

SMBC Group IR Day

August 25, 2023



Agenda

Opening		Group CFO	Fumihiko Ito	
P3	Retail	Senior Managing Executive Officer	Takashi Yamashita	
P16	Wholesale	Senior Managing Executive Officer	Muneo Kanamaru	
P24	Global	Deputy President and Executive Officer	Tetsuro Imaeda	
P30	Global Markets	Senior Managing Executive Officer	Masamichi Koike	
CFO	Session	Group CFO	Fumihiko Ito	

Retail

Takashi Yamashita, Senior Managing Executive Officer



Medium-Term Management Plan

Strategy

Vision

Be the most reliable Japanese financial group contributing to "prosperous life" and "Fulfilled Growth" for customers

Key Strategies

- Strengthen retail business strategy centered on Olive
- Pursue group-based hybrid channel strategy
- **Enhance group-based** wealth management business
- **Expand share of payment business** and consumer finance
- **Create social value**

Financial target

ROCET1	Net business profit	RWA	
FY3/26	FY3/26	in 3 years	
8%	JPY 245 bn	+JPY 0.2 tn	
vs. FY3/23	vs. FY3/23	previous plan	
+3%	+JPY 65 bn	+JPY 0.8 tn	

KPI

Figures in () are change in the previous plan

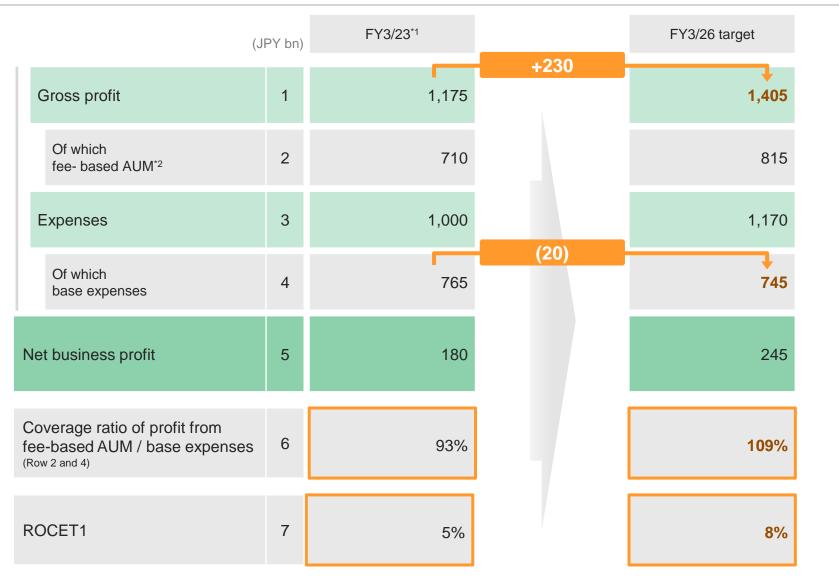
		FY3/26	In 3 years
AM*1 / foreign currency balances		JPY 18 tn	+JPY 5 tn (+JPY 3 tn)
Credit c	ard sales handled	JPY 48 tn	+JPY 18 tn (+JPY 10 tn)
Finance	balance	JPY 3 tn	+JPY 0.5 tn JPY (0.1) tn
# of Oliv	e accounts opened	_	12 mn*2
Effect of	channel reform	_	JPY (28) bn (JPY (22) bn)
Social Value	# of financial literacy programs participants	_	570K people

^{*1} Investment trust, fund wrap, discretionary portfolio management, and joint managed money in trust

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Medium-Term Management Plan

Improve capital efficiency

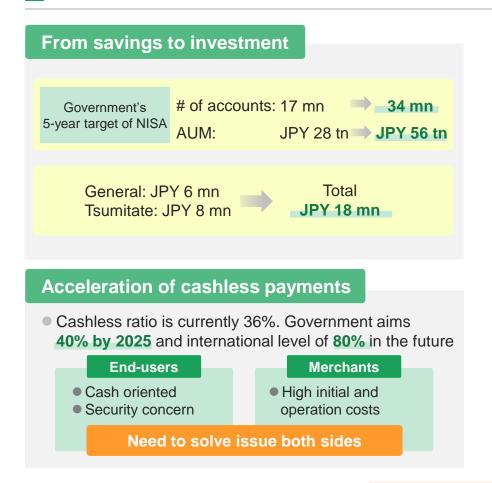


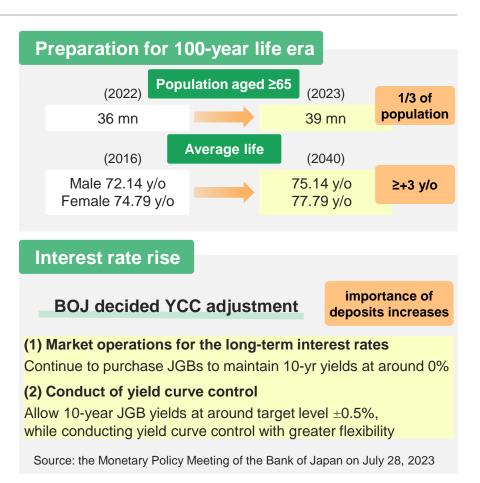
^{*1} Based on FY3/26

^{*2} Profit from fee-based AUM, interest rate margins on loans, deposits and FX revenue, card annual membership fees, etc.

Business environment

"Tailwind" in the macro environment



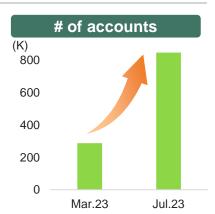


Pursue greater growth than the market and "Go further ahead of tailwind"

Strengthen retail business strategy centered on Olive

Progress of Olive





Increase in deposits via Olive (Mar.- Jul. 2023)

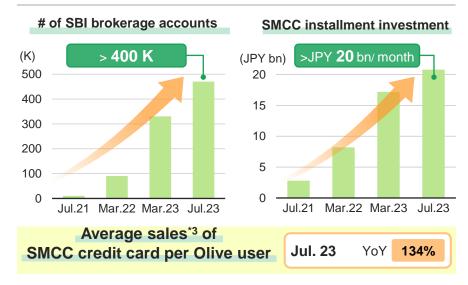
2 Region

1 Generation # of new accounts YoY In 20s 147% In 30s-40s 196%

11091011	
# of new accounts	YoY
Tokyo, Nagoya, and Osaka	147%
Others	253%
Total	156%

De	3 Salary trans	sfers	4 Large volume inflow	
inc	Jul. 23 *2	YoY	Inflow >10mn *2	YoY
posit volu increase	# of salaried employees	134%	# of inflow	131%
lume	Chipleyees		Total inflow amount	166%

"SBI brokerage" and "use of credit card"



Expand to nationwide transaction using digital

Promote "Savings to Investment" for suburban customers

Sales of suburban customers*4
using digital

Apr.- Jul.23 YoY **178%**

Marketing to employees of corporate clients

Meet corporate clients' needs (Mobile phone process and web passbooks)

Promote corporate clients' DX and switching to Olive

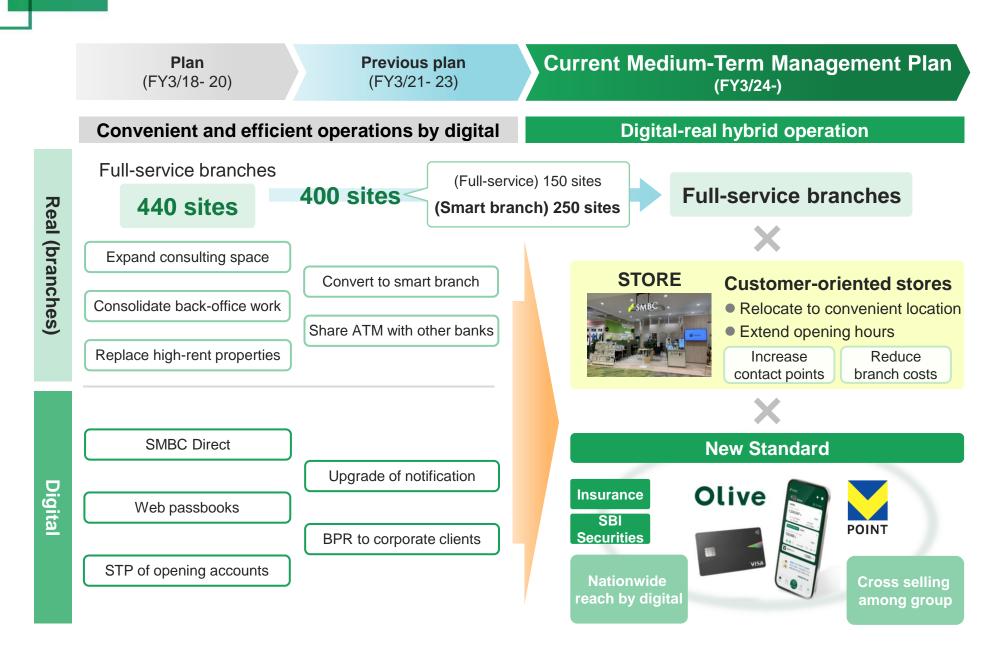
"10K -20K accounts per company"

^{*1} Balance as of Jul.23 for Olive members who newly opened SMBC accounts in Mar.- Jun.23

^{*2} New account openers in Mar.- Jun. 23 *3 Olive members who hold SMCC credit cards for more than one year

^{*4} Customers who lives ≥30km away from the nearest branch

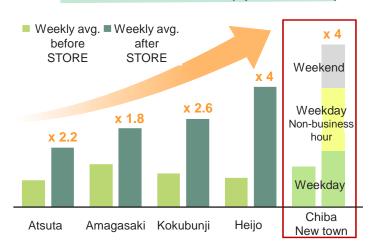
Group-based hybrid channel strategy



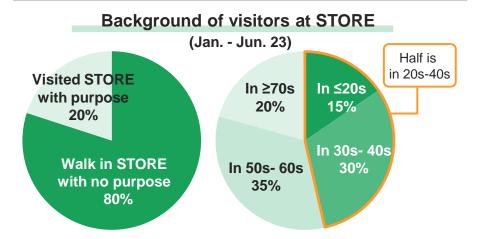
Group- based hybrid channel strategy -Progress of "STORE"

Expand customer touch points by STOREs

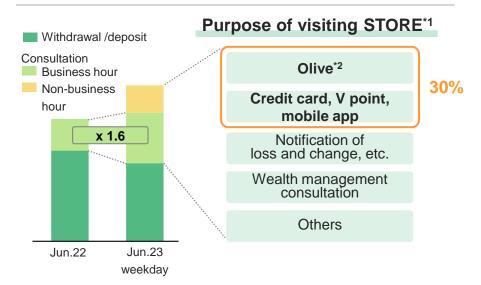




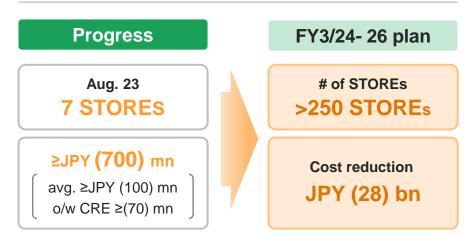
Young and working generations customers



Purpose of visit changes to digital support



Steadily reduce costs by increasing STOREs

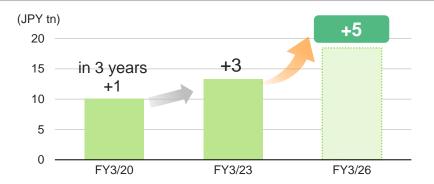


Enhance group wealth management business

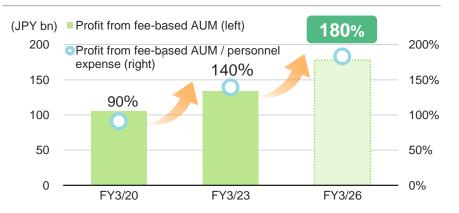
Business operation policy

Strengthen the group-based business operation and increasing AUM for further growth

AM + deposit balance of foreign currency

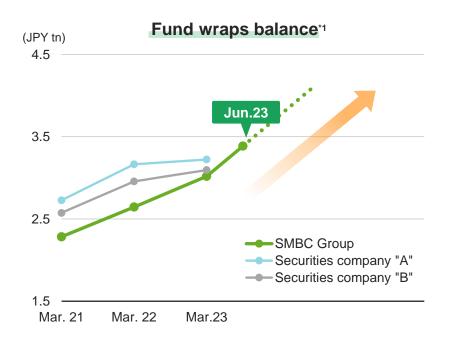


Fee-based AUM



Fund wraps

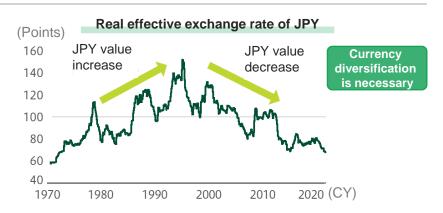
• Aim to be a strong No.1 position in the industry



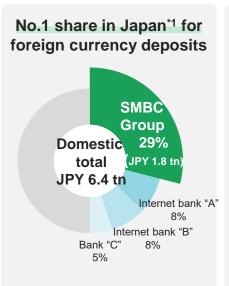
^{*1} Fund wrap balance of securities company "A" and "B" are calculated based on the Japan Investment Advisors Association / Statistical Materials "Contract Assets (Wrap Business)"

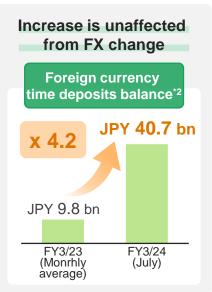
Enhance group wealth management business

Significance of holding foreign currency assets

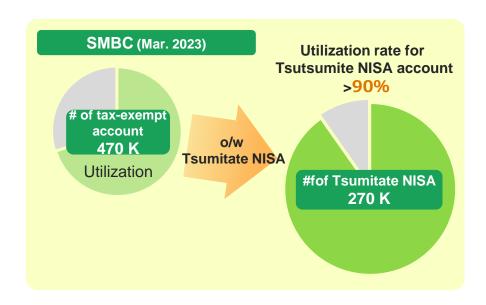


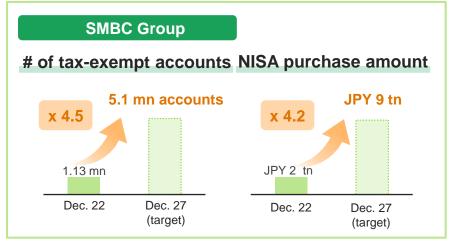
Foreign currency deposits





NISA

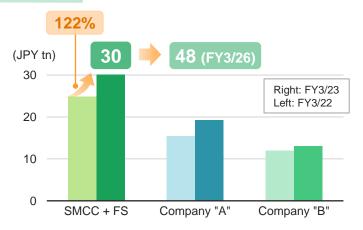




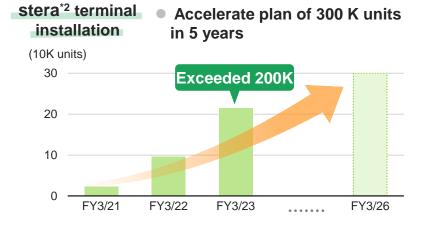
Expand share of payment business and consumer finance

Payment Business (Acquiring/Issuing)

Credit card Exceeding market growth rate of 117%*1 sales handled

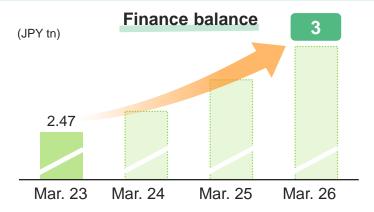


of Doubled in previous plan and aim card holders another x2 times increase in current plan.



Consumer finance

Recovery of individual consumption supports stable increase



Expand market share by leveraging the strengths of the three brands

- Enhance brand awareness and expand market share by digitization
- Capture payment-oriented finance needs of SMCC's client base
- **✓** SMBC
- Capture finance needs from life events (e.g. education and house renovation)

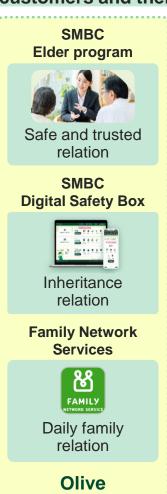
Relieve anxiety about 100- year life era

Full support for the "Fulfilled Growth" of customers and their families

Elderly generation

High-net-worth

generation Next

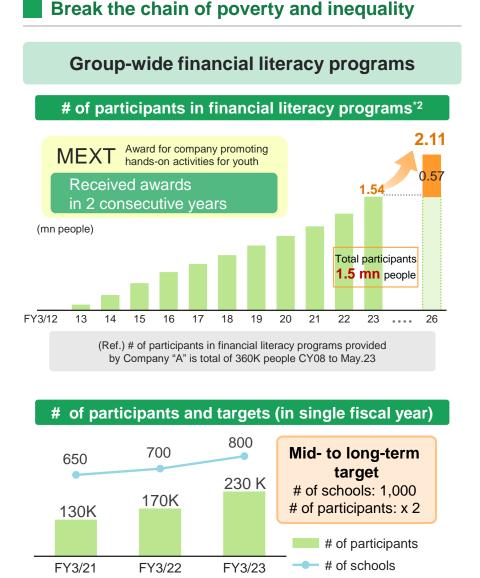




Capture

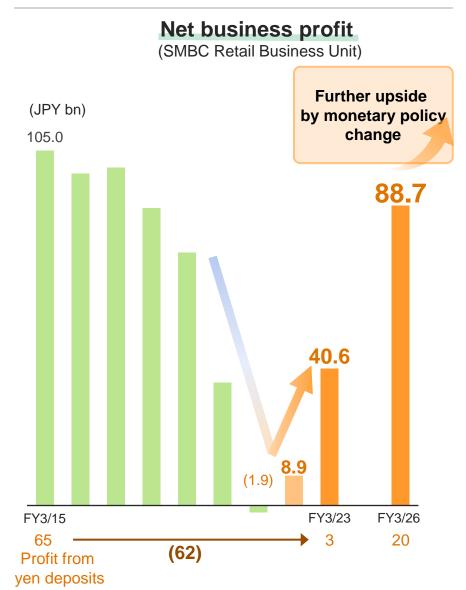
next generation

new customers



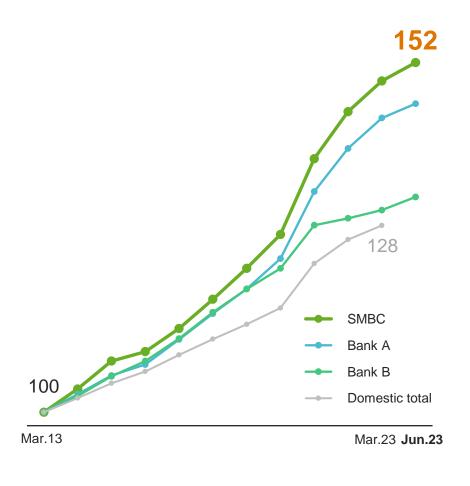
For possible domestic interest hike

Profit has reversed and pursue further upside



Accelerate expansion of customer base

Increase in yen deposits*2



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Further improve profitability

SMBC's trading base and quality of services

FY3/23	SMBC Group	FY3/26 (plan)	Banking group "A"	Banking group "B"
AM Balance (Funds, FW, etc.)*1	JPY 11.7 tn	JPY 15 tn	JPY 4.6 tn*2	JPY 8.6 tn
Credit card sales handled	JPY 30 tn	JPY 48 tn	JPY 15 tn	-
Balance of card loans *1	JPY 1.7 tn	JPY 2.1 tn	JPY 1.3 tn	JPY 0.3 tn
Origination of mortgage loans	JPY 1.0 tn	JPY 1.2 tn	(not disclosed)	JPY 0.4 tn



R&I customer-oriented
Evaluation of Investment Trust
Sales Companies



Universal Communication
Design Association
UCDA Award 2022



J.D. powers
Personal Asset Management
Customer Satisfaction Survey *3
National banking sector (SMBC)



HDI-Japan
Web Support/Contact Points
3 Stars in 8 consecutive years

Financial target

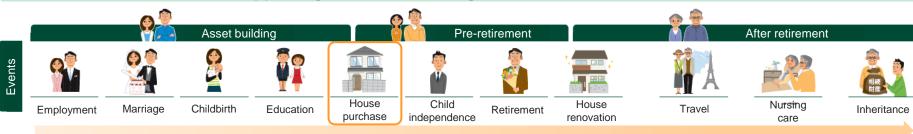
	FY3/23	FY3/26
Net operating profit	JPY 180 bn*4	JPY 245 bn
ROCET1	5%*4	8%

Further upside

(Ref.) Initiatives in the Mortgage Loan Business

Enhance lifetime value and earn customer loyalty by providing services for each customer's life event

Mortgage loan is one of the most important products for supporting customers throughout their lifetime with Olive



- Olive
- Asset buildup (NISA, etc.)
- Settlement / V points
- Card loan / education loans
- Mortgage loans
- Consulting in person
 - Insurance of medical expenses
 - Insurance of natural disaster

- Elder Program
- Asset management of retirement allowance
- Reverse mortgage
- Renovation loans

- Will Trust and inheritance
- Business / asset succession
- Family Network Service

Strengthen relationships with mortgage loans

e.g

a man in his 60s

- Started transactions from mortgage loan
- Started Prestia from the proposals for the management of deposits left overseas
- Expanded transactions to will trust and corporate transactions



Became the customer's main bank
More than JPY100 mn assets in custody

Improve profitability through deposits (when interest rates rise)

Payroll transfer setting

mortgage loan borrower

Non-mortgage loan borrower

Approx. 2 times

57%

> 299

Increase in deposit balance*

mortgage loan borrower

Non-mortgage loan borrower

JPY

Approx. 1.7 times

JPY

1.1 mn

>

0.66 mr

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Wholesale

Muneo Kanamaru, Senior Managing Executive Officer



Medium-Term Management Plan

Strategy

Vision Unchanged

Be a true solution provider committed to the sustainable growth with our clients through resolving their complicated management issues

Key strategy

- 1 Strengthen group edge by enhancing expertise
- 2 Build a new sales structure leveraging digital
- 3 Build portfolio of high ROE businesses

Driving "Re-growth of Japan"

Key initiatives

7 key initiatives

→ P.20



Business line strategy

3 focus areas

Existing growth areas

Growth support Transformation support

→ P.21

→ P.22

New growth area
New business
creation

→ P.23

Financial targets

ROCET1	Net business profit	RWA
FY3/26	FY 3/26	in 3 years
10%	JPY 570 bn	+ JPY 1.5 tn
vs. FY3/23 (2) %	vs. FY3/23 + JPY 50 bn	previous plan + JPY 2.6 tn

KPI

		FY3/26	In 3 years
# of payment transactions (1) Corporate transfers (2) Foreign remittance (3) Corporate business handled		(1) 368 mn (2) 1.7 mn (3) 26.5 mn	(1) +23 mn (2) +98k (3) 10.1 mn
	brokerage ons (>JPY 3 bn)	65	+38
_	able of SMBC Nikko Is (≥JPY 10 bn)	#2	#3 (FY3/23)
	Sustainable finance	_	Total JPY 4.7 tn
Social Value	Investment and loans for startups	_	Total JPY 135 bn
	Business investment / revitalization finance	_	Total JPY 545 bn

Medium-term business plan

Improve capital efficiency

1 Profitability management

Allocate assets to high-profit products

Startup

Real estate

LBO

Revitalization

Upgrade profitable operations on branch basis

Introduce profitability indicators on branch and client basis

2 Non-asset businesses

Expand fee business on group basis

SMBC Trust Real estate brokerage

SMCC Corporate payment

SMBC Nikko Derivatives

Strengthen transaction business

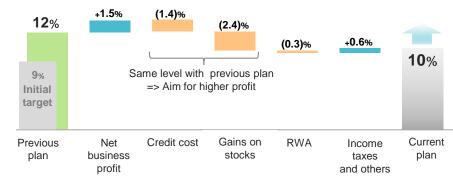
Enhance mass promotion

Strengthen global governance approach

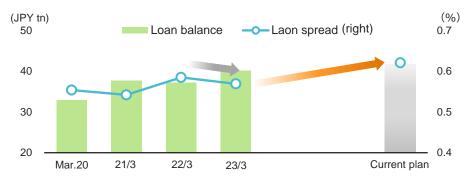
3 Asset backed products business

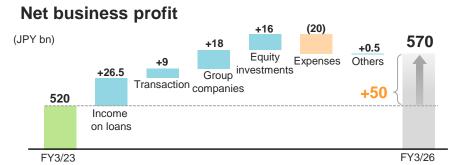
Promote institutional investor business leveraging group assets

ROCET1 target



Loan balance and spread





Medium-Term Management Plan

Create social value

Policy

Drive Japan's regrowth + support clients' decarbonization

Priority issues Approaches

Japan's regrowth

Contribute to Japan's regrowth by driving development of new industries by supporting clients' business model transformation

Environment

Support clients' efforts for decarbonization

Major Initiatives

Japan's regrowth

- Support clients' new business creation
- Develop new solutions using digital
- Support revitalization of corporate activities through sound risk-taking
- Support solving management issues by promoting corporate DX



Support transition in both financial and non-financial aspects

Goal

- 1. Create innovation and new industries
 - <KPI> Investment and loans for startups JPY 135 bn*1
 Development of digital solutions
- 2. Support business model reformation
 - <KPI> Business investment / revitalization finance JPY 54.5 bn*1
 # of clients DX service provideds
 12 k*1
- 3. Realize decarbonization through transition support KPI>Sustainable finance initiatives JPY 4.7 tn*1

Seven key initiatives

- New organization structure
- 2 Drastic digitalization

Highly specialized solutions A digital approach

Large corp. Mid-sized corp. SMEs

Sector coverage / global / group collaboration

Strengthen marketing structure

Expand good client base

Data / Al

Digitalize business processes

- 3 Asset efficiency
- 4 Risk-taking

Build a high- ROE business portfolio

- Increase high profit assets
- Improve interest margins
- Strengthen non-asset business
- Challenge new risk-taking
- Strengthen ability to respond to downside risks
- Foster credit expert personnel



7 Compliance



Foster a compliance culture thoroughly implements principles-based actions

Implement the business line strategy in three focus areas

Three focus areas -Growth support business

Net business profit (in 3 years)

Real estate business

PE fund business

Net business profit (in 3 years)

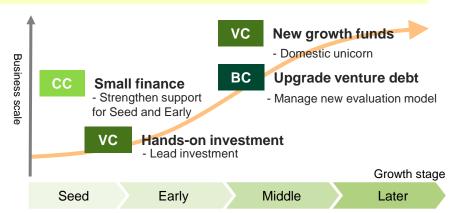
+ JPY 7 bn

Startup business

+ JPY 11 bn

Strengthen finance functions for each growth stage

Investment and loans for startups JPY 135 bn (in 3 years)



Improve capabilities of solutions providing by enhancing group support for large corporate projects



Contribute to the startup ecosystem



Net business profit (in 3 years)

+ JPY 12.5 bn

Expand LBO finance market and build a sustainable framework

Build capabilities for business succession and restructuring

Expand investors

Diversify finance methods

Three focus areas -Transformation support business

Net business profit (in 3 years)

Sustainable business

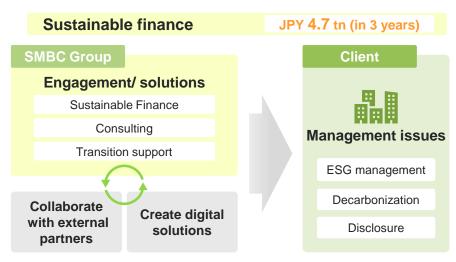
+ JPY 4 bn

DX businesses

Net business profit (in 3 years)

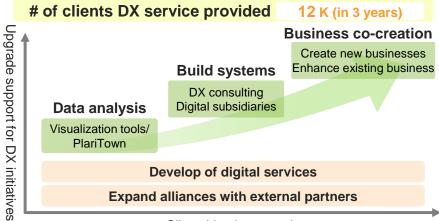
+ JPY 2 bn

Be a partner of clients for decarbonization





Propose solutions fits to business size and DX status



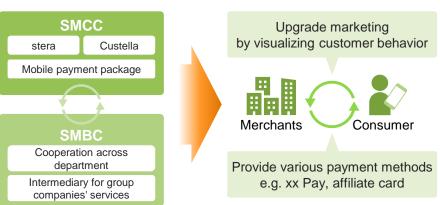
Clients' business scale

Net business profit (in 3 years)

Cashless business

+ JPY 4 bn

Strengthen products and enhance group collaboration



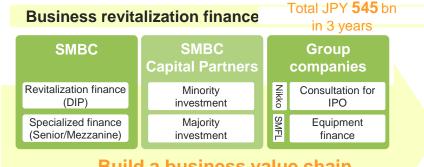
Three focus areas -new business / Equity holdings

Net business profit (in 3 years)



+ JPY 11 bn

Turnaround business



Build a business value chain

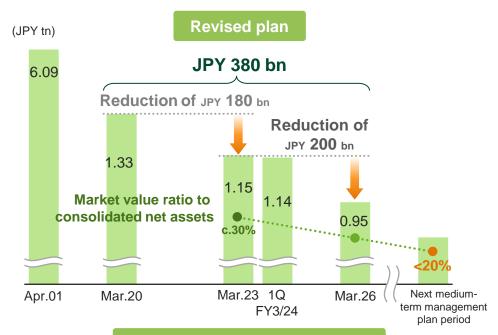
Asset-backed product business/ corporate wealth management business

Promote asset-backed product business leveraging group assets



Equity Holdings

Reduced JPY 180 bn by FY3/23 in 3 years Set a new reduction target of ≥JPY 200 bn by Mar.26 and continue engagement



Reduction status as of 1Q FY3/24

Cu	Current reduction plan (Mar.20-)		
	Reduction	JPY 191 bn	
	Consent of sales outstanding	JPY 77 bn	
	Total	JPY 268 bn	

Global

Tetsuro Imaeda, Deputy President and Executive Officer



Medium-Term Management Plan



Vision

A solution provider with Japan/Asia Edge

Key Strategies

Transformation

Strengthen global CIB and S&T
 : accelerate collaboration with Jefferies

Growth

- Realize growth through Multi-Franchise Strategy
- Create new businesses contributes to medium- to long-term growth

Quality builds Trust

- Enhance management base
 - : build foundation linked to business diversification and complexity

Pursue social value

Financial target

ROCET1	Net business profit	RWA
FY3/26	FY3/26	in 3 years
8%	JPY <mark>585</mark> bn	+JPY 3.9 tn
vs. FY3/23	vs. FY3/23	previous plan
+1%	+JPY 140 bn	+JPY 4.4 tn

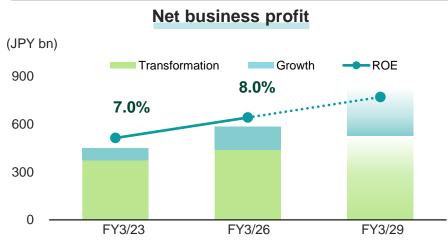
KPI

		FY3/26	In 3 years
Net business profits from overseas securities		JPY 49 bn	+ JPY 27 bn
Net business profit the Americas Divisi		USD 1,844 mn	+USD 500 mn
Share of U.S security corporate bonds iss		3.5%	+1.2%
ROE of investees in	Asia*1	9.5%	+9.9%
Net income of inves	tees in Asia	JPY 50 bn	+JPY 51 bn
Social	Sustainable finance	_	+JPY 10.5 tn*2
Value	Micro finance	_	+ 0.8 mn people

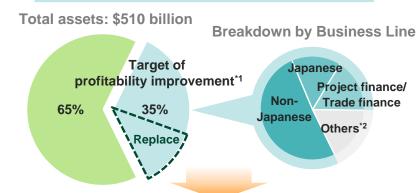
^{*1} Net profit after amortization of goodwill (SMFG) / (RWA (SA) *10% + unamortized balance of goodwill)

Medium-Term Management Plan

Improve capital efficiency

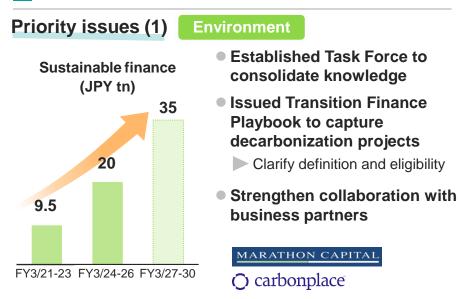


Build high-quality business portfolio





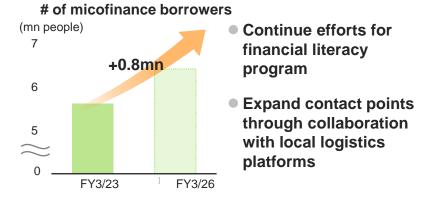
Create social value



Priority issues (2)

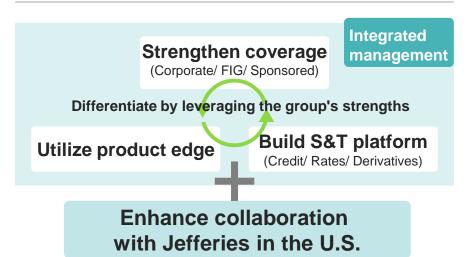
Poverty and inequality

Contribute to financial inclusion in Indonesia and India

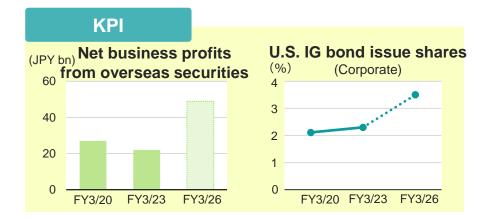


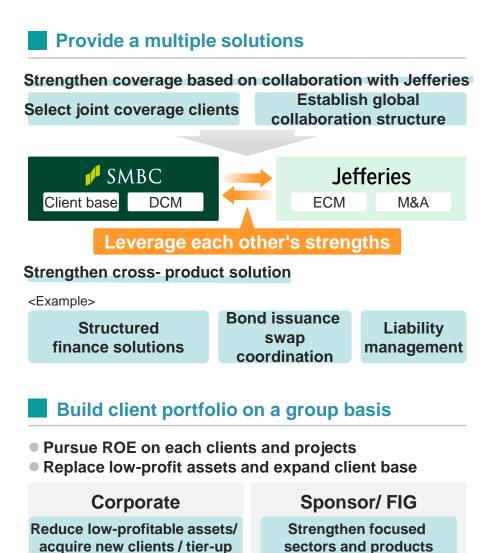
Strengthen global CIB and S&T

Overall strategy



Improve ROE and achieve net business profit growth by increasing fee share from existing business position



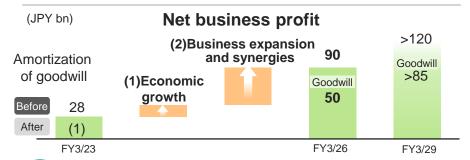


High profitable portfolios

Higher ROE

Growth strategy centered on Multi-Franchise in Asia

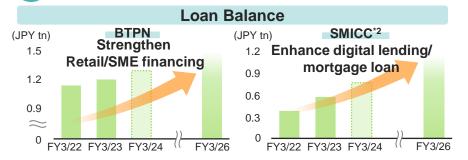
Multi-Franchise Strategy

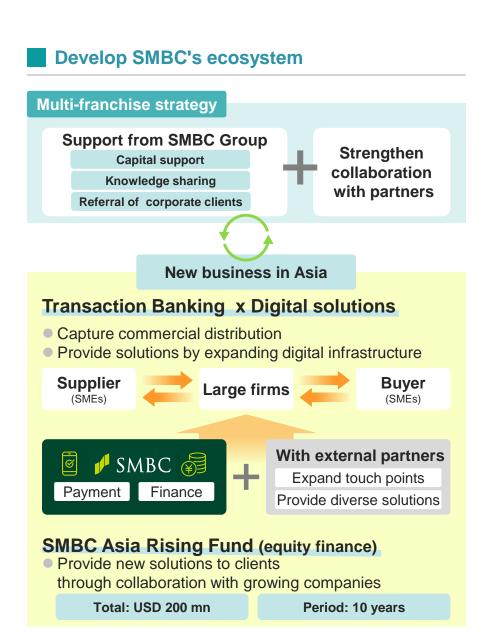


1 Expand business in line with GDP growth

Target countries	GDP growth rate *1	Inv	estees/ l	Equity share	
Indonesia	5.0%	btpn'	92%	O OTO	35%
India	6.1%	SMFG IndiaCredit	75%		
Vietnam	6.6%	₩ VPBank	15% *2	FE CREDIT	49%
The Philippines	6.1%	RCBC	20%		

(2) Implement measures by investee companies





^{*1} IMF: average of 23-28

^{*2} Expected to complete investment during FY23

Growing businesses/ enhance the management base

Aircraft-leasing: SMBCAC

- Completed acquisition of Goshawk (Dec.22) and steadily progressing Post-Merger Integration
- Strengthen asset-turnover businesses leveraging #2 position

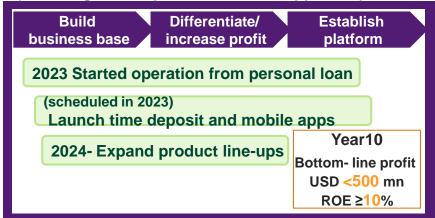


*1 As of Mar.23 (Source: CIRIUM Portfolio Tracker:Q1 2023) # of aircrafts before the merger is as of Sep.22

Digital bank: Jenius Bank

Jeniusbank

- Started personal loans for U.S. customers in 2023
- Aim to provide full-line services (including time deposit and mobile apps, etc.)



Sophisticate management base

Diverse business line

- CIB/ S&T collaboration
- Multi-franchise business in Asia, etc.

Complex risks / stricter regulations

- Geopolitical risks / climate change
- Tightening monetary policy / regulations, etc.

Establish a business management system transcending entities and divisions

Americas

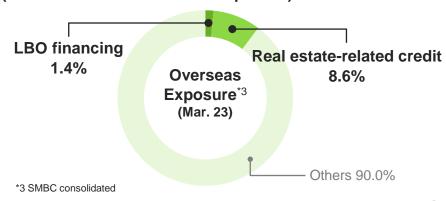
Strengthen management system based on CUSO^{*2}

EMEA

Sophisticate universal bank management

(Ref.) Highly-resilient business portfolio

 Exposure to LBO and real estate is limited (c.10% of the total overseas exposure)



^{*2} Combined U.S. operations

Global Markets

Masamichi Koike, Senior Managing Executive Officer



Medium-Term Management Plan

Strategy

Vision

Enhance risk-taking skills for our investment portfolio while continuously supplying clients with high level of value as a market risk professionals

Key initiatives

Portfolio management

- Analyze how the markets will evolve based on the Three "I"s (Insight, Imagination, Intelligence)
- Maximize profits by dynamic rebalance

Sales & Trading

- Respond to complicated clients' needs
- (1) Improve capabilities of solution providing through data-utilization and DX
- (2) Strengthen cross-selling
- (3) Enhance global expansion and collaboration

Foreign currency funding

- Detect changes in the funding environment
- Manage focusing on stable balance sheet

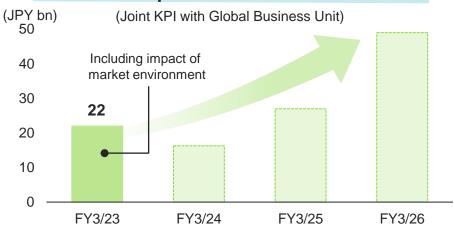
Financial target

ROCET1	Net business profit	RWA
FY3/26	FY3/26	in 3 years
15 %	JPY 340 bn	+JPY 1.4 tn
vs.FY3/23 (1) %	vs.FY3/23 JPY (5) bn	previous plan +JPY 0.7 tn

Increase net business profit aiming to exceed ROCET1 target (\geq 9.5%) continuously

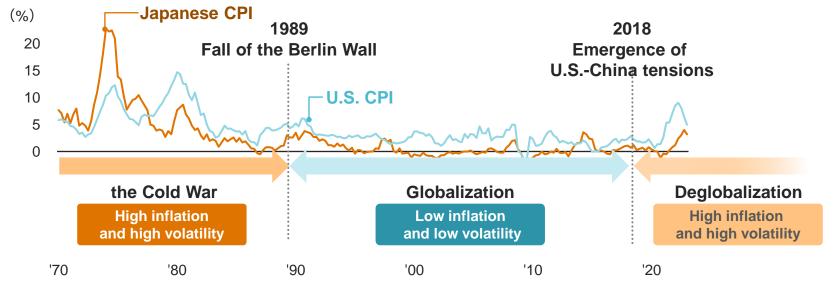
KPI

Net business profit from overseas securities

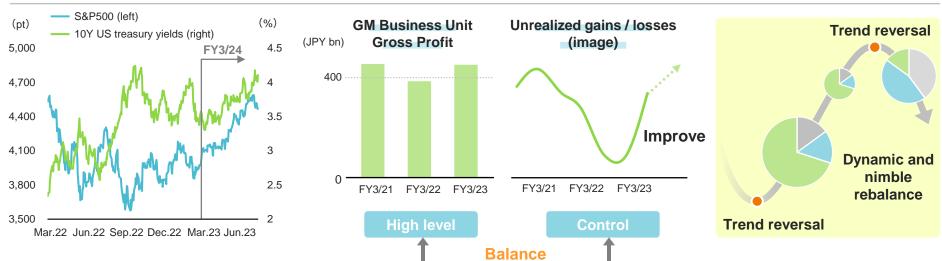


Portfolio management

Paradigm shift in inflation

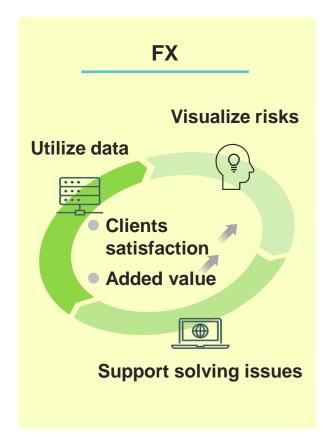


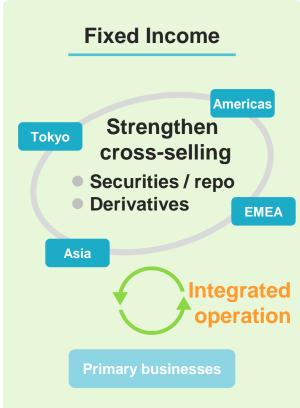
Capture how the markets will evolve by "trading strength"

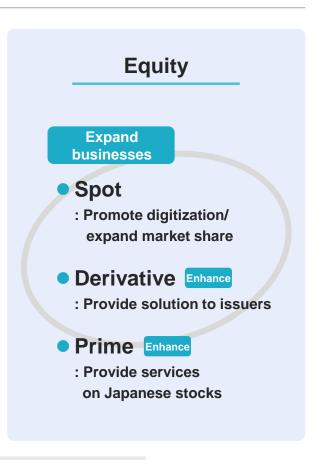


Sales & Trading

Enhance capability of solution-providing and promote secondary businesses







Expand solution-providing capabilities nurtured through transactions globally

Pursue growth in secondary businesses by leveraging our strengths as a Japanese company

Foreign currency funding

Focus on stable foreign currency B/S

Foreign currency B/S as of Jun. 23

(USD bn)

Interest earning assets

Mid- to long- term funding

Deposits 253

(incl. corporate bonds, currency swaps, etc.)

Others

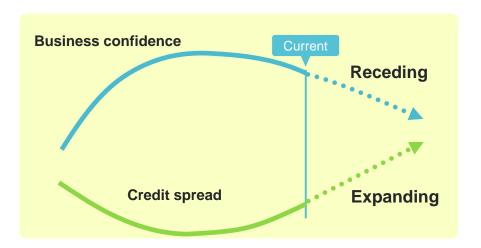
CD/CP 73

Foreign bonds, NCD 73

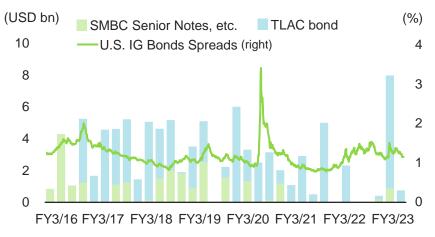
Interbank (incl. repo) 105

Strategic funding in response to market change

Outlook for business confidence and credit spread



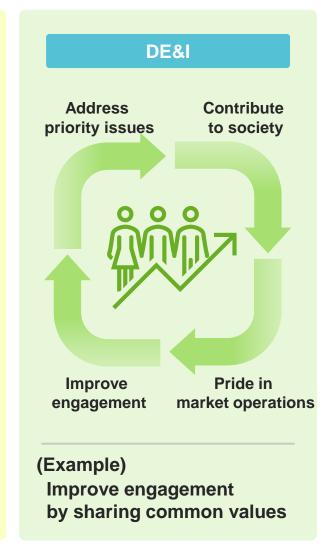
Corporate bond issuance

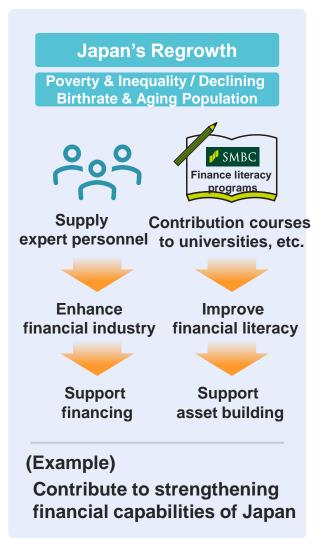


Create social value

Solve social issues by utilizing market knowledge

Environment Sustainable finance, etc. Hold ESG seminars / Support green funding (Example) **Operate S&T/ ALM to support** realizing net zero society





This document contains "forward-looking statements" (as defined in the U.S. Private Securities Litigation Reform Act of 1995), regarding the intent, belief or current expectations of us and our managements with respect to our future financial condition and results of operations. In many cases but not all, these statements contain words such as "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "probability," "risk," "project," "should," "seek," "target," "will" and similar expressions. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those expressed in or implied by such forward-looking statements contained or deemed to be contained herein. The risks and uncertainties which may affect future performance include: deterioration of Japanese and global economic conditions and financial markets: declines in the value of our securities portfolio; incurrence of significant credit-related costs; our ability to successfully implement our business strategy through our subsidiaries, affiliates and alliance partners; and exposure to new risks as we expand the scope of our business. Given these and other risks and uncertainties, you should not place undue reliance on forward-looking statements, which speak only as of the date of this document. We undertake no obligation to update or revise any forwardlooking statements.

Please refer to our most recent disclosure documents such as our annual report on Form 20-F and other documents submitted to the U.S. Securities and Exchange Commission, as well as our earnings press releases, for a more detailed description of the risks and uncertainties that may affect our financial conditions and our operating results, and investors' decisions.

Exchange rates (TTM)

	Mar. 22	Mar. 23
USD	122.41	133.54
EUR	136.81	145.75

Definitions

SMFG	Sumitomo Mitsui Financial Group, Inc.	
SMBC	Sumitomo Mitsui Banking Corporation	
SMBC Trust	SMBC Trust Bank	
SMFL	Sumitomo Mitsui Finance and Leasing	
SMBC Nikko	SMBC Nikko Securities	
SMCC	Sumitomo Mitsui Card Company	
SMBCCF	SMBC Consumer Finance	
SMDAM	Sumitomo Mitsui DS Asset Management	
SMBCAC	SMBC Aviation Capital	
SMICC	SMFG India Credit Company (Former Fullerton India)	
Major local subsidiaries	SMBC Bank International, SMBC Bank EU, SMBC (China)	
Consolidated	SMFG consolidated	
Non-consolidated	SMBC non-consolidated	
Expenses (non-consolidated)	Excl. non-recurring losses	
Net business profit	Before provision for general reserve for possible loan losses	
Retail Business Unit (RT)	Domestic retail business	
Wholesale Business Unit (WS)	Domestic wholesale business	
Global Business Unit (GB)	International business	
Global Markets Business Unit (GM)	Market / Treasury related businesses	