

18. Number of Directors and Employees <Non-consolidated>

	Mar. 31, 2001			Mar. 31, 2001 "The Plan"
		Change from Mar. 31, 2000	Change from The Plan	
Directors and auditors	20	(3)	(18)	38
Employees	13,526	(868)	(74)	13,600

Number of directors and auditors are those of executives as defined in the Commercial Code of Japan.

Employees include clerical staffs and transferred staffs, and exclude executive officers, part-timers, temporary and overseas local staffs.