## Employees

- SMBC

| March 31 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of employees* | 26,950 | 27,904 | 27,935 |
| Male | 13,196 | 13,261 | 12,989 |
| Percentage of total | 48.96\% | 47.52\% | 46.50\% |
| Female | 13,754 | 14,643 | 14,946 |
| Percentage of total | 51.04\% | 52.48\% | 53.50\% |
| Average age | 37 yrs 4 mos. | 37 yrs 1 mos. | 37 yrs 1 mos. |
| Male | 40 yrs 11 mos. | 40 yrs 7 mos. | 40 yrs 5 mos. |
| Female | 33 yrs 10 mos . | 33 yrs 11 mos. | 34 yrs 2 mos. |
| Average years of service | 13 yrs 2 mos. | 13 yrs 0 mos. | 13 yrs 1 mos. |
| Male | 15 yrs 11 mos . | 15 yrs 9 mos. | 15 yrs 10 mos . |
| Female | 10 yrs 6 mos. | 10 yrs 5 mos. | 10 yrs 9 mos. |
| Number of women in managerial positions | 743 | 911 | 1,022 |
| $\begin{aligned} & \text { Ratio of employees with } \\ & \text { disabilities (\% of total) } \end{aligned}$ | 2.14\% | 2.28\% | 2.38\% |

The number of full-time employees, including employees seconded to other companies and organizations. The following list of employees is deducted from the total number of employees: executive officers, employees on short-term contracts, part-time employees, employees of temporary employment agencies, and locally hired employees at overseas branches.
** As of March 1 of respective years

| April 1 | 2016 | 2017 | 2018 |
| :--- | ---: | ---: | ---: |
| Number of new hires | 1,916 | 1,347 | 803 |
| Number of newly employed female graduates | 1,248 | 842 | 372 |
| Ratio of newly employed females to total new employees | $65.1 \%$ | $62.5 \%$ | $46.3 \%$ |
| Fiscal 2015 2016 2017 <br> Number of employees taking parental leave 2,188 2,236 2,277 <br> <Men taking such leave> $<466>$ $<332>$ $<234>$ <br> Number of career hires 153 117 34 |  |  |  |

## - SMBC Trust Bank

| March 31 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of employees* | 1,786 | 1,930 | 1,937 |
| Male | 719 | 875 | 907 |
| Percentage of total | 40.26\% | 45.34\% | 46.82\% |
| Female | 1,067 | 1,055 | 1,030 |
| Percentage of total | 59.74\% | 54.66\% | 53.18\% |
| Average age | 41 yrs 1 mos. | 41 yrs 1 mos. | 42 yrs 5 mos. |
| Male | 42 yrs 5 mos. | 44 yrs 5 mos. | 44 yrs 4 mos. |
| Female | 40 yrs 2 mos. | 40 yrs 2 mos. | 40 yrs 9 mos. |
| Average years of service | 9 yrs 2 mos . | 8 yrs 7 mos . | 9 yrs 1 mos . |
| Male | 9 yrs 6 mos. | 8 yrs 7 mos . | 8 yrs 6 mos . |
| Female | 8 yrs 11 mos. | 8 yrs 11 mos. | 9 yrs 7 mos . |
| Number of women in managerial positions | 89 | 97 | 90 |
| Ratio of employees with disabilities (\% of total)** | 1.28\% | 1.87\% | 1.96\% |

* The number of full-time employees, including employees seconded to other companies and organizations. The number excludes employees seconded from other companies and organizations, directors, employees on short-term contracts, part-time employees, and employees of temporary employment agencies.
** The legally mandated number of employees with disabilities had been hired as of March 31, 2018.

| April 1 | 2016 | 2017 | 2018 |
| :--- | ---: | ---: | ---: |
| Number of new hires | 24 | 56 | 54 |
| Number of newly employed female graduates | 13 | 26 | 28 |
| Ratio of newly employed females to total new employees | $54.2 \%$ | $46.4 \%$ | $51.9 \%$ |
| Fiscal | 2015 | 2016 | 2017 |
| Number of employees taking parental leave | 106 | 95 | 94 |
| <Men taking such leave> | $<1\rangle$ | $<1\rangle$ | $<1\rangle$ |
| Number of career hires | 60 | 322 | 54 |

-Sumitomo Mitsui Finance and Leasing

| March 31 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of employees* | 1,677 | 1,712 | 1,727 |
| Male | 1,069 | 1,089 | 1,097 |
| Percentage of total | 63.74\% | 63.61\% | 63.52\% |
| Female | 608 | 623 | 630 |
| Percentage of total | 36.26\% | 36.39\% | 36.48\% |
| Average age | 40 yrs 9 mos. | 41 yrs 1 mos. | 41 yrs 6 mos. |
| Male | 42 yrs 9 mos. | 43 yrs 0 mos. | 43 yrs 4 mos. |
| Female | 37 yrs 4 mos. | 37 yrs 9 mos. | 38 yrs 3 mos. |
| Average years of service | 15 yrs 4 mos. | 15 yrs 6 mos. | 15 yrs 9 mos. |
| Male | 17 yrs 3 mos. | 17 yrs 3 mos. | 17 yrs 6 mos. |
| Female | 12 yrs 0 mos. | 12 yrs 4 mos. | 12 yrs 9 mos. |
| Number of women in managerial positions | 17 | 19 | 20 |
| Ratio of employees with disabilities (\% of total)** | 2.18\% | 2.32\% | 2.19\% |

The number of full-time employees, including employees seconded to other companies and organizations. The following list of employees is deducted from the total number of employees: employees seconded from other companies and organizations, executive officers, employees on short-term contracts, part-time employees, employees of temporary employment agencies, and full-time employees of affiliates (including overseas subsidiaries)

* As of March 1 of respective years

| April 1 | 2016 | 2017 | 2018 |
| :--- | ---: | ---: | ---: |
| Number of new hires | 43 | 44 | 53 |
| Number of newly employed female graduates | 16 | 17 | 20 |
| Ratio of newly employed females to total new employees | $37.2 \%$ | $38.6 \%$ | $37.7 \%$ |
| Fiscal | 2015 | 2016 | 2017 |
| Number of employees taking parental leave <br> <Men taking such leave> | 68 <br> $<0>$ | 135 <br> $<56>$ | 74 <br> $<47>$ |

- SMBC Nikko Securities

| March 31 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of employees* | 8,522 | 8,938 | 10,594 |
| Male | 5,347 | 5,529 | 6,613 |
| Percentage of total | 62.74\% | 61.86\% | 62.42\% |
| Female | 3,175 | 3,409 | 3,981 |
| Percentage of total | 37.26\% | 38.14\% | 37.58\% |
| Average age | 39 yrs 7 mos. | 39 yrs 7 mos. | 39 yrs 6 mos. |
| Male | 40 yrs 7 mos. | 40 yrs 5 mos. | 40 yrs 9 mos. |
| Female | 37 yrs 9 mos. | 37 yrs 10 mos . | 37 yrs 6 mos. |
| Average years of service** | 12 yrs 11 mos . | 12 yrs 10 mos . | 11 yrs 10 mos . |
| Male | 13 yrs 1 mos. | 13 yrs 2 mos. | 12 yrs 1 mos. |
| Female | 12 yrs 7 mos. | 12 yrs 5 mos. | 11 yrs 5 mos. |
| Number of women in managerial positions | 139 | 154 | 166 |
| Ratio of employees with disabilities (\% of total) ${ }^{* \star \star}$ | 2.24\% | 2.25\% | 2.16\% |

Including employees seconded from other companies; excluding employees seconded to other companies, executive officers, part-time employees, dispatched employees, locally hired employees (LH) at overseas branches
** The average years of service of applicable employees. Years of service for employees joined through the merger with SMBC Friend Securities are counted from the date of the merger.
*** As of March 1 of respective years

| April 1 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of new hires | 593 | 516 | 354 |
| Number of newly employed female graduates | 270 | 285 | 133 |
| Ratio of newly employed females to total new employees | 45.5\% | 55.2\% | 37.6\% |
|  |  |  |  |
| Fiscal | 2015 | 2016 | 2017 |
| Number of employees taking parental leave | 316 | 302 | 399 |
| <Men taking such leave> | <15> | <17> | <62> |

Note: The merger with SMBC Friend Securities was conducted in January 2018.

## - Sumitomo Mitsui Card

| March 31 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of employees* | 2,447 | 2,450 | 2,490 |
| Male | 1,210 | 1,151 | 1,159 |
| Percentage of total | 49.45\% | 46.98\% | 46.55\% |
| Female | 1,237 | 1,299 | 1,331 |
| Percentage of total | 50.55\% | 53.02\% | 53.45\% |
| Average age | 39 yrs 5 mos. | 38 yrs 10 mos . | 39 yrs 1 mos . |
| Male | 41 yrs 11 mos. | 40 yrs 11 mos. | 41 yrs 1 mos. |
| Female | 36 yrs 11 mos. | 36 yrs 11 mos. | 37 yrs 4 mos. |
| Average years of service | 13 yrs 8 mos. | 14 yrs 5 mos. | 14 yrs 9 mos. |
| Male | 14 yrs 4 mos. | 15 yrs 9 mos. | 16 yrs 0 mos. |
| Female | 13 yrs 1 mos. | 13 yrs 4 mos. | 13 yrs 8 mos . |
| Number of women in managerial positions** | 30 | 40 | 48 |
| Ratio of employees with disabilities (\% of tota) ${ }^{* * *}$ | 2.30\% | 2.32\% | 2.32\% |

* The number of full-time employees. This excludes directors, consultants, advisors, part-time employees, affiliated companies (including employees seconded from other companies and organizations), and locally hired employees at overseas branches
** Total of senior staff and group managers (including credit officers)
*** Computed based on single month of March

| April 1 | 2016 | 2017 | 2018 |
| :--- | ---: | ---: | ---: |
| Number of new hires | 78 | 86 | 69 |
| Number of newly employed female graduates | 45 | 46 | 42 |
| Ratio of newly employed females to total new employees | $57.7 \%$ | $53.5 \%$ | $60.9 \%$ |
| Fiscal | 2015 | 2016 | 2017 |
| Number of employees taking parental leave | 174 | 172 | 187 |
| <Men taking such leave> | $<14>$ | $<19>$ | $<29>$ |
| Number of career hires | 23 | 21 | 23 |

- Cedyna

| March 31 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of employees* | 3,258 | 3,389 | 3,425 |
| Male | 1,966 | 1,998 | 1,971 |
| Percentage of total | 60.34\% | 58.96\% | 57.55\% |
| Female | 1,292 | 1,391 | 1,454 |
| Percentage of total | 39.66\% | 41.04\% | 42.45\% |
| Average age | 41 yrs 9 mos. | 42 yrs 1 mos. | 42 yrs 8 mos . |
| Male | 44 yrs 0 mos. | 44 yrs 6 mos. | 44 yrs 10 mos. |
| Female | 38 yrs 4 mos. | 38 yrs 8 mos. | 39 yrs 7 mos . |
| Average years of service | 18 yrs 0 mos. | 18 yrs 0 mos. | 18 yrs 2 mos. |
| Male | 20 yrs 1 mos. | 20 yrs 2 mos. | 20 yrs 6 mos. |
| Female | 14 yrs 9 mos. | 14 yrs 11 mos. | 15 yrs 1 mos. |
| Number of women in managerial positions | 48 | 62 | 75 |
| Ratio of employees with disabilities (\% of total)** | 2.10\% | 2.14\% | 2.39\% |

* Excluding employees seconded from other companies, employees on shortterm contracts and part-time employees.
** As of March 31 of respective years

| April 1 | 2016 | 2017 | 2018 |
| :--- | ---: | ---: | ---: |
| Number of new hires | 114 | 58 | 60 |
| Number of newly employed female graduates | 68 | 23 | 38 |
| Ratio of newly employed females to total new employees | $59.6 \%$ | $39.7 \%$ | $63.3 \%$ |
| Fiscal | 2015 | 2016 | 2017 |
| Number of employees taking parental leave | 155 | 141 | 136 |
| <Men taking such leave> | $<2>$ | $<2>$ | $<3>$ |
| Number of career hires | 35 | 0 | 0 |

- SMBC Consumer Finance

| March 31 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of employees* | 2,682 | 2,874 | 2,809 |
| Male | 1,485 | 1,624 | 1,597 |
| Percentage of total | 55.37\% | 56.51\% | 56.85\% |
| Female | 1,197 | 1,250 | 1,212 |
| Percentage of total | 44.63\% | 43.49\% | 43.15\% |
| Average age | 38 yrs 11 mos . | 39 yrs 7 mos. | 40 yrs 5 mos. |
| Male | 40 yrs 10 mos . | 41 yrs 4 mos. | 42 yrs 2 mos. |
| Female | 36 yrs 8 mos. | 37 yrs 3 mos. | 38 yrs 1 mos. |
| Average years of service | 12 yrs 0 mos. | 12 yrs 4 mos. | $13 \mathrm{yrs}$. |
| Male | 14 yrs 11 mos. | 15 yrs 0 mos. | 15 yrs 10 mos . |
| Female | 8 yrs 3 mos . | 8 yrs 10 mos. | 9 yrs 7 mos . |
| Number of women in managerial positions | 76 | 96 | 112 |
| Ratio of employees with disabilities (\% of total) ** | 2.12\% | 2.23\% | 2.32\% |

* The number of full-time employees on a non-consolidated basis, including employees seconded to other companies and organizations. The following list of employees is deducted from the total number of employees: employees seconded from other companies, locally hired employee at overseas branches, executive officers, part-time employees, and employees of temporary employment agencies
** As of March 31 of respective years

| April 1 | 2016 | 2017 | 2018 |
| :--- | ---: | ---: | ---: |
| Number of new hires | 55 | 49 | 55 |
| Number of newly employed female graduates | 31 | 27 | 24 |
| Ratio of newly employed females to total new employees | $56.4 \%$ | $55.1 \%$ | $43.6 \%$ |


| Fiscal | 2015 | 2016 | 2017 |
| :--- | ---: | ---: | ---: |
| Number of employees taking parental leave*** | 81 | 84 | 91 |
| $\quad$ <Men taking such leave> | $<1>$ | $<1>$ | $<3>$ |
| Number of career hires | 8 | 1 | 1 |

*** Including employees who retired during the fiscal year

- Japan Research Institute

| March 31 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Number of employees* | 2,397 | 2,464 | 2,499 |
| Male | 1,796 | 1,836 | 1,850 |
| Percentage of total | 74.93\% | 74.51\% | 74.03\% |
| Female | 601 | 628 | 649 |
| Percentage of total | 25.07\% | 25.49\% | 25.97\% |
| Average age | 40 yrs 6 mos. | 40 yrs 6 mos. | 40 yrs 7 mos. |
| Male | 41 yrs 1 mos. | 41 yrs 1 mos. | 41 yrs 2 mos. |
| Female | 38 yrs 10 mos . | 38 yrs 9 mos. | 38 yrs 11 mos. |
| Average years of service | 11 yrs 5 mos. | 11 yrs 6 mos. | 11 yrs 11 mos. |
| Male | 11 yrs 9 mos. | 11 yrs 9 mos. | 12 yrs 3 mos. |
| Female | 10 yrs 6 mos. | 10 yrs 8 mos. | 11 yrs 0 mos. |
| $\begin{aligned} & \text { Ratio of employees with } \\ & \text { disabilities (\% of total)** } \end{aligned}$ | 2.14\% | 2.68\% | 2.40\% |

* The number of full-time employees, including employees seconded to other companies and organizations and employees seconded from other companies and organizations. The following list o employees is deducted from the total number of employees: executive officers, consultants, advisors employees on short-term contracts, part-time employees, employees of temporary employment agencies, locally hired employees at overseas branches, and full-time employees of affiliates
** As of March 31 of respective years

| April 1 | 2016 | 2017 | 2018 |
| :--- | ---: | ---: | ---: |
| Number of new hires | 118 | 103 | 105 |
| Number of newly employed female graduates*** | 41 | 32 | 32 |
| Ratio of newly employed females to total new employees | $34.7 \%$ | $31.1 \%$ | $30.5 \%$ |

*** Including only Sogoshoku employees. Ippanshoku employees are excluded.
$\left.\begin{array}{|l|r|r|r|}\hline \text { Fiscal } & 2015 & 2016 & 2017 \\ \hline \text { Number of employees taking parental leave } & 53 & 69 & 64 \\ \text { <Men taking such leave> }\end{array}\right)$
**** Excluding employees of temporary employment agencies converted to direct employees and former bank employees transferred to the company

## - Sumitomo Mitsui Asset Management

| March 31 | 2017 | 2018 |
| :---: | :---: | :---: |
| Number of employees* | 582 | 593 |
| Male | 421 | 423 |
| Percentage of total | 72.34\% | 71.33\% |
| Female | 161 | 170 |
| Percentage of total | 27.66\% | 28.67\% |
| Average age | 44 yrs 4 mos. | 44 yrs 7 mos. |
| Male | 46 yrs 2 mos. | 46 yrs 6 mos. |
| Female | 39 yrs 6 mos. | 39 yrs 11 mos. |
| Average years of service** | 7 yrs 9 mos. | 8 yrs 2 mos. |
| Male | 8 yrs 0 mos . | 8 yrs 6 mos . |
| Female | 6 yrs 11 mos. | 7 yrs 4 mos. |
| Number of women in managerial positions | 8 | 10 |

* The number of full-time employees. The following list of employees is deducted from the total number of employees: executive officers, employees of temporary employment agencies, and locally hired employees at overseas branches
** New employees joining due to mergers are calculated based on the merger date.

| April 1 | 2017 | 2018 |
| :--- | :---: | :---: |
| Number of new hires | 10 | 11 |
| Number of newly employed <br> female graduates | 5 | 5 |
| Ratio of newly employed females <br> to total new employees | $50.0 \%$ | $45.5 \%$ |
| Fiscal 2016 2017 <br> Number of employees taking <br> parental leave <br> <Men taking such leave> 15 11 <br> Number of career hires $<0>$ $<1>$ |  |  |

Note: Information for Sumitomo Mitsui Asset Management Company, Limited, is displayed from fiscal 2016 as this company became a consolidated subsidiary of Sumitomo Mitsui Financial Group in July 2016.

