMO MITSUI ANKING CORPORATION Treasury Unit: 500 employees | | Foreign currency funding Enhance the foreign currency funding capability to | |
| SMBC | E NIKKO | S&T – Core business a | reas |
| Produ | uct Unit: nployees | needs through marketable pr foreign exchange transaction and equities | oducts, such as |
| Core busi | ness areas KI | 기 | S&T breakdown of profits (FY3/2017 results) |
| (JPY bn) 350 | SMFG S | &T profits | Overseas 30% |
| 300 | | | Nikko |
| 250 | FY3/2017 | FY3/2020 | SMBC |
| Note: Managerial A | | 1 10/2020 | |

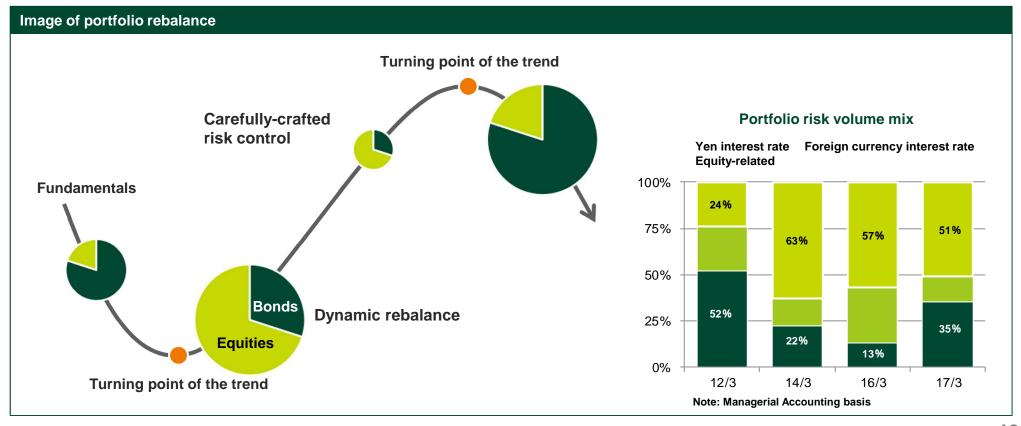
| Gross profit*1 JPY 380 bn + JPY 32 bn | -Y3/2020 plan | | | |
|---|----------------|------------------|------------------------|--|
| Net business profit*1 JPY 330 bn + JPY 20 bn | | FY3/2020 plan | FY3/2017 comparison | |
| profit*1 JPY 330 bn + JPY 20 bn | Gross profit*1 | JPY 380 bn | + JPY 32 bn | |
| ROE 39% | | JPY 330 bn | + JPY 20 bn | |
| | ROE | 39% | | |
| Risk-weighted assets*2 Reduce RwA with nimble portfolio management | | nimble portfolio | * | |

| Core policies | Goals |
|---------------|--|
| 1 Discipline | Establish a SMFG brand that demonstrates the ability to respond to unexpected incidents which is backed up by a high level of market sensitivity and is resilient even in the downside phase in the global market-related operations |
| 2 Focus | Maintain and increase high profitability through a nimble and dynamic portfolio rebalance by utilizing highly liquid products |
| 3 Integration | Share with clients the know-how SMFG acquired as a major market participant Achieve cost synergies and speed through integration of the common operations within the Group |

Priority strategies: Portfolio management

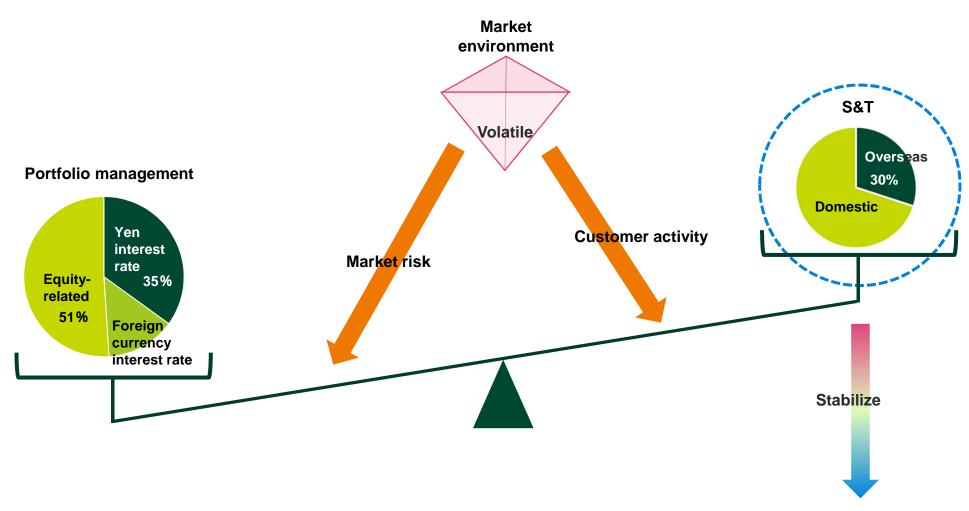
Strategies

- Establish portfolio with highly liquid products
- Focus on products that are attractive from an investment point of view and flexibly and boldly rebalance the portfolio depending on the environmental changes
- Prepare for future changes in the financial markets and find new potential products to invest in
 - Gain profits by taking market risk leveraging our "trading" capability

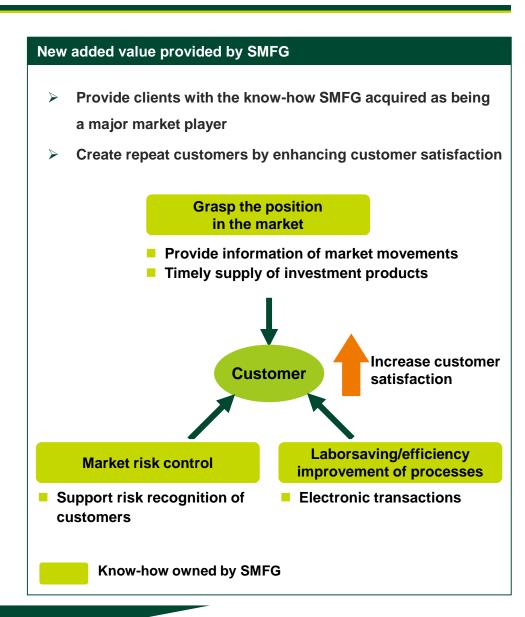


Objectives

- Introduce and reinforce customer-transaction-driven and recurring "S&T operations" in addition to the market-risk-driven "portfolio management" business
- Raise the level of earnings strength and stability of the business portfolio



Strengthen earnings of SMFG Expand the volume of transactions with customers through expansion of products and customer reach Increase profitability per transaction by enhancing "trading" capability Trading capability **Product Customer reach**



Establish a recurring model that achieves a cycle of enhancement of customer satisfaction and expansion of the Group profit

- Integrate the sales force of FX transactions/derivatives into the SMBC Treasury Unit (April 2017)
- Enhance the ability to make proposals for hedging by visualizing market risks experienced by companies
- Promote cross-selling for the existing client base through cross-entity and cross-product
- Expand the transaction volume by enhancing solution capability



- Promote self-manufacturing of derivatives and focus on equity facilitation transactions*
- Increase the handling of FX interest rate transactions and credit derivatives
- Enhance the ability to supply products through activating the global bond book system
- Improve the profitability of the transaction flow by enhancing trading capability

^{*} Trading operations that enable a securities company to conclude transactions on its own account primarily in terms of stock trading orders made by a client





- Strengthen FX transactions in local currencies
- Establish a regional SMFG network appropriate to area characteristics and achieve a global coupling

Globally develop S&T by leveraging the commercial bank business base

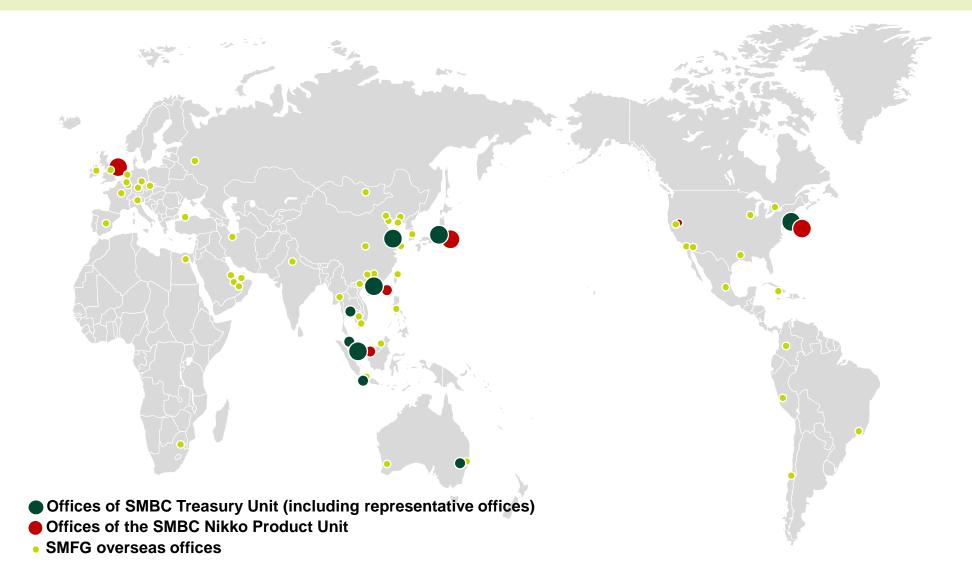


Overseas

Bank-Securities)

(Reference) Global network of S&T ~ Challenges for the future ~

- Started establishing the bank-securities integration model through the newly established group-wide business units
- Establishing the global network for bank-securities S&T operations is a challenge for the future



Establish the operation base

- Enhance expertise and improve efficiency by integrating common functions on a Group basis
- Shorten the lead time for the provision of products and the commencement of new types of businesses.
 Create advantages by speeding up

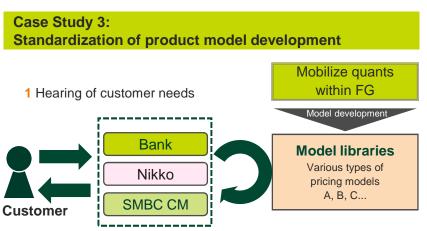


Case Study 1: Integration of licensing agreements

Integrate similar types of licensing agreements with outsourcing contractors that are individually signed by each of the Group companies. Pursue volume discount

Case Study 2: Compliance with regulations

Standardize the system architecture for complying with international regulations that are applied on a Group basis.



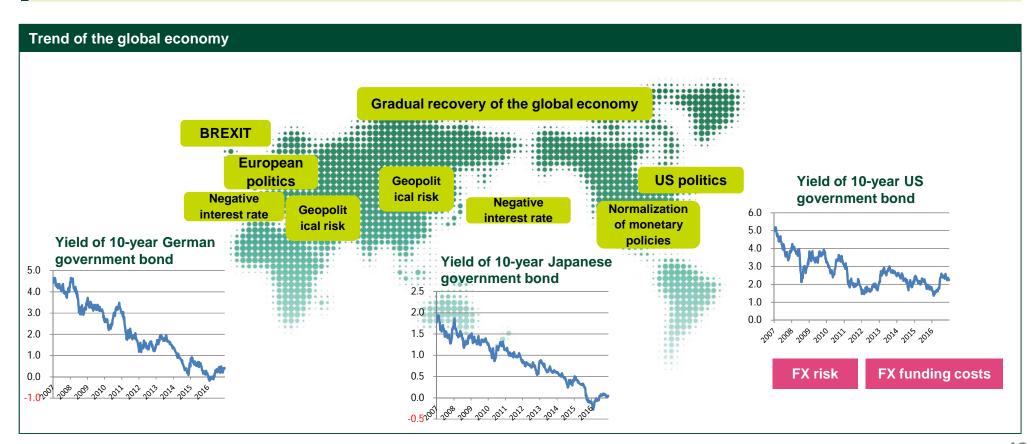
3 Timely provision of products

2 Use of model libraries

(Reference) Background of the enhancement of S&T

Background

- Growing needs for enhanced fund management because of the global low-interest rate environment
- Growing hedging needs in the unpredictable, uncertain and unstable environment
- Accelerated global development of customer business
 - Customers expect us to provide more global and sophisticated solutions



Appendix



Ref: Projections by business unit

| | RO | DE | Net business profit (JPY bn) | | RwA three-year change | |
|-------------------|------------------|---------------------|------------------------------|------------------------|---|-------------------------------|
| | FY3/2020 plan | FY3/2017 comparison | FY3/2020 plan | FY3/2017 comparison | FY3/2018-FY3/2020 | Ref: FY3/2015– FY3/2017 |
| Retail | 7% | | 285 | +15 | Reduce overall while strengthening businesses such as credit cards and CF | +11% |
| Wholesale | 10% | | 480 | +15 | Reduce through sales of strategic shareholdings | +8% |
| International | 9% | | 415 | +50 | Focus on profitability and reduce growth rate by 40% compared to the previous three years | +22% |
| Global Markets | 39% | | 330 | +20 | Nimble portfolio management | +6% |

Notes:

- 1 Retail Business Unit: SMBC (RT), SMBC Nikko (RT), SMBC Friend, SMBC Trust (RT), SMCC, Cedyna, SMBCCF, other Wholesale Business Unit: SMBC (WS), SMBC Nikko (WS), SMBC Trust (WS), SMFL (Domestic), other International Business Unit: SMBC (Inter.), SMBC Nikko (Inter.), SMBC Trust (Inter.), SMFL (Inter.), other Global Markets Business Unit: SMBC (Treasury), SMBC Nikko (Product), other
- 2 ROE for each unit is managerial accounting basis with RwA calculated assuming Basel III reforms are finalized. ROE for the International Business Unit excludes the mid- to long-term foreign currency funding costs. ROE for the Global Market Business Unit does not include interest-rate risk associated to the banking account
- 3 FY3/2017 comparisons for each unit are after adjustments for interest rate and exchange rate impacts

Performance by group-wide business units *

| | (JPY bn | FY3/17 |
|------------------------------|---------------------|-----------|
| | Gross profit | 1,288.9 |
| of which | Expenses | (1,015.4) |
| Retail Business Unit | Others | 12.2 |
| | Net business profit | 285.7 |
| | Gross profit | 775.6 |
| of which | Expenses | (346.7) |
| Wholesale Business Unit | Others | 44.2 |
| | Net business profit | 473.1 |
| | Gross profit | 585.8 |
| of which | Expenses | (251.9) |
| International Business Unit | Others | 30.2 |
| | Net business profit | 364.1 |
| | Gross profit | 346.6 |
| of which | Expenses | (50.3) |
| Global Markets Business Unit | Others | 8.1 |
| | Net business profit | 304.4 |
| | Gross profit | 2,920.7 |
| Total | Expenses | (1,812.4) |
| Total | Others | 24.6 |
| | Net business profit | 1,132.9 |

^{*} FY3/17 numbers shown in the new group-wide business units basis