# (Reference 1) Management Policy in FY3/2010 and Business Performance of 1st Half

Management Policy and Strategic Initiatives in FY3/2010: "Establishing the next foundation for future growth. while continuing to strengthen businesses consistent with our philosophy of 'Follow the Basics.' "

We will maintain stringent control on expenses, credit costs, and risk-adjusted assets, while taking the necessary actions for medium-/longterm growth: realizing a solid financial base as a global player and fortifying targeted growth business areas.

# Managing expenses, credit costs, and risk-adjusted assets

**Expenses** 

Allocate resources to growth areas / Increase operational efficiency → Keeping SMBC's OHR to below 50%

Credit Costs

Fortify credit risk management on a global basis / Enhance our ability to manage risks

Risk-adjusted Assets

Provide customers with a sufficient supply of funds / Optimally and actively fulfill our role as a financial intermediary Improve risk-return profile of credit portfolio

#### ■ Realizing a solid financial base as a global player

- Sustain SMFG's consolidated Tier I ratio of around 8%

#### **■** Fortifying targeted growth business areas

- We will continue to strengthen businesses consistent with our philosophy of 'Follow the Basics.'

Solution Providing for Corporations / Investment Banking, Trust Business

Meeting the financing needs of SME customers

Providing optimal solutions for clients' management issues

Creating a new leading financial services group and increasing potential growth with

Wholesale / Retail Securities

Nikko Cordial Securities Expanding product/service lineup / Enhancing consultants' skills aiming to realize

"total consulting services"

Financial Consulting for Individuals Payment & Settlement, Consumer Finance

Working toward "the number one credit card business entity in Japan" through

Sumitomo Mitsui Card and Cedyna Financial / Joint business development of ORIX Credit

Focused Business Areas in Global Markets

Established "Sumitomo Mitsui Banking Corporation (China) Limited" Promoting alliance with Barclays plc (U.K.) (wealth management, business in South Africa)

## Overview of Business Performance of 1st Half, FY3/2010 and Progress of Strategic Initiatives

SMFG's consolidated net income in 1st Half, FY3/2010 was JPY 123.5 billion, JPY 33.5 billion higher than May 2009 forecast, due mainly to the favorable performance of SMBC.

Also, we enhanced our capital base, both in terms of quality and quantity, by successfully completing in July the largest-ever common equity offering among Japanese financial institutions, while continuing to strengthen targeted growth business areas through making Nikko Cordial Securities SMBC's wholly-owned subsidiary on October 1st.

## ■ Managing expenses, credit costs, and risk-adjusted assets

(SMBC non-consolidated)

< Banking profit> JPY 27.6 bn higher than

· Gross banking profit JPY 19.3 bn higher than May 09 forecast, due mainly to good performance in gains on bondrelated transactions and increase of Net interest income in international operation driven by

<SMBC non-consolidated> Gross banking profit

improved loan spread.

Expenses May 09 forecast

OHR was 47.5% as a result of efforts to reduce expenses.

<Total credit cost> JPY 73.1 bn lower than May 09 forecast mainly through in-depth approaches suiting to our clients' conditions

(SMFG consolidated)

<Net income>

JPY 33.5 bn higher than May 09 forecast due

mainly to increase in SMBC's Net income

Change from 1H, FY3/10 May 09 forecast

## ■ Realizing a solid financial base as a global player

·Raised JPY 861.0 bn in total amount paid through common equity offering

· Issued preferred securities (JPY 1.6 tn in total since Feb. 08. Completed JPY 0.8 tn of refinance issued about 10 years ago)

## **■** Fortifying targeted growth business areas

· Made Nikko Cordial Securities as a wholly-owned subsidiary of SMBC and started its business as a new securities and investment banking company (Oct. 09)

·Made ORIX Credit as a SMBC's consolidated subsidiary (Jul. 09)

	Expenses	(341.7)	+ 8.3
	<ohr></ohr>	47.5%	(2.5) %
	Banking profit*	377.6	+ 27.6
	Total credit cost	(156.9)	+ 73.1
	Net income	112.6	+ 42.6
SMFG consolidated>	Net income	123.5	+ 33.5

719.3

(JPY bn)

+19.3

<SMFG consolidated>

Change from Sep. 30, 09 Mar. 31, 09 <SMFG consolidated> Capital ratio [preliminary] 13.13% +1.66%9.55% + 1.33% Tier I ratio [preliminary]

\* Before provision for general reserve for possible loan losses

etc.