

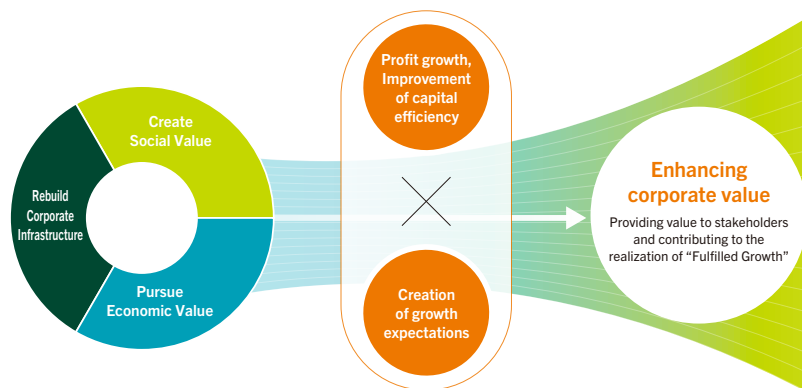
Introduction	Management Messages	Value Creation Story	Create Social Value / Pursue Economic Value	Rebuild Corporate Infrastructure
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Editorial Policy

This report aims to help all stakeholders understand how the SMBC Group enhances corporate value through its three key pillars: **“Create Social Value”, “Pursue Economic Value”, and “Rebuild Corporate Infrastructure”**. We provide integrated disclosure of both financial and non-financial information.

In editing this report, we have referred to resources including the IFRS Foundation’s “International Integrated Reporting Framework” and the Ministry of Economy, Trade and Industry’s “Guidance for Collaborative Value Creation.”

For data and other information, please refer to the appendix section of “SMBC GROUP REPORT 2025,” and for details on sustainability initiatives, see “Sustainability Report 2025,” etc.



SMBC Group Information Disclosure

Various reports are available on our website for your reference.

