

## SMBC Group Global Advisors

**SMBC Group Global Advisors (“Global Advisors”) act in an advisory capacity to the SMBC Group Management Committee by attending SMBC Group Global Advisory Meetings, which we hold on a regular basis.**

SMBC Group appointed Global Advisors to provide advice to it on global business and on political and economic issues in Americas, EMEA and Asia.

At SMBC Group Global Advisory Meetings, advisors inform the Management Committee of trends and developments in the financial sector and the political and economic environments of the respective regions. The Global Advisors also provide regular insight in respect of political and economic issues relating to the formulation of strategy by SMBC Group and key risks faced by SMBC Group.

### The Third SMBC Group Global Advisory Meeting

---

The Third SMBC Group Global Advisory Meeting was held in Tokyo in May 2019. Five SMBC Group Global Advisors and members of the Management Committee took part in the meeting, and actively discussed the business environment, the business trends, and the global affairs which we need to take into consideration when formulating the next Medium-Term Management Plan.

Especially in regards to the business trends in the financial services sector, various opinions were raised concerning how SMBC Group plays roles in the market and what kind of strategy it should focus on, as the digitalization has been rapidly progressing and the threats of new entrants has been increasing.

In addition to that, the business environment was also well discussed from the viewpoints of risks which SMBC Group needs to take into consideration in its global business operations, such as the prolonged US-China tensions.

SMBC Group states in its Vision: “We will become a global financial group that, by earning the highest trust of our customers, leads the growth of Japan and the Asian region” and will actively leverage the expertise of the Global Advisors in achieving the realization of that Vision.



## SMBC Group Global Advisors



**Dr. Andreas Dombret**

**Career summary**

**2010–2018**

A member of the Executive Board, Deutsche Bundesbank

**2005–2009**

Vice Chairman Europe, Bank of America



**Dr. Robert D. Hormats**

**Career summary**

**2013–Present**

Vice Chairman, Kissinger Associates

**2009–2013**

United States Under Secretary of State



**Mr. Andrew N. Liveris**

**Career summary**

**2017–2018**

Executive Chairman, DowDuPont Inc.

**2006–2017**

Chairman and CEO, The Dow Chemical Company



**Mr. Cesar V. Purisima**

**Career summary**

**2010–2016**

Secretary of Finance of the Republic of the Philippines

**2004–2005**

Secretary of Trade and Industry of the Republic of the Philippines



**Sir David Wright**

**Career summary**

**2003–2017**

Vice Chairman, Barclays

**1996–1999**

British Ambassador to Japan



**Mr. Joseph Yam**

**Career summary**

**2017–Present**

A member of the Executive Council, Hong Kong SAR

**1993–2009**

Chief Executive of the Hong Kong Monetary Authority