## 1. Outline of the financial statement for the fiscal 1998

## (1) Income Data

121	lions	Ot.	Ven

			1999			1998
	Years Ended March 31		(a)	(a)-(b)	(*)	(b)
Gr	oss Operating Profit	1	699.1	(31.2)	9.2	730.3
	Domestic	2	627.2	11.8	-	615.4
	International	3	71.9	(43.0)	_	114.9
	Interest	4	567.5	(26.5)	2.1	594.0
	Fees and Commissions	5	53.5	(14.2)	(6.4)	67.7
	Trading	6	10.8	1.6	2.1	9.2
	Other Operating	7	67.2	8.0	11.3	59.2
Ge	neral and Administrative Expenses [-]	8	425.0	(9.8)	(6.6)	434.8
	Personnel	9	178.1	(17.5)	(1.8)	195.6
	Non-Personnel	10	223.0	18.7	(4.0)	204.3
	Taxes	11	23.8	(11.0)	(0.9)	34.8
Ne	t Operating Profit(excluding (A))	12	274.1	(21.3)	15.8	295.4
Ne	t Operating Profit(including (A))	13	172.9	(120.8)	13.5	293.7
Lo	an Losses [-]	14	1,023.5	(157.5)	29.3	1,181.0
	Transfer to Reserve for Possible Loan Losses (A)	15	101.1	99.4	2.2	1.7
	Net Addition to Specific Reserves	16	546.0	(66.1)	(23.2)	612.1
	and Direct Written-off etc.					
	Losses on Financial Assistance to Supported	17	331.9	26.2	43.9	305.7
	Companies					
	Losses on Sales of Loan to CCPC	18	44.4	(217.0)	6.3	261.4
Ga	ins/(Losses)on Stock and Other Securities	19	12.5	(520.5)	(0.6)	533.0
Otl	ners	20	(17.3)	47.4	(8.3)	(64.7)
ΟĮ	erating Profit/(Loss)	21	(754.1)	(336.9)	(22.3)	(417.2)
Ex	traordinary Profit/(Loss)	22	105.4	(196.5)	5.4	301.9
Inc	ome Taxes [-]	23	(273.3)	(378.5)	(14.1)	105.2
Ne	t Income/(Loss)	24	(375.3)	(154.8)	(2.7)	(220.5)
G/	alshald and Euroten	25	2 222 5	025.4	52.5	1.200.1
-	ockholders' Equity	25	2,223.5	925.4	53.5	1,298.1
KO	E <based net="" on="" operating="" profit=""></based>	26	15.6%	(5.2%)	-	20.7%

 ${\sf ROE} \quad \frac{\text{Net Operating Profit(excluding Reserve for Possible Loan Losses)}}{(\,{\sf Stockholder's equity at the beginning of the term}\,+\,{\sf Stockholder's equity at the end of the term}\,)/2}$ 

## (2) Capital Ratio

## Capital Ratio (Consolidated, BIS Guidelines)

Billions often

		March 31, 1999	September 30,1998	March31,1998
Total Capital	27	4,120.6	3,450.1	3,422.7
Tier I	28	2,395.8	1,725.0	1,711.3
Tier II	29	1,724.7	1,725.0	1,711.3
Risk-Adjusted Assets	30	33,399.2	35,914.3	37,500.7
Capital Ratio	31	12.33%	9.60%	9.12%

## Capital Ratio (Non-Consolidated, BIS Guidelines)

Billions of Yen

Total Capital	32	4,031.9
Tier I	33	2,447.4
Tier II	34	1,584.4
Risk-Adjusted Assets	35	32,560.7
Capital Ratio	36	12.38%

 $<sup>(*)\</sup> Difference\ from\ the\ figures\ in\ Bank's\ "Plan\ Toward\ Soundness\ of\ Management"$ 

#### 2. Problem Loans

## <Disclosure under "Financial Revitalization Law" and "Risk Monitored Loans">

March 31,1999 Billions of Yen

Self-Assessment of Asset Quality		Standard und	ler	"]	Risk Moni	tored Loans"	iis or Tell
		Financial Revitaliza	tion Law	Former Stand		New Standar	d
		Direct Written-off	(395.8)	Direct Written-off	(389.3)	Direct Written-off	(389.3)
Legal Bankruptcy		Bankruptcy etc.	(186.6)	Legal Bankruptcy Past Due Loans (3 months or more)	146.8 5.1	Legal Bankruptcy	165.1
			g Loans and	Restructured Loans	13.1		
		Bills Discounted	21.5 _	<b>→</b> (*3)		(*3)	
		Direct Written-off	(391.1)	Direct Written-off	(390.6)	Direct Written-off	(390.6)
Virtual Bankruptcy		Bankruptcy etc.  Claims Excluding Bills Discounted	203.5 g Loans and 4.9	Past Due Loans	291.9	Past Due Loans	994.8
			<del>- \</del>				
Descible Berlinger		In Danger of Bankruptcy	809.2	Past Due Loans (3 months or more)	114.6		
Fossible Balkrupic	Possible Bankruptcy			Restructured Loans	43.5		
						(544.7 *1)	
		Claims Excluding		(*2)		(*2)	
		Bills Discounted	12.9 –	(*3)		(*3)	
Caution		Special Attention	600.5	Past Due Loans (3 months or more)	58.9	Past Due Loans (3 months or more)	58.9
Caution				Restructured Loans (Affiliated Nonbank	541.6 318.0)	Restructured Loans (Affiliated Nonbank	541.6 318.0)
Total		Claims Excluding			1,215.8		1,760.5
		Bills Discount		<u> </u>		<u> </u>	
Total Secured Ratio(*2)			72.9%				72.5%
% to the Claims (*3)			5.0%	_			5.5%
Excluding Affiliated	Secured Ratio(*2)		78.9%				78.6%
Nonbank Institutions 9	6 to the Claims (*3)		4.0%				4.5%
(*4)	Secured Ratio(*2)		86.1%				85.8%
9	% to the Claims (*3)		3.4%				3.6%

<sup>(\*1)</sup>The Bank precautionary made specific reserve for the Loans, which were not regarded as "Past Due loans" under the former standard.

#### (Change of the Standard of "Risk Monitored Loans")

## Change to the Standard based on the Self-Assessment of Asset Quality

#### New Standard

"Loans to Borrowers in Bankruptcy" is the same as the claims classified into "Legal Bankruptcy" under the self-assessment of asset quality and "Past Due Loans" is the same as the claims classified into "Possible Bankruptcy" and "Virtual Bankruptcy" under the self-assessment. Interests receivable accrued from the loans are not recognized as accrual for the accounting purpose.

#### Former Standard

"Legal Bankruptcy"

The loans, where the borrowers are in legal bankruptcy

"Past Due Loans"

The loans, on which interest is past due more than 6 months

are the loans from which interests receivable accrued are not recognized as accrual for the accounting purpose)

 <sup>(\*2)</sup>Percentage of the claims secured by collateral, guarantees and reserve against all the claims.
 (\*3) The Claims under "Financial Revitalization Law" covers the claims including loans and bills discounted.
 ("Risk Monitored Loans" is limited to loans and bills discounted.)

<sup>(\*4) &</sup>quot;Bankruptcy etc." and "In Danger of Bankruptcy", or "Legal Bankruptcy" and "Past Due Loans".

Bil	lions	ot	Yen

1445.4 84.3	285.5 25.4
84.3	25.4
237.1	(304.5)
1766.8	6.3

	Total Number	Standard Under the Control Concept
Number of Subsidiaries	53	9
Number of Affiliated Companies	39	31
Accounted for Using the Equity Method		

## 3. Plans for Restructuring

#### **Outline of Restructuring Plan**

- 1. Efficiency of Human Resources and Branch Network
- (1) Reduce Number of Branches Through Delivery Channel Reform
- (2) Streamline / Reduce Number of Offices in the U.S. and Europe
- (3) Reduce Headquarters' Staff Through BPR (Business Process Reengineering) Promotion

(Plans From FY1997 through FY2002)

- Reduce 4,200 Employees (Reduce over 10,000, nearly 50% from its Peak in 1990)
- Domestic Network: Reduce almost 140 Branches ( 40% Reduction from its peak) Shift to Next Generation - Type Channels, such as Tie - Up with CVSs, etc.
- Overseas Network: Restructuring to Virtually 14 Offices, Comprizing of 5 Core Offices and Function- Specific Offices (70% Reduction from its Peak)

Expenses are to be Reduced by 45 Billion Yen in FY 2002 compared with those in FY 1997

#### 2. Measures

- (1) Introduce New Personnel System with emphasis on Employees Performance / Achievement (July, 1999)
- (2) Review the Level of Employee's Bonuses (Reduction by about 30%)
- (3) Reduce Number of Directors and Reform the Compensation Structure (scheduled)
- (4) Enhance "Early Retirement Plan" (New Career Selection Supporting Plan)
- (5) Review Welfare Facilities / Systems (Closure/Sales of its Clubhouses, Recreation facilities etc.)
- (6) Reduce Dramatically Non-Personnel Expenses Through the Revision of Procurement Process
- (7) Concentrate on IT Strategic Investments for the Purpose of Responding to Customers Needs and Strengthening Competitiveness

#### **Expenses**

Billions of Yen

Years Ended March31	1998	(*)1999	1999		
	(b)	(c)	(a)	(a)-(b)	(a)-(c)
Expenses	434.9	431.6	425.0	(9.9)	(6.6)
Personnel	195.7	179.9	178.1	(17.6)	(1.8)
Non-Personnel	204.4	227.0	223.1	18.7	(3.9)
Taxes	34.8	24.7	23.8	(11.0)	(0.9)

<sup>(\*)</sup>Figures stated in the Bank's "Plan toward Soundness of Management"

#### (Reference)

(Itererence)	
(*)2003	
(d)	(d)-(b)
390.4	(44.5)
152.1	(43.6)
214.4	10.0
23.9	(10.9)

#### **Number of Employees and Offices**

March 31	1998	(*)1999	1999		
	(b)'	(c)'	(a)'	(a)'-(b)'	(a)'-(c)'
Total Domestic Offices	493	469	469	(24)	0
Domestic Branches	430	412	412	(18)	0
Total Overseas Offices	40	32	32	(8)	0
Overseas branches	23	18	18	(5)	0
Overseas Subsidiaries	23	22	22	(1)	0
Employees	17,420	16,700	16,330	(1,090)	(370)

<sup>(\*)</sup> Figures stated in the Bank's "Plan toward Soundness of Management"

#### (Reference)

(*)2003	
(d)'	(d)'-(b)'
352	(141)
319	(111)
19	(21)
13	(10)
19	(4)
13,200	(4,220)

# 4. Performance Projection for FY1999

(1) Income Data

Billions of Yen

			FY1999	Change from FY1998
Net Operating profit (excluding(A))		1	305.0	30.9
Net Operating profit (including(A))		2	310.0	137.1
Loan losses		3	100.0	(923.5)
	Transfer to Reserve for Possible Loan Losses(A)	4	(5.0)	(106.1)
	Net Addition to Specific Reserves and Direct Written-off etc.	5	105.0	(817.3)
Others		6	(80.0)	(75.3)
Operating Profit / (Loss)		7	125.0	879.1
NetIncome / (Loss)		8	76.0	451.3

## (2) Capital Raio

	FY1999
Capital ratio ( Consolidated, BIS guidelines)	Approximately 12.3%

## 5. Others

## (1) Balance of Loans and Bills Discounted

Billions of yen

			March 31, 1999	Change from September 30, 1998
Total			32,291.2	(2,584.8)
International		2	1,971.9	(1,045.5)
Domestic	Including Impact Loan	3	30,319.3	(1,539.3)
	Excluding Impact Loan	4	28,712.3	(1,124.7)

After Taking Written-off, Sales of Donmestic Loans and Bills Discounted etc.into Consideration :

Domestic		Including Impact Loan	5	31,660.9	(147.0)
		Excluding Impact Loan	6	30,053.9	267.6
	Small and Medium-	Including Impact Loan	7	15,016.2	191.9
	Sized Enterprises	Excluding Impact Loan	8	14,521.5	276.6

# (2) Loan Balance to Asia, Latin America and Russia

Billions of yen

	March 31, 1999				
		Japanese	Non-Japanese	Financial Institutions	Sovereign
Asia	863.4	209.5	504.0	119.0	30.8
Indonesia	163.2	27.3	79.7	49.1	6.9
Thailand	172.6	74.0	93.0	5.0	0.6
Republic of Korea	115.7	1.1	54.6	59.4	0.4
Republic of China	83.2	25.2	39.7	3.9	14.3
Hong Kong	188.7	35.1	153.5	-	-
Malaysia	31.4	5.1	19.2	-	6.9
Singapore	60.0	38.1	21.9	-	-
India	37.9	3.0	33.4	-	1.3
Others	10.3	0.0	8.7	1.4	0.0
Latin America	25.1	2.4	14.0	1.7	6.8
Russia	0.1	-	-	-	0.1

# (3) Loans and Bills Discounted by Industry

Billions of Yen

	March 31,1999	September 30,1998	Change
<b>Financing and Insurance</b>	2,624.3	2,898.7	(274.4)
Construction	1,530.7	1,635.4	(104.7)
Real Estate	4,426.7	4,673.8	(247.1)