The Wakashio Bank, Ltd. The Bank of Kansai, Ltd. The Minato Bank, Limited Commercial banking

## The Group Company Networking Strategy

The SMBC Group, with SMBC at its core, is fostering cooperation among the constituent subsidiaries and affiliates to respond to increasingly diverse and advanced customer needs with complete financial solutions. Each Group member is highly specialized in its field and has secured a prominent position in its markets. We are striving to increase overall group earnings by drawing on these qualities to maximum effect and allocating resources to high-growth fields. **QUOQ Inc.** Purchase of monetary assets and credit guarantee

SMBC Loan Servicer Co., Ltd. Asset management and collection

Sakura Guarantee Co., Ltd. Sumigin Guarantee Company, Limited Credit guarantee Consumer Banking Unit p.34

#### The Japan Net Bank, Ltd. Commercial banking via Internet

Sumitomo Mitsui Card Company, Ltd. Sakura Card Co., Ltd. Credit cards

Loans

The Sakura Loan Partner, Ltd.

Daiwa Securities SMBC Co., Ltd. Wholesale securities

Sakura Friend Securities CO., LTD. Meiko National Securities Co., Ltd. Securities Investment Banking Unit p.46

Sakura Investment Management Co., Ltd.

# Daiwa SB Investments Ltd.

Investment advisory, investment trust management

DLJdirect SFG Securities Inc.
On-line discount brokerage

 SMBC Capital Markets, Inc.
SMBC Capital Markets Limited Derivatives

The major Group companies are listed here. For a more complete list, please see p.230.

### SMBC Business Servicing Co., Ltd.

Asset management and collection

SMBC Capital Co., Ltd.

Venture capital

### Japan Pension Navigator Co., Ltd.

Operation and administration of defined contribution pension plans

Sakura Factors Co., Ltd. Sumigin General Finance Company, Limited Mitsui Finance Service Co., Ltd. Sakura Finance Service Co., Ltd.

**Sakura Mortgage Co., Ltd.** Financial services for corporate customers (including factoring and collection services)

Corporate Banking Unit p.40

Sumitomo Mitsui Banking Corporation

Middle Market

**Banking Unit** 

SMBC Consulting Co., Ltd. Consulting

The Japan Research Institute, Ltd.
Economic research and systems engineering

International Banking Unit p.42

SB Leasing Company, Limited Sakura Leasing Co., Ltd. Leasing

Sakura KCS Corporation Sakura Information Systems Co., Ltd. System development, data processing

Treasury Unit p.44

Manufacturers Bank

Sumitomo Mitsui Banking Corporation of Canada Banco Sumitomo Mitsui Brasileiro S.A. PT Bank Sumitomo Mitsui Indonesia Commercial banking

Sumitomo Mitsui Finance Australia Limited