

SMBC Group IR Day

August 26, 2025



Agenda

Opening	Group CEO	Toru Nakashima
P3 Wholesale	Senior Managing Executive Officer Senior Managing Executive Officer	Fumihiko Ito Yukihiro Mabuchi
P10 Retail	Senior Managing Executive Officer	Akio Uemura
P20 Global	Deputy President and Executive Officer Senior Managing Executive Officer	Yoshihiro Hyakutome Keiichiro Nakamura
P27 Global Markets	Senior Managing Executive Officer	Arihiro Nagata
CFO Session	Group CFO	Kazuyuki Anchi
	P3 Wholesale P10 Retail P20 Global P27 Global Markets	P3 Wholesale Senior Managing Executive Officer Senior Managing Executive Officer P10 Retail Senior Managing Executive Officer Deputy President and Executive Officer Senior Managing Executive Officer Senior Managing Executive Officer Senior Managing Executive Officer

Wholesale

Fumihiko Ito, Senior Managing Executive Officer

Yukihiro Mabuchi, Senior Managing Executive Officer



Medium-Term Management Plan

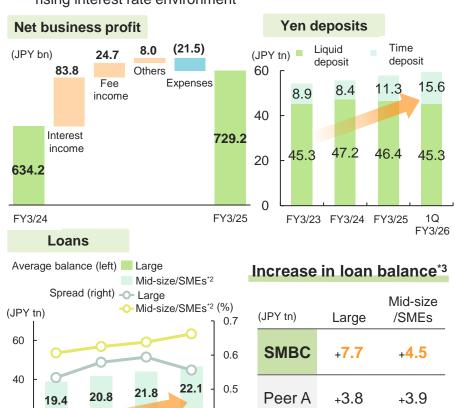
Financial targets

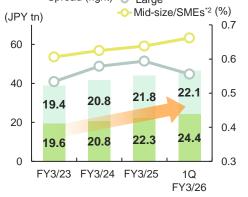
ROCET1	Net business profit	RWA
FY3/26	FY3/26	In 3 years
10%	JPY 570 bn	+ JPY 1.5 tn
FY3/25	FY3/25	by FY3/25
21.2 %	JPY 729.2 bn	+JPY 1.1 tn
KPI		

		FY3/23	FY3/25	FY3/26 target
(1) # of (2) # of	nt transactions Corporate transfers Foreign remittance porate business It (JPY)	(1) 346 mn (2) 1.6 mn (3) 1.7 tn	(1) 366 mn (2) 1.9 mn (3) 2.2 tn	(1) 368 mn (2) 1.7 mn (3) 2.6 tn
	st brokerage tions (>JPY 3 bn)	27	26	65
	table of SMBC Nikko eals (≥JPY 10 bn)	#3	#5	#2
	Sustainable finance	JPY 1.5 tn	JPY 7.0 tn	JPY 4.7 tn
Social Value*1	Investment and loans for startups	JPY 32.5 bn	JPY 185.1 bn	JPY 135 bn
	Business investment /revitalization finance	JPY 105.5 bn	JPY 212.7 bn	JPY 545 bn

Results of FY3/25

- Captured various opportunities such as corporate actions by supporting domestic clients' needs with agility
- Increased profit by strengthening loans and deposits under rising interest rate environment





Peer B +3.1 +1.8

^{*1} FY3/25 and FY3/26 target are cumulative for Medium-Term Management Plan

^{*2} Excl. area-coverage clients *3 During FY3/20 to FY3/25 (based on disclosure materials)

Direction in FY3/26

Point of strategy

Vision

Be a **true solution provider** committed to the sustainable growth with our clients through resolving their **complicated management issues**

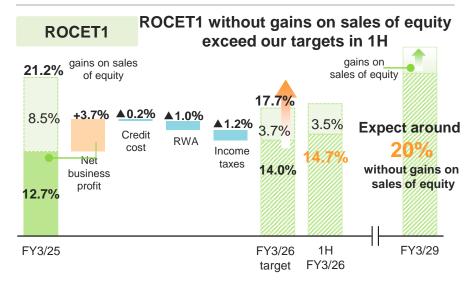
Key strategy

Basic policy

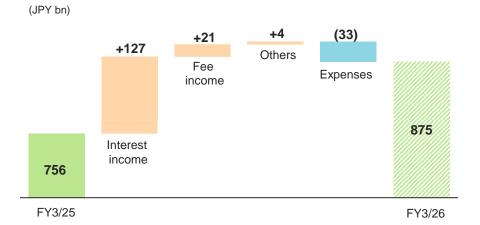
- Strengthen group edge by enhancing expertise
- 2 Build a new sales structure leveraging digital
- 3 Build portfolio of high ROE businesses

Strategy in FY3/26 Key initiatives toward next mid-term plan Establish a best-in-class one-to-one client coverage model Expand into new business domains Reallocate resources through structural reforms Create Social Value Compliance

FY3/26 Target



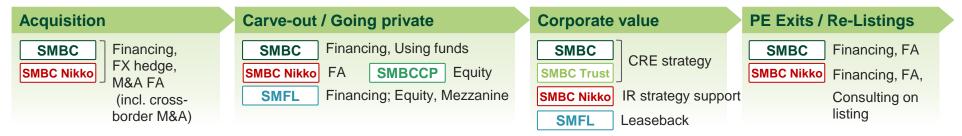
Net business profit*1



A best-in-class one-to-one client coverage model (1)

Support for corporate actions

Capture profitable opportunities by supporting clients' corporate actions at every stage of growth



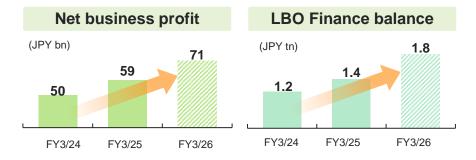
1 ECM·DCM

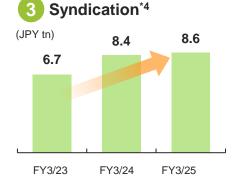


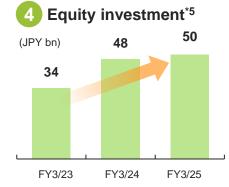
2 M&A FA*3

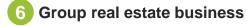


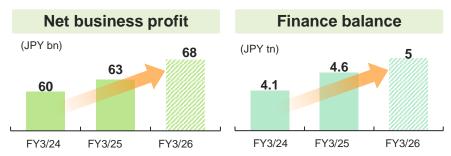
5 PE fund business











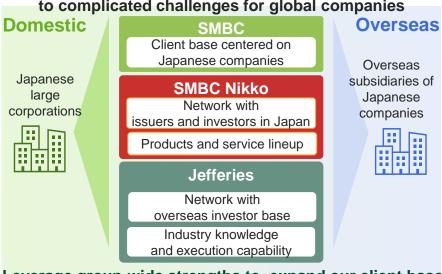
^{*1} Source: LSEG. Equity: underwriting amount as lead manager *2 Result of 1Q FY3/26 *3 on a group basis

^{*4} SMBC's syndicated loan origination results *5 Investment balance of SMBC Capital Partners

A best-in-class one-to-one client coverage model (2)

Strengthen capability for global companies

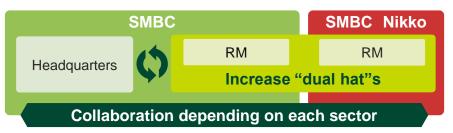
Deliver comprehensive solutions to complicated challenges for global companies



Leverage group-wide strengths to expand our client base and acquire cross-border M&A mandates

Enhance our sector-specific solutions

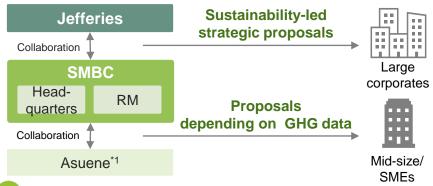
Integrate banking and securities sector expertise to deliver one-stop solutions to clients



- Deliver higher-quality proposals to clients
- 1 Industry research
- Gather cross-sector intelligence from government agencies to sophisticate strategic proposals to large corporates



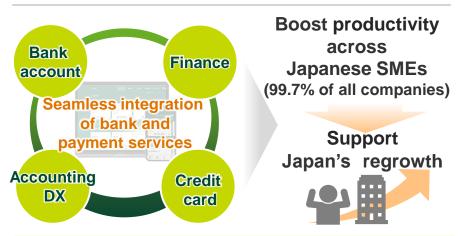
- 2 Sustainability
- Enhance our execution framework to meet segment-specific needs by client size



- 3 M&A
- Reinforce our organization to deliver seamless, end-to-end origination, execution, and financing as deal sizes become larger

New business domains

Comprehensive digital financial services



Expand client base through superior products and digital channels Customer-experience-driven product propositions

Lowest fees in the industry

Account opening next day at the earliest

Member benefits for cardholders



Marketing and operations for scalable growth

Digital marketing

Fully remote account opening process

Technologyenabled fraud prevention

Improve service quality



FY3/26

 Upgraded online banking

- Invoice DX
- Subsidy application support

FY3/27~

- New credit card
- Invoice issuance
- Factoring

Add new functions to improve usability

Scan and pay invoices



Offer a credit card payment option subject to cash flow





Future

3 year target by FY3/28

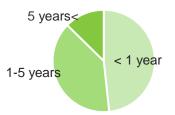
300,000

accounts

JPY 3 tn deposits

Exceeded 10,000 accounts within 2 months after launch

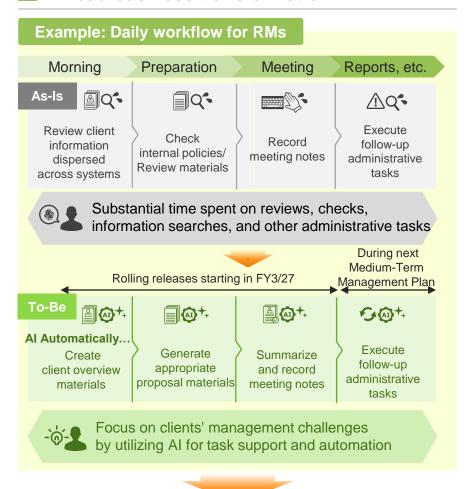
Company age profile of new account openings



From early-stage firms to long-established enterprises

Structural reforms/Reduction of equity holdings

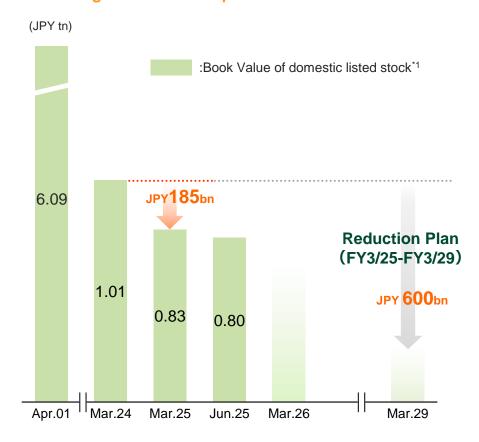
Al-lead business transformation



Unlock 1.4 mn hours annually and reallocate resources to boost sales capacity

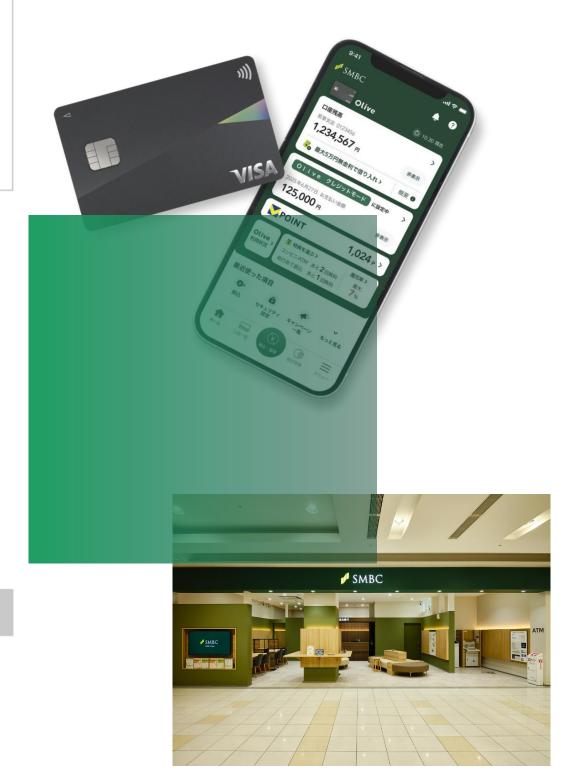
Reduction of equity holdings

Achieved a reduction of JPY 185 bn in FY3/25. Continue negotiations with clients aiming for reduction exceeding the annualized pace of JPY 120 bn in FY3/26.



Retail

Akio Uemura, Senior Managing Executive Officer



Medium-Term Management Plan

Strategy

Vision

Be the most reliable financial group contributing to "prosperous life" and "Fulfilled Growth" for customers

Key strategies

- Strengthen retail business strategy centered on Olive
- Enhance group-based consumer finance
- Expand deposit taking and channel strategy based on Olive
- Enhance group-based wealth management business

Financial target

ROCET1	Net business profit	RWA
FY3/26	FY3/26	In 3 years
8%	JPY 245 bn	+JPY 0.2 tn
FY3/25	FY3/25	by FY3/25
8.6%*1	JPY 273.8 bn	+JPY 1.5 tn

KPI

		FY3/23	FY3/25	FY3/26 target
AM*2/ fo	oreign cy balances	JPY 13.5 tn	JPY 18.8 tn	JPY 18 tn
Credit of	card sales d	JPY 30.2 tn	JPY 39.0 tn	JPY 48 tn
Finance	e balance	JPY 2.5 tn	JPY 2.8 tn	JPY 3 tn
# of Oli	ve accounts I	_	3.04 mn	5years after the release in Mar.23
Effect o	of channel	_	JPY (14) bn	JPY (28) bn
Social value*3	# of financial literacy programs participants	-	+576 K	+570 K

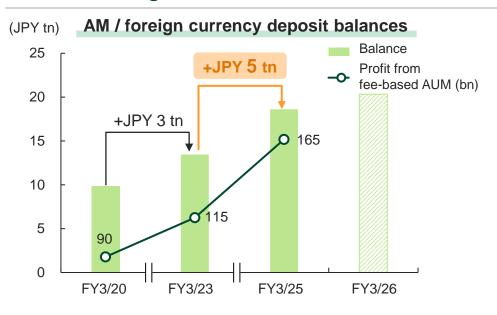
^{*1} Excl. the radical allowance on interest repayment

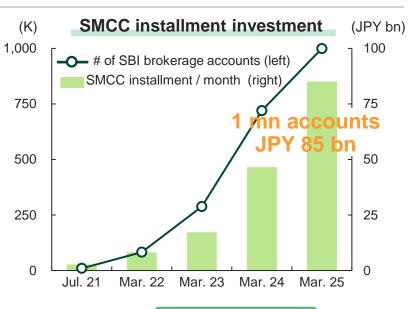
^{*2} Investment trusts, fund wrap, discretionary portfolio management, and joint managed money in trust

^{*3} FY3/25 and FY3/26 target are cumulative for Medium-Term Management Plan

Progress of the Plan (1)

Wealth management business





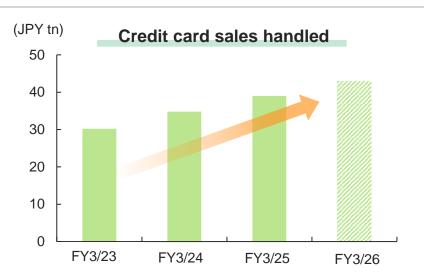
	Comparison*1 (FY3/25)	SMBC Group	FY3/26 plan	Bank A Group	Bank B Group
	AM balances (Funds, FW, etc.)	JPY 16.5 tn	JPY 17.6 tn	JPY 6.4 tn*2	JPY 9.4 tn
С	redit card sales handled	JPY 39 tn	JPY 43 tn	JPY 18 tn	-
	Finance balances	JPY 2.0 tn	JPY 2.2 tn	JPY 1.5 tn	JPY 0.3 tn

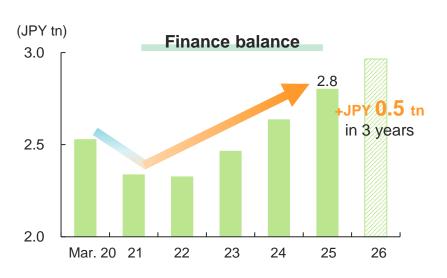
J.D. Powers 2025 Personal Asset Management Customer Satisfaction Survey*3 National banking sector Awards 3 Stars Customer Service HDI-Japan 2024 HDI-Japan 2024 HDI-Japan Web Support/Contact Points 3 Stars in 9 consecutive years

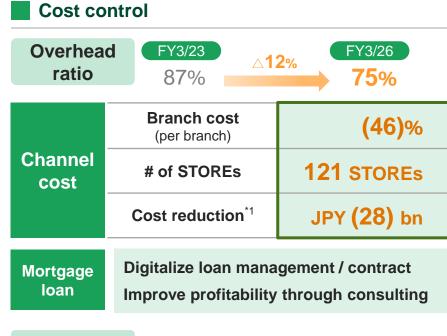
^{*1} Based on disclosure materials *2 Balance of fund wraps refers Japan Investment Advisers Association "Status of Assets Under Contract (Wrap Accounts)" *3 Based on survey response from 2,477 people who manage assets at nationwide banks (japan.jdpower.com/awards)

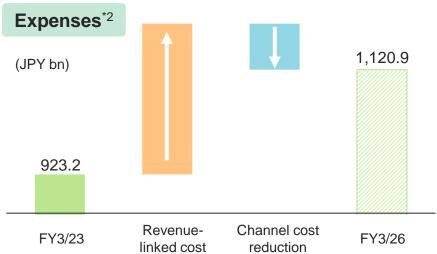
Progress of the Plan (2)

Payment business / Consumer finance





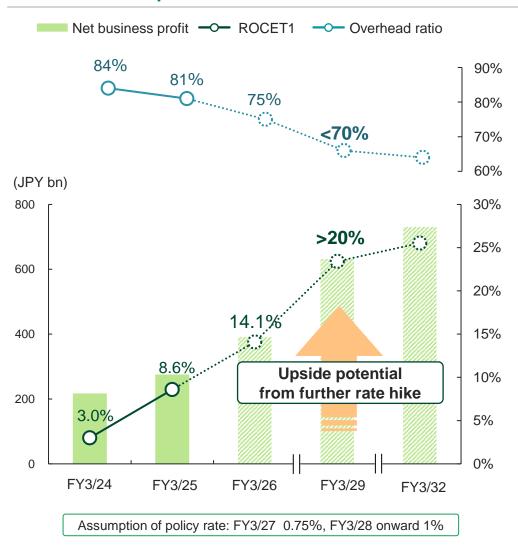




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Long term aspiration

Net business profit and ROCET1



Olive

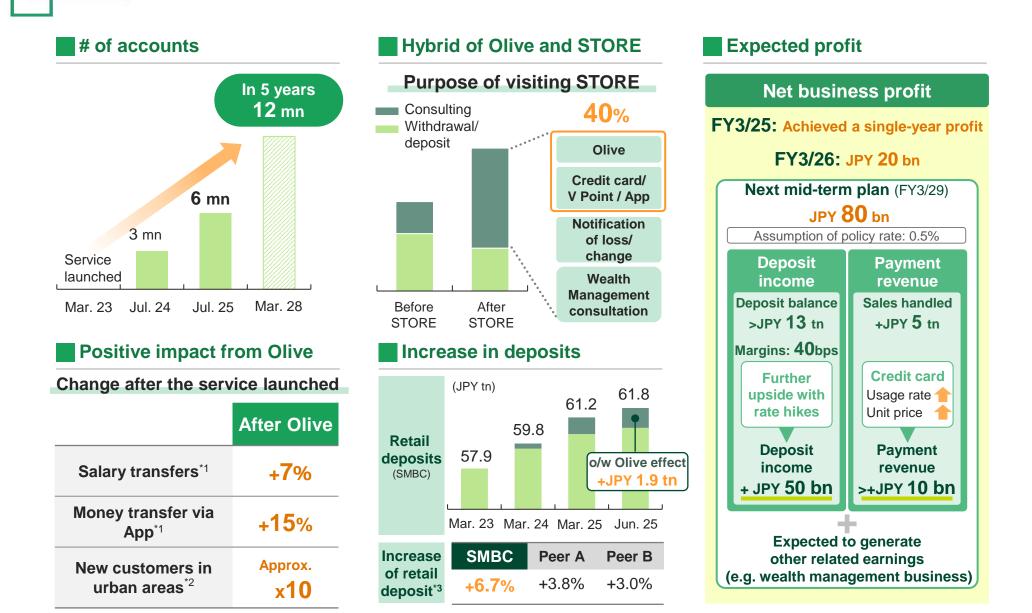
Expand and leverage platform

Wealth Management business

Further strengthen group-based operation

Enhance competitiveness by upgrading each strategy

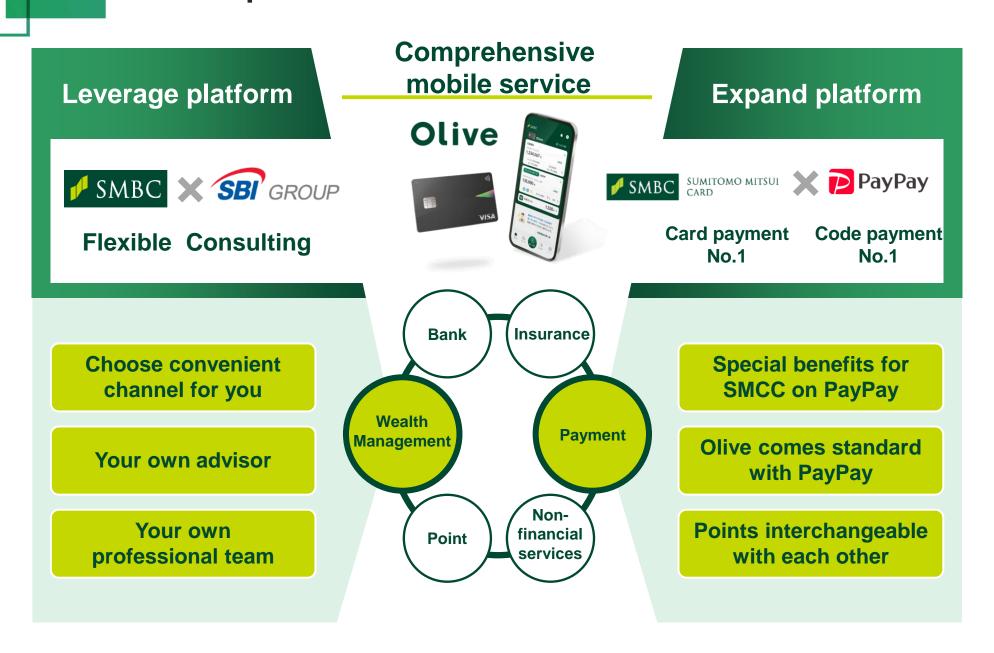
Progress of Olive



^{*1} For accounts switched to Olive within a year of launch, comparison of the month immediately pre-switch vs Apr.25 month-end. Copyright © 2025 Sumitomo Mitsui Financial Group.
*2 Comparison of the number of new account during Mar.22-Feb.23 and Mar.24-Feb.25. *3 Change from Mar.23 to Jun.25.

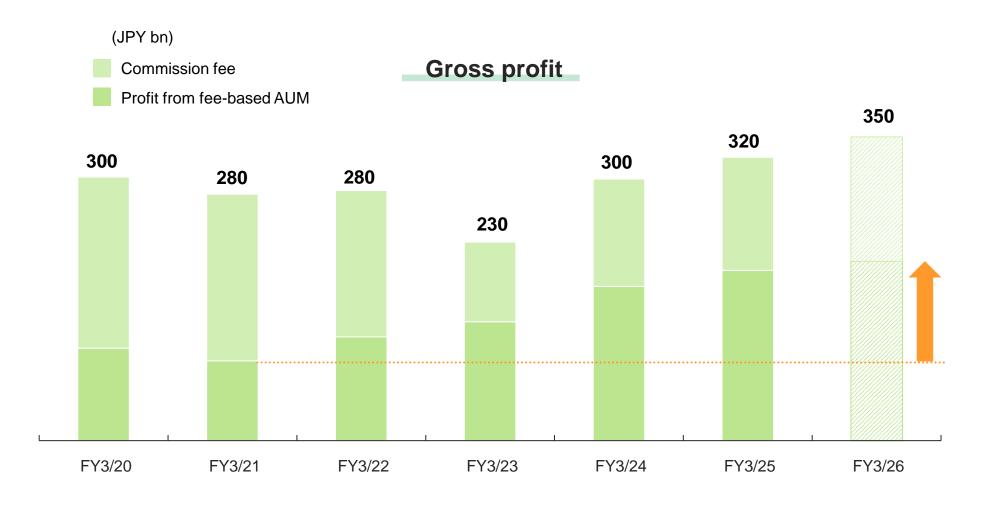
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Business expansion centered on Olive



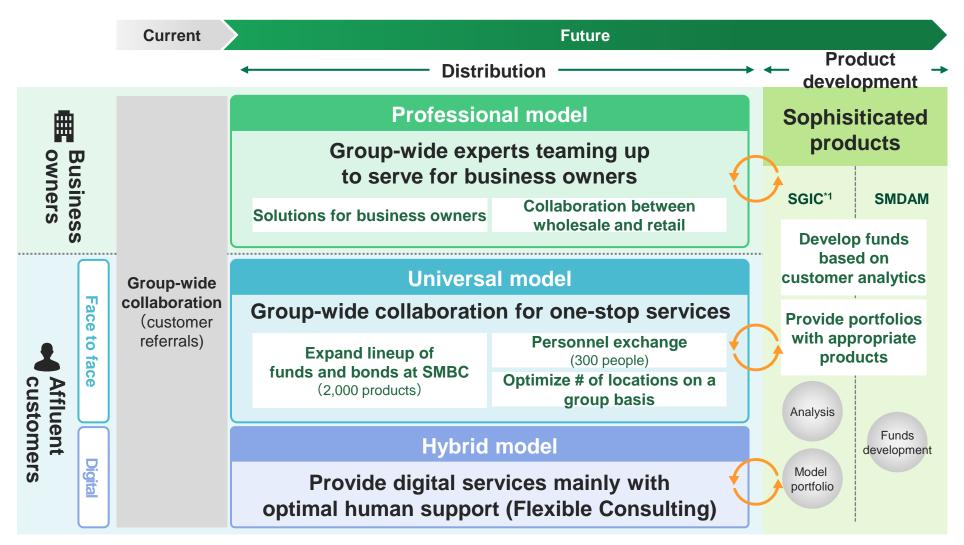
Wealth management business

Shift to fee-based AUM business with medium- to long-term diversified investments



Direction of wealth management business

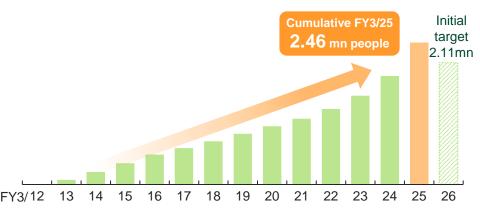
Provide optimal solutions for diverse customer needs by strengthening group-based operation



Efforts to create social value

Improve financial literacy

of participants in financial literacy program



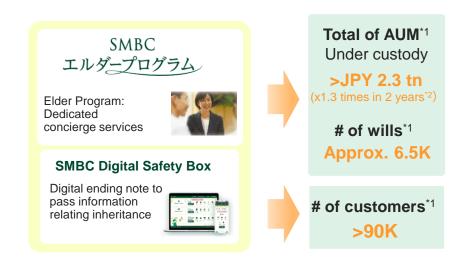
(Ref.) # of participants in financial literacy programs provided by Peer A is total of 400K people Apr. 08 to Apr. 24

Lectures on preventing financial crime

Outreach lectures for junior / high school students

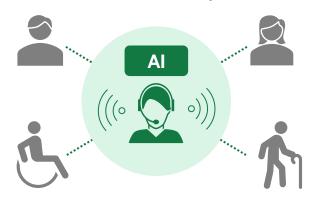


Preparation for 100-year life era



Improve accessibility with Al

Realize an easy-to-use, always-connected call center for everyone



Global

Yoshihiro Hyakutome, Deputy President and Executive Officer

Keiichiro Nakamura, Senior Managing Executive Officer



Medium-Term Management Plan

Strategy

Vision

A solution provider with Japan/Asia Edge

Key Strategies

Focus on growing area / Drive growth with quality

Transformation

Strengthen global CIB and S&T
 accelerate collaboration with Jefferies

Growth

- Realize growth through Multi-Franchise Strategy
- Create new businesses contribute to medium- to long term growth

Quality builds Trust

- Enhance management base
 - : build foundation linked to business diversification and complexity

Pursue social value

Financial target*1

ROCET1	Net business profit	RWA
FY3/26 8 %	FY3/26 JPY 585 bn	In 3 years +JPY 3.9 tn
FY3/25 7.7 %*2	FY3/25 JPY 592 bn	by FY3/25 +JPY 1.2 tn

KPI

		FY3/23	FY3/25	FY3/26 target
	ess profits seas securities	JPY 22 bn	JPY 25.8 bn	JPY 49 bn
	ess profit of icas Division	USD 1,344 mn	USD 1,653 mn	USD 1,844 mn
	U.S security IG bonds ^{*3} issued	2.3%	3.4%	3.5%
ROE of in in Asia*4	vestees	(0.4)%	3.3%*4	9.5%
Net incon in Asia	ne of investees	JPY (1) bn	JPY 19 bn	JPY 46 bn
Social Value*5	Sustainable finance	JPY 4.8 tn	JPY 10.1 tn	JPY 10.5 tn

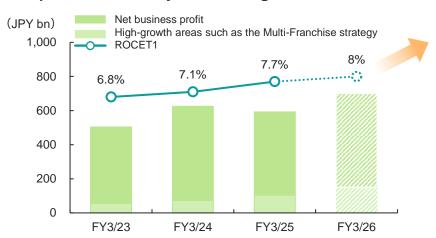
^{*1} Assumption of FY3/25 USD1=JPY 120 *2 Excl. the sales of low-profit assets *3 Investment Grade

^{*4} Excl. the impairment of goodwill *5 FY3/25 and FY3/26 target are cumulative for Medium-Term Management Plan

Medium-Term Management Plan

Financial result^{*1}

Improve ROCET1 by reallocating assets



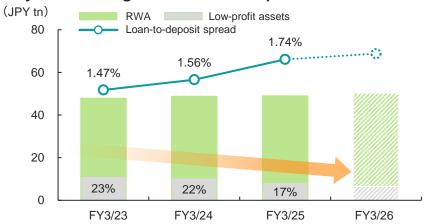
Cost control*2

 Keep overhead ratio flat through gross profit growth and cost reduction



Initiatives to improve capital efficiency*3

 Improve profitability of the balance sheet by accelerating reduction of low-profit assets



FY3/25	RWA Reduction	ROCET1 impact
Total low-profit assets	JPY (2.2) tn	+21bp
non-Japanese	JPY (0.9) tn	+9bp
Japanese	JPY (0.7) tn	+4bp
Project Finance, etc.	JPY (0.6) tn	+8bp

FY3/26

- Accelerate reductions through profitability criteria reviews and client-specific action plans
- Reallocate capital to high-margin, high-growth areas

^{*1} After adjustments of the changes in exchange rates, excl. the sales of low-profit assets for FY3/25

^{*2} Excl. the consolidation of OTO/SOF and the sales of project finance in Europe

^{*3} FX rate is fixed at JPY 140 each fiscal year

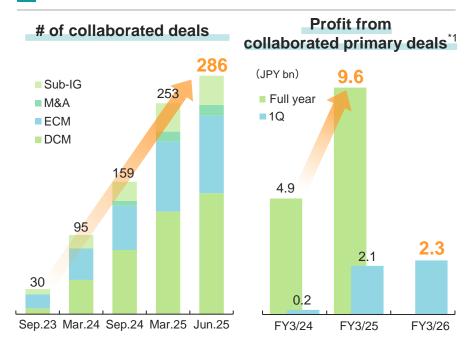
Transformation: CIB business

Enhance business model

Achievement Steadily expanding profitable fee business League table for non-Japanese IG DCM **Issuance share** Rank **Americas Americas** FY 3/25 FY3/25 FY 3/23 FY3/23 3.4% # 10 2.3% # 14

Medium- to long-term direction **Improve Enhance** B/S profitability non-asset businesses Collaboration with High-profitable **Jefferies** businesses Asset-turnover/ **Transaction banking OTD**

Collaboration with Jefferies



Example of collaborated deal

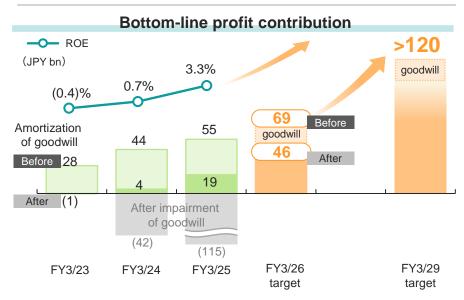


- Acquisition of Daisy Group's B2B Business by Virgin Media O2, a Leading UK Telecom Operator
- SMBC leveraged its strong client relationship to secure roles as Active Bookrunner and Sustainability Coordinator, reflecting its ESG financing expertise
- Jefferies served as Financial Advisor

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Growth: Multi-Franchise Strategy

Profit target

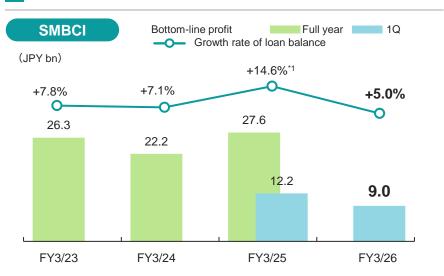


Actions towards FY3/29

Allocate resources to support the growth strategy

Governance enhancement	Strengthen talent deployment in critical areasBuild and secure a global retail talent pool
The SMBC advantage	Share our knowledge across retail and wholesaleDevelop services leveraging the Japan Edge
Funding support	Support asset growth overwhelming market (capital raising and debt funding support)
India strategy	 Cover all segments together with YES BANK Accelerate the growth strategy including deeper collaboration with existing investees

Indonesia



Drastically strengthen retail business

- Net income for 1H FY3/26 declined due to forward-looking provisions of JPY 1.4 bn to prepare for specific borrowers
- Currently focused on acquiring low-cost deposits from corporate and retail customers and on expanding retail loans incl. OTO/SOF
- Aim to maintain bottom-line profit level for FY3/26 by improving loan spreads and funding costs and enhancing collections

Growth: Multi-Franchise Strategy

India

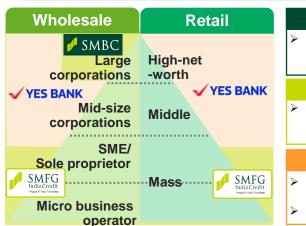
Established India Division (Apr.25)

- Accelerate our growth strategy in India
- Achieve full-coverage across all customer segments through our investment in YES BANK
- Streamline operations with a new operations hub

High growth potential

Real GDP growth forecast *1(2026)	India 6.5%	China 4.1%	U.S. 2.0%	Japan 0.8%
GDP(nominal) *1	(202) USD 3.		(204 USD :	7) 32 tn
GDP ranking*1	# 5		#	2

Coverage area in India



SMBC

 Expertise with Japanese, local major, and multinational corporations

SMICC

Pan-India coverage with a focus on suburban and rural areas

YES BANK

 6th-largest by assets in the private bank
 Strong digital capabilities

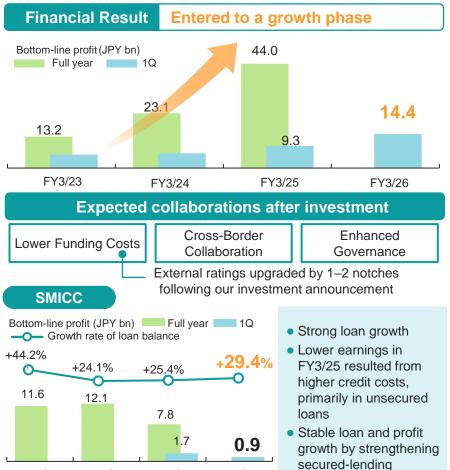
FY3/23

FY3/24

FY3/25

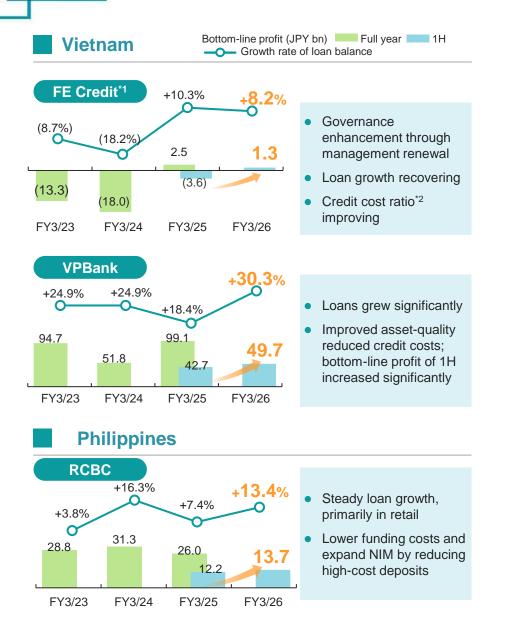
Investment in YES BANK

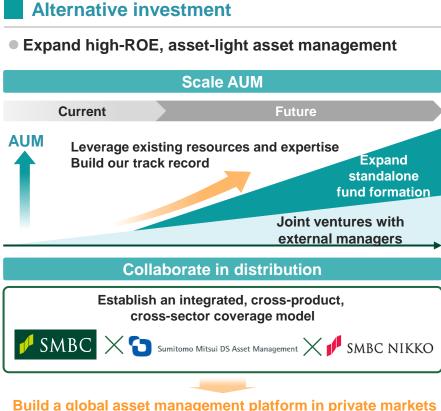
 Regulatory approvals secured; once final conditions are met, share acquisition and board appointments to follow; YES BANK to become an equity-method affiliate.



FY3/26

Growth: Multi-Franchise Strategy, Alternative Investment







Global Markets

Arihiro Nagata, Senior Managing Executive Officer



Medium-Term Management Plan

Strategy

Vision

Enhance risk-taking skills for our investment portfolio while continuously supplying clients with high level of value as a market risk professionals

Key initiatives

Portfolio management

- Analyze how the markets will evolve based on the Three "I"s*1
- Maximize profits by dynamic rebalance

Sales & Trading

- Respond to complicated clients' needs
- Improve global presence via capability upgrades

Foreign Currency B/S Management

- Detect changes in the funding environment
- Manage focusing on stable and effective balance sheet

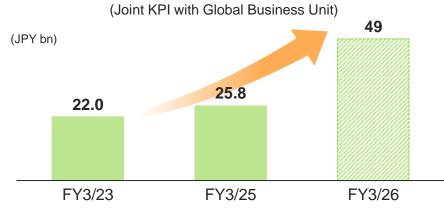
Financial target

ROCET1	Net business profit	RWA
FY3/26	FY3/26	In 3 years
15 %	JPY 340 bn	+JPY 1.4 tn
FY3/25	FY3/25	by FY3/25
20.9 %	JPY 474.5 bn	+JPY 1.0 tn

Increase net business profit aiming to exceed ROCET1 target continuously

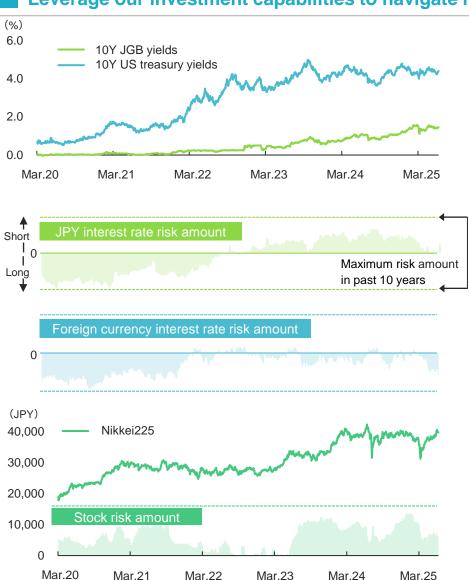
KPI

Net business profit from overseas securities

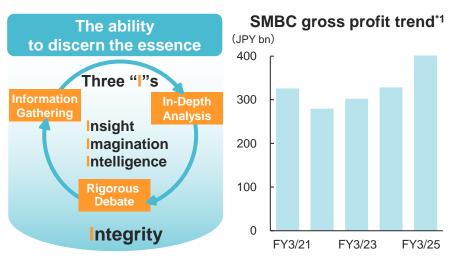


Portfolio management

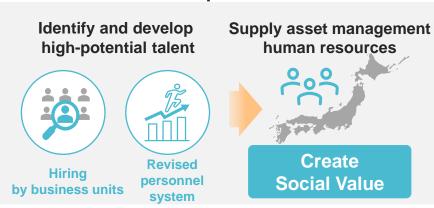
Leverage our investment capabilities to navigate market volatility with agility



Engage the market with integrity and earn fair

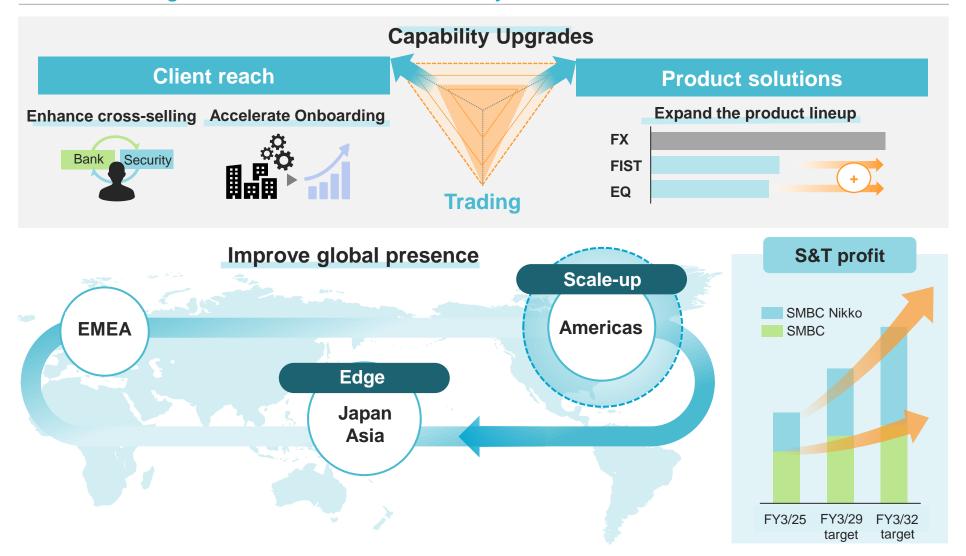


Building an organization of world-class professionals



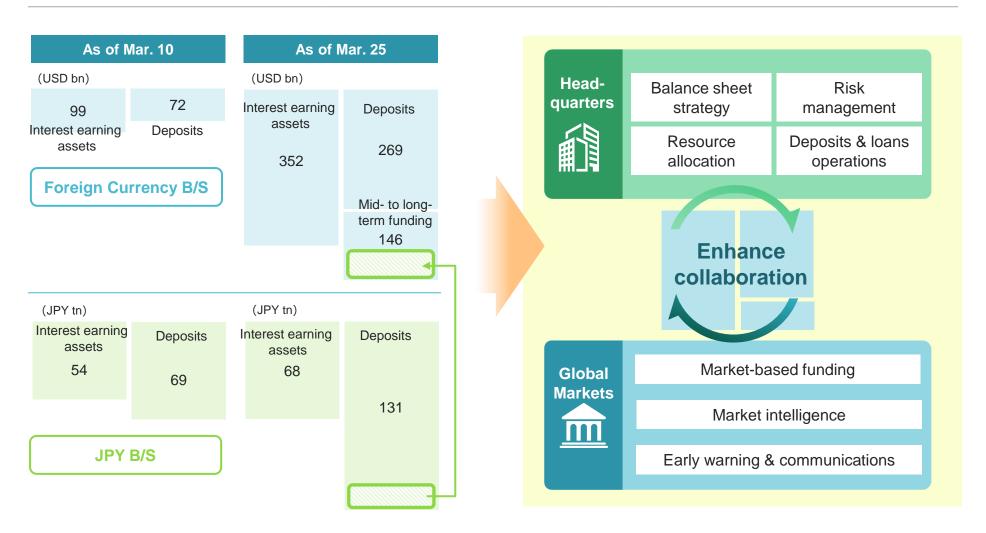
Sales & Trading

Improve global presence by leveraging Japan-specific advantages, scaling U.S. operations, and enhancing our client base and solution delivery.



Foreign currency B/S management

Advance balance sheet management focused on stable funding and capital efficiency



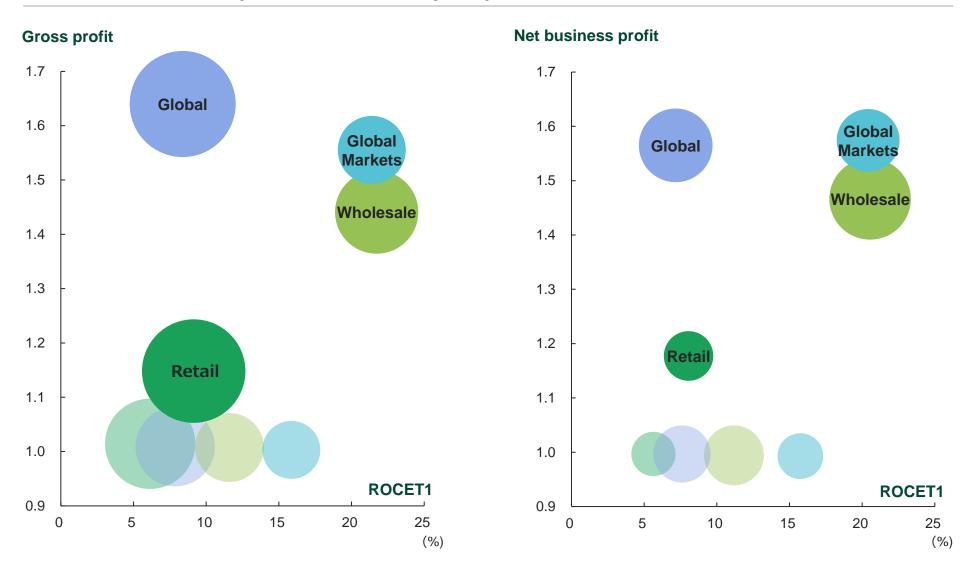
CFO Session

Kazuyuki Anchi, Group CFO



Presentation Summary

Profit and ROCET1 by Business Unit*1 (trajectory from FY3/18 to FY3/25)



Key focus areas for CFO/CSO

Soundness (CET1)

- Strengthen asset light business
- Cost control

- Asset reallocation
- Enforce investment discipline
- Generate profits from investments in Asia

Profitability (ROE)

Growth (PER)

- Balance short- and long-term profitability
- Mitigate "profit cliff" from gains on sales of equity holdings

Pursue differentiation

Financial result / Capital

Result of 1Q FY3/26

- Progress rates for both consolidated business profit and bottom-line profit are 29%
- The anticipated negative impact of JPY 100 bn from U.S. tariffs has not yet materialized
 - Customer sentiment remained favorable in 2Q.
 The negative impact is not expected to materialize if the current environment continues.

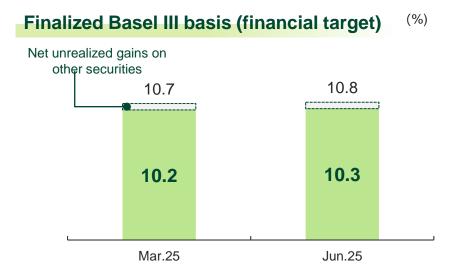
Capital

◆ CET1 ratio is 10.3% as of Jun.25

- The impact of YES BANK investment is not reflected yet, but it has been already included in capital allocation for FY3/26. CET1 ratio will be maintained approx. 10% even after investment.
- Basic capital policy is unchanged

Estimated impact of the U.S. tariffs

		Assumption			
		Initial	Revised	Impact	Jun.25
Rates	10-year JGB (%)	1.5	1.3	(15.0)	1.43
FX	USD (JPY)	145	140	(12.5)	144.81
Stock	Nikkei index (JPY)	41,000	37,000	(35.0)	40,487
Business	Wealth management, Domestic wholesale, Multi-Franchise strategy			(37.5)	
Bottom-line profit				(100)	bn



This document contains "forward-looking statements" (as defined in the U.S. Private Securities Litigation Reform Act of 1995), regarding the intent, belief or current expectations of Sumitomo Mitsui Financial Group, Inc. ("the Company") and its management with respect to the Company's future financial condition and results of operations. This document also contains "sustainability statements" related to the sustainability activities of the Company concerning the environmental, social, and governance matters.

In many cases but not all, these statements contain words such as "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "probability," "risk," "project," "should," "seek," "target," "will" and similar expressions. Such statements are not quarantees of future performance and involve risks and uncertainties, and actual results may differ from those expressed in or implied by such forward-looking statements or sustainability statements contained or deemed to be contained herein. The risks and uncertainties which may affect future performance or results include: deterioration of Japanese and global economic conditions and financial markets; declines in the value of the Company's securities portfolio; incurrence of significant credit-related costs; the Company's ability to successfully implement its business strategy through its subsidiaries, affiliates and alliance partners; and exposure to new risks as the Company expands the scope of its business. Given these and other risks and uncertainties, you should not place undue reliance on forward-looking statements or sustainability statements, which speak only as of the date of this document. The Company undertakes no obligation to update or revise any forwardlooking statements or sustainability statements. The sustainability initiatives of the Company described in the "sustainability statements" are based on policies and practices that seek to promote and responsive to its risk management and other investment and objectives. Each decision will be made subject to local legal requirements.

Please refer to the Company's most recent disclosure documents such as its annual report on Form 20-F and other documents submitted to the U.S. Securities and Exchange Commission, as well as its earnings press releases, for a more detailed description of the risks and uncertainties that may affect its financial conditions, its operating results, and investors' decisions.

Exchange rates (TTM)

	Mar.24	Mar.25
USD	151.33	149.53
EUR	163.24	162.05

Definitions

SMFG	Sumitomo Mitsui Financial Group, Inc.		
SMBC	Sumitomo Mitsui Banking Corporation		
SMBC Trust	SMBC Trust Bank		
SMFL	Sumitomo Mitsui Finance and Leasing		
SMBC Nikko	SMBC Nikko Securities		
SMCC	Sumitomo Mitsui Card Company		
SMBCCF	SMBC Consumer Finance		
SMDAM	Sumitomo Mitsui DS Asset Management		
SMBCAC	SMBC Aviation Capital		
SMICC	SMFG India Credit Company		
Major local subsidiaries	SMBC Bank International, SMBC Bank EU, SMBC (China)		
Expenses (non-consolidated)	Excl. non-recurring losses		
Net business profit	Before provision for general reserve for possible loan losses		
Retail Business Unit (RT)	Domestic retail business		
Wholesale Business Unit (WS)	Domestic wholesale business		
Global Business Unit (GB)	International business		
Global Markets Business Unit (GM)	Market / Treasury related businesses		