

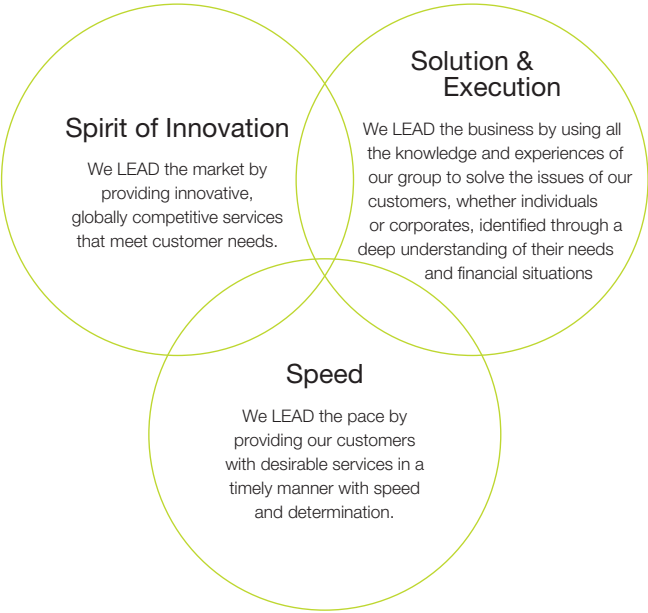
Aiming to become a globally competitive financial  
services group with the highest trust

# LEAD THE VALUE

We are a group of highly qualified professionals  
that can provide truly valuable financial services to our customers.  
Each of us thinks and acts with pride as experts in each business area  
in order to LEAD the competition in creating and delivering  
customer VALUE in a continually changing business environment.



These activities are supported by our three core strengths:



We create new VALUE by forming teams of specialists in various fields and providing optimal services to our customers through two-way communication.  
As a result, we will be selected as a truly trusted partner.

## CONTENTS

- Message from Management..... 2
- Topics ..... 5
- Business Overview ..... 6
  - Consumer Banking ..... 6
  - Corporate Banking..... 8
  - Services for High Net Worth Individuals, Business Owners, and Employees..... 10
  - Investment Banking ..... 10
  - International Banking..... 11
  - Treasury Markets ..... 11
- Group Companies ..... 12
- Financial Highlights ..... 15
- Financial Review..... 19
- Financial Section ..... 33

## CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

This material contains “forward-looking statements” (as defined in the U.S. Private Securities Litigation Reform Act of 1995), regarding the intent, belief or current expectations of us and our managements with respect to our future financial condition and results of operations. In many cases but not all, these statements contain words such as “anticipate”, “estimate”, “expect”, “intend”, “may”, “plan”, “probability”, “risk”, “project”, “should”, “seek”, “target” and similar expressions. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those expressed in or implied by such forward-looking statements contained or deemed to be contained herein. The risks and uncertainties which may affect future performance include the fragility of any economic recovery, both globally and in Japan; our ability to successfully implement its business and capital strategy; the success of our business alliances including those in the consumer finance industry; exposure to new risks as we expand the scope of our business; significant credit-related costs; declines in the value of our securities portfolio. Given these and other risks and uncertainties, you should not place undue reliance on forward-looking statements, which speak only as of the date of this material. We undertake no obligation to update or revise any forward-looking statements.

Please refer to our most recent disclosure documents such as our annual report or the registration statement on Form 20-F filed with the U.S. Securities and Exchange Commission, as well as our earnings press release for a more detailed description of the risks and uncertainties that may affect our financial conditions, our operating results, and investors’ decisions.

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