SMBC Group Global Advisors

SMBC Group Global Advisors ("Global Advisors") act in an advisory capacity to the SMBC Group Management Committee by attending SMBC Group Global Advisory Meetings, which we hold on a regular basis.

SMBC Group appointed Global Advisors to provide advice to it on global business and on political and economic issues in Americas, EMEA and Asia.

At SMBC Group Global Advisory Meetings, advisors inform the Management Committee of trends and developments in the financial sector and the political and economic environments of the respective regions. The Global Advisors also provide regular insight in respect of political and economic issues relating to the formulation of strategy by SMBC Group and key risks faced by SMBC Group.

The Third SMBC Group Global Advisory Meeting

The Third SMBC Group Global Advisory Meeting was held in Tokyo in May 2019. Five SMBC Group Global Advisors and members of the Management Committee took part in the meeting, and actively discussed the business environment, the business trends, and the global affairs which we need to take into consideration when formulating the next Medium-Term Management Plan.

Especially in regards to the business trends in the financial services sector, various opinions were raised concerning how SMBC Group plays roles in the market and what kind of strategy it should focus on, as the digitalization has been rapidly progressing and the threats of new entrants has been increasing.

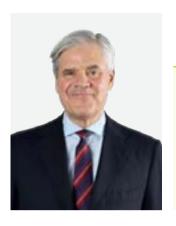
In addition to that, the business environment was also well discussed from the viewpoints of risks which SMBC Group needs to take into consideration in its global business operations, such as the prolonged US-China tensions.

SMBC Group states in its Vision: "We will become a global financial group that, by earning the highest trust of our customers, leads the growth of Japan and the Asian region" and will actively leverage the expertise of the Global Advisors in achieving the realization of that Vision.





SMBC Group Global Advisors



Dr. Andreas Dombret

Career summary

2010-2018 A member of the Executive Board, Deutsche Bundesbank

2005-2009

Vice Chairman Europe, Bank of America



Dr. Robert D. Hormats

Career summary

2013-Present

Vice Chairman, Kissinger Associates

2009-2013

United States Under Secretary of State



Mr. Andrew N. Liveris

Career summary

2017-2018

Executive Chairman, DowDuPont Inc.

2006-2017

Chairman and CEO, The Dow Chemical Company



Mr. Cesar V. Purisima

Career summary

2010-2016

Secretary of Finance of the Republic of the Philippines

2004-2005

Secretary of Trade and Industry of the Republic of the Philippines



Sir David Wright

Career summary

2003-2017

Vice Chairman, Barclays

1996-1999

British Ambassador to Japan



Mr. Joseph Yam

Career summary

2017-Present

A member of the Executive Council, Hong Kong SAR

1993-2009

Chief Executive of the Hong Kong Monetary Authority