# Fixed Income Investor Presentation July 2012

# **Sumitomo Mitsui Banking Corporation**

The financial figures for SMFG and SMBC included in this presentation are prepared in accordance with generally accepted accounting principles in Japan, or Japanese GAAP

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### **SMFG / SMBC overview**

### **SMFG (Sumitomo Mitsui Financial Group)**

- SMFG is one of the three largest banking groups in Japan with an established global presence
- Designated as one of the G-SIFIs

Market capitalization	JPY 3.9 tn
(TSE:8316 / NYSE:SMFG)	(USD 47 bn)

Total assets JPY 143 tn

Tier I ratio 12.28 %

(As of Mar. 30, 2012 for market capitalization and as of Mar. 31, 2012 for others)
(Consolidated)

### SMBC's business franchise

- Core operating entity within the SMFG franchise
- Heritage dating back more than 400 years
- 27 million retail customer deposit accounts
- 110 thousand domestic corporate loan clients
- 437 domestic branches
- 60 overseas franchises\*1

Ratings (Moody's / S&P) <sup>2</sup>	Aa3 / A+
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(As of Mar. 31, 2012, except for the ratings)

SMBC's asset quality and liquidity			
Total assets	JPY 119 tn		
Loans	JPY 56 tn		
Deposits	JPY 84 tn		
Loan-to-deposit ratio	66.8 %		
Non-performing loan ratio	1.86 %		

(As of Mar. 31, 2012, non-consolidated)

### SMBC's profitability

	FY3/12
Gross banking profit	JPY 1,533 bn
Banking profit (before provisions)	JPY 813 bn
Net income	JPY 478 bn
Overhead ratio <sup>*4</sup>	46.9 %
Overhead ratio	46.9 %

(Non-consolidated)

<sup>\*1</sup> SMBC's branches and subsidiaries

<sup>\*2</sup> SMBC's long-term senior unsecured bond ratings

<sup>\*3</sup> Before provision for general reserve for possible loan losses

<sup>\*4</sup> Expenses divided by gross banking profit

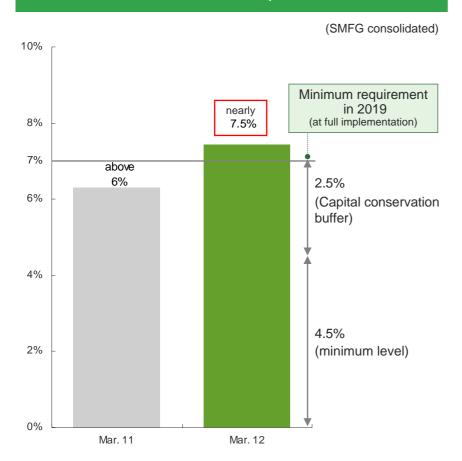
# **Highlights**

# Capital Asset quality **Financial soundness** Liquidity Foreign currency funding Productivity Loan balance & spread **Profitability** Expense Credit cost International business Growth Securities business

# Resilient capital base

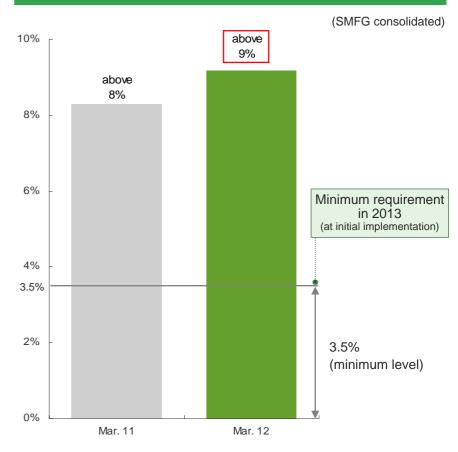
### SMFG Core Tier I ratio\*1

based on the definition as at the full implementation of Basel III\*2,3



### SMFG Core Tier I ratio\*1

based on the definition as at the initial implementation of Basel III\*2

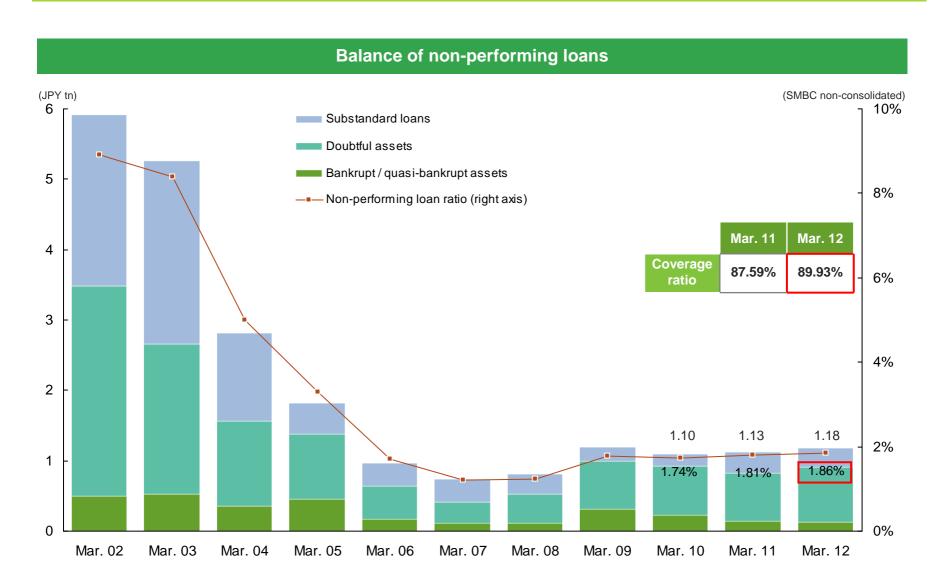


<sup>\*1</sup> Common Equity Tier I ratio under Basel III

<sup>\*2</sup> Pro forma

<sup>\*3</sup> Regulatory adjustments are fully deducted

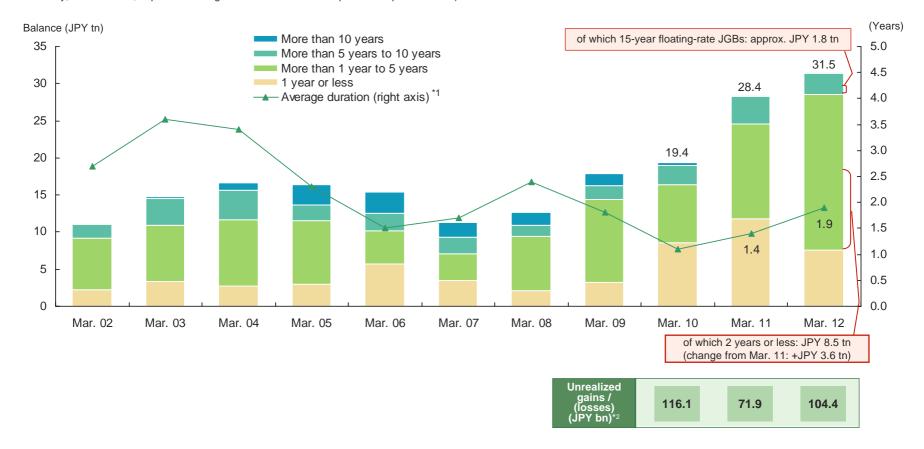
# Solid Ioan portfolio



# **Bond portfolio**

### Yen bond portfolio

(Total balance of bonds with maturities classified as "Other securities" and bonds of held-tomaturity; total of JGBs, Japanese local government bonds and Japanese corporate bonds) (SMBC non-consolidated)

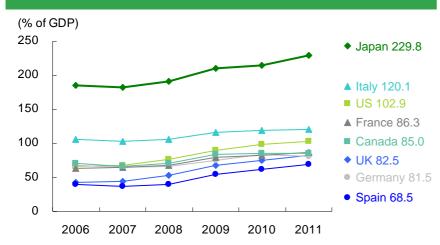


<sup>\*1</sup> Excluding bonds of held-to-maturity, bonds for which hedge-accounting is applied, and private placement bonds. Duration of 15-year floating rate JGBs is regarded as zero (duration of JGBs portfolio for Mar. 02)

<sup>\*2 15-</sup>year floating-rate JGBs have been carried at their reasonably estimated amounts from Mar. 09

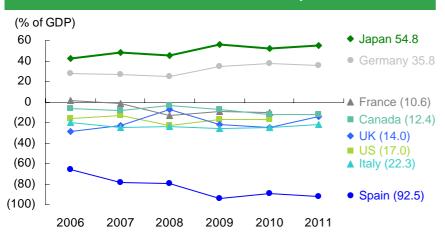
# Fiscal condition of major nations

### General government gross debt

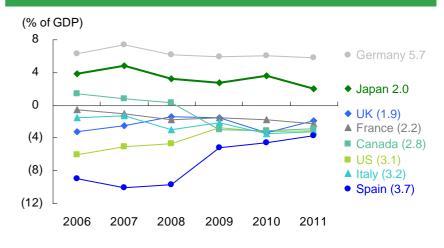


<sup>\*</sup> Applied estimated figures of 2011 for Japan, the US, France and the UK Source: IMF "World Economic Outlook, April 2012"

### Net international investment position

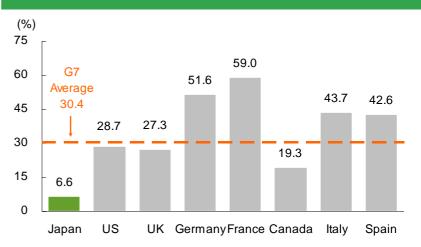


### **Current account balance**



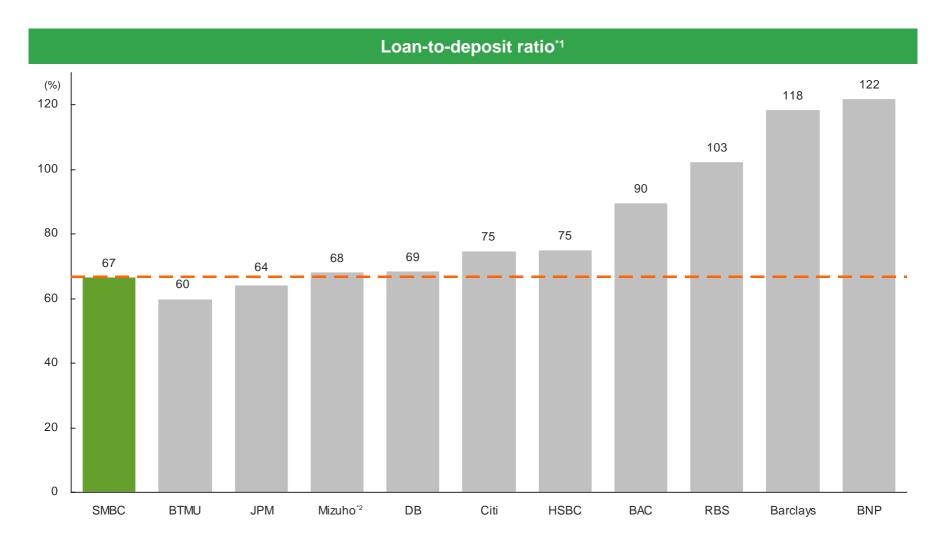
Source: IMF "World Economic Outlook, April 2012"

### Non-resident holding of general government debt, 2011



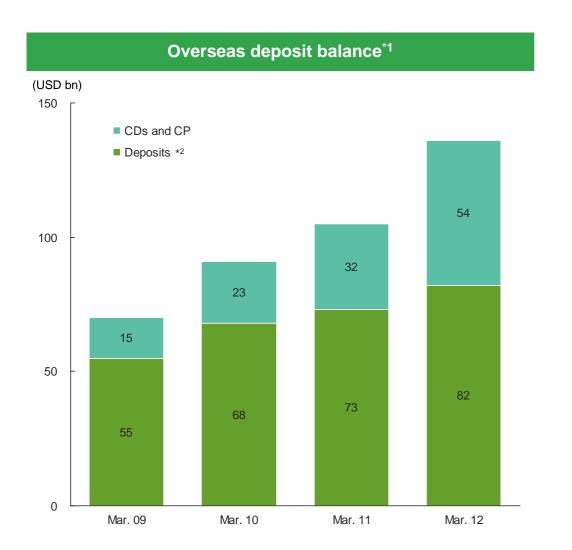
Source: IMF "April 2012 Fiscal Monitor"

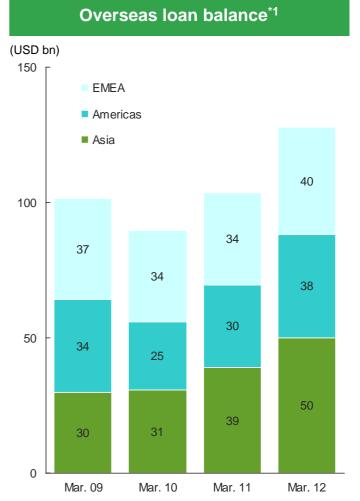
# Liquidity - supported by a sticky domestic deposit base



 <sup>\*1</sup> Based on each company's financial statements, as of Mar. 31, 2012 for SMBC, The Bank of Tokyo-Mitsubishi UFJ ("BTMU") and Mizuho, and as of Dec. 31, 2011 for others. Figures of SMBC, BTMU and Mizuho are on a non-consolidated basis. The others are on a consolidated basis
 \*2 Aggregate of Mizuho Bank and Mizuho Corporate Bank

# Foreign currency funding (1)





<sup>\*1</sup> Managerial accounting basis, exchanged at respective period-end exchange rates. Sum of SMBC, SMBC Europe and SMBC (China) \*2 Including deposits from central banks

# Foreign currency funding (2) - building a robust and broad investor base

### **Diversification of foreign currency funding**

- CP program for short-term funding
  - USD CP Program:
     Established Nov. 2009 (USD 5bn)
     Expanded Nov. 2011 (USD 15bn)
  - Euro CP Program:
     Established Nov. 2011 (EUR 10bn)
- Benchmark bond transactions
  - USD denominated senior bonds: issued periodically in 144A/RegS format since 2010
  - USD and EUR denominated subordinated bonds: issued to international investors
  - AUD denominated senior bonds: issued to Japanese domestic retail investors

# Examples of USD senior bonds issuances by financial institutions

### 5 year senior bonds

Pricing date	Issuer	Issue amount	Coupon	Spread	Credit Ratings *1	
- Henrig state		(USD mn)	(%)	(bp)	Moody's	S&P
2012/1/3	Citigroup Inc	2,500	4.45	T+360	A3	A-
2012/1/5	Bank of Nova Scotia	1,250	2.55	T+172	Aa1	AA-
2012/1/5	SMBC	500	2.65	T+180	Aa3	A+
2012/1/6	Bank of Montreal	1,500	2.50	T+170	Aa2	A+
2012/1/30	ABN AMRO Bank NV	1,500	4.25	T+355	Aa3	A+

### 10 year senior bonds

Pricing date	Issuer		Coupon	Spread	Credit Ratings *1	
		(USD mn)	(%)	(bp)	Moody's	S&P
2012/1/5	SMBC	500	3.95	T+200	Aa3	A+
2012/1/13	JPMorgan Chase & Co	3,000	4.50	T+270	Aa3	Α
2012/1/18	JPMorgan Chase & Co	250	4.50	T+270	Aa3	Α
2012/1/19	Goldman Sachs Group Inc	4,250	5.75	T+380	A1	A-
2012/1/19	Bank of America Corp	1,500	5.70	T+378	Baa1	A-
2012/2/2	Bank of America Corp	750	5.70	T+325	Baa1	A-

<sup>\*1</sup> Credit ratings at time of issuance

# SMBC's dated foreign currency bonds issued since 2010\*2

Issue date	Sub/ Senior	Format	Tenor	Amount (mn)	Coupon	
USD denominated						
Jul. 22, 2010	Senior	144A/RegS	3 years	USD 1,000	2.15%	
Jul. 22, 2010	Seriioi	144A/Nego	5 years	USD 1,000	3.15%	
Jan. 14, 2011	Senior	144A/RegS	3 years	USD 650	1.95%	
Jan. 14, 2011	Seriioi	1447/Rego	5 years	USD 850	3.10%	
			3 years	USD 400	1.90%	
Jul. 22, 2011	Senior	144A/RegS	3 years	USD 500	LIBOR+ 0.95%	
			5 years	USD 1,100	2.90%	
			3 years	USD 500	1.90%	
Jan. 12, 2012	Senior	Senior 144A/RegS	5 years	USD 500	2.65%	
			10 years	USD 500	3.95%	
Mar. 1, 2012	Sub	RegS	10 years	USD 1,500	4.85%	
Euro denomina	ated					
Nov. 9, 2010	Sub	144A/RegS	10 years	Euro 750	4.00%	
AUD denomina	ited					
Mar. 16, 2010	Senior	Domestic Retail	3 years	AUD 540	5.76%	
Dec. 21, 2011	Senior	Domestic Retail	3 years	AUD 430	4.28%	
Jun. 21, 2012	Senior	Domestic Retail	4 years	AUD 420	4.07%	

<sup>\*2</sup> Foreign currency bonds other than AUD denominated bonds are issued to international investors

# **Highlights**

Capital Asset quality Financial soundness Liquidity Foreign currency funding Productivity Loan balance & spread **Profitability** Expense Credit cost International business Growth Securities business

# Two major sources of productivity

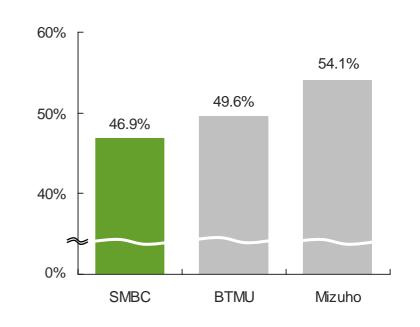
### Banking profit (before provisions) per employee

(JPY th)	FY3/2012	YOY change
Banking profit (before provisions) per employee*1	28,547	(1,313)

# Domestic loan-to-deposit spread (FY3/2012, comparison with peers\*2)

# 1.8% 1.6% 1.4% 1.33% 1.17% SMBC BTMU Mizuho

# Overhead ratio<sup>\*3</sup> (FY3/2012, comparison with peers<sup>\*2</sup>)

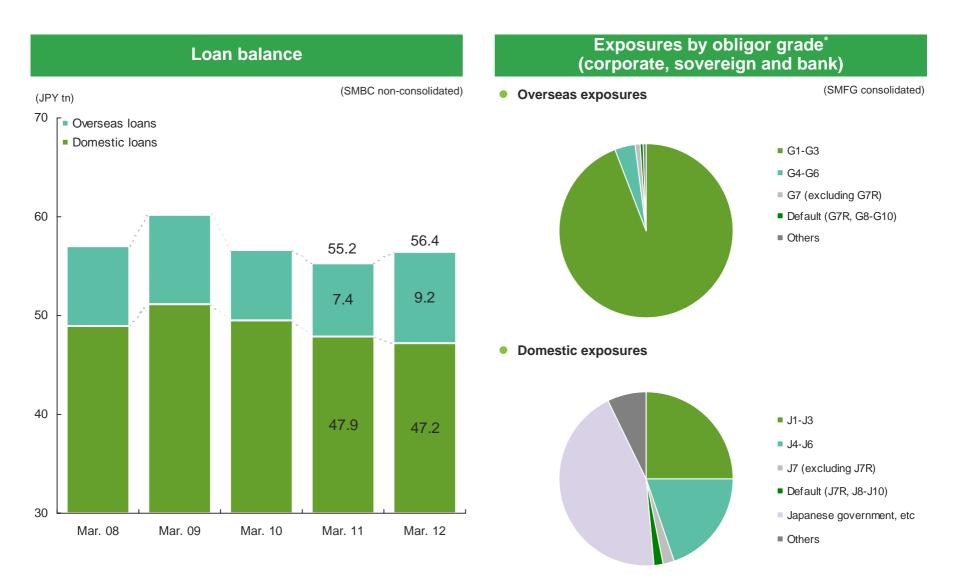


<sup>\*1</sup> Before provision for general reserve for possible loan losses, excluding gains (losses) on bonds

<sup>\*2</sup> Based on each company's disclosure. The figures shown in the graph are non-consolidated figures of SMBC, BTMU and sum of Mizuho Bank and Mizuho Corporate Bank for Mizuho

<sup>\*3</sup> Expenses divided by gross banking profit

# Loan balance and exposures

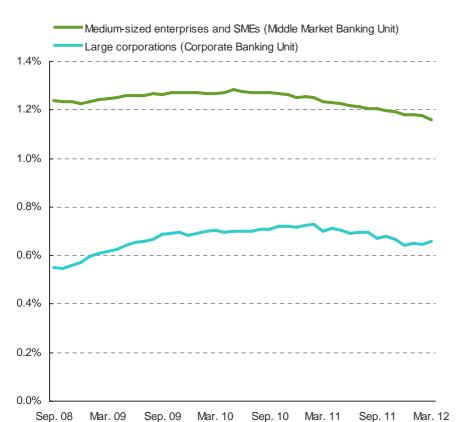


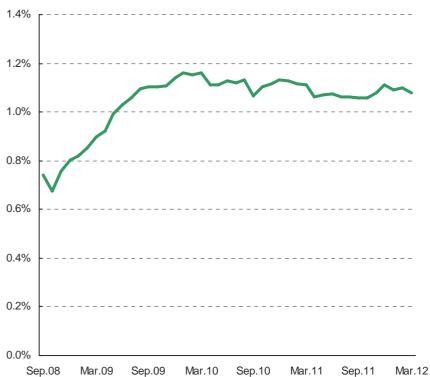
<sup>\*</sup> As of Sep. 2011. Exposures include credit to domestic and overseas commercial/industrial companies, individuals for business purposes, sovereigns, public sector entities, and financial institutions. See appendix for details on obligor grade

# Loan spread\*1



(SMBC non-consolidated)





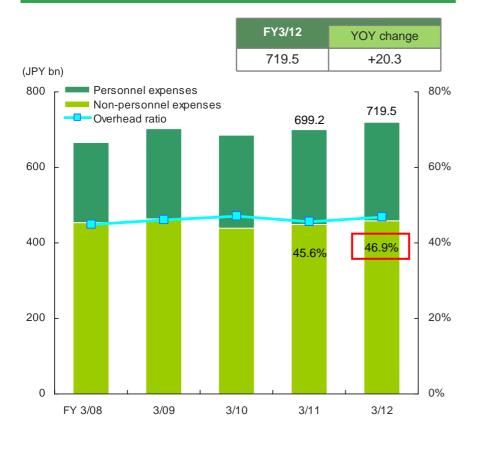
Overseas\*2

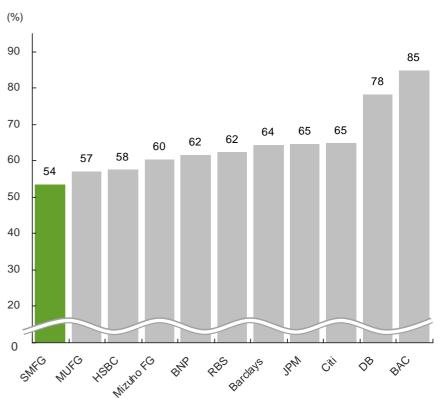
<sup>\*1</sup> Managerial accounting basis. Average loan spread of existing loans \*2 Sum of SMBC, SMBC Europe and SMBC (China)

# **Expenses - controlled in SMBC and on a group-wide basis**

### Expenses\*1

### Overhead ratio on group consolidated basis\*2

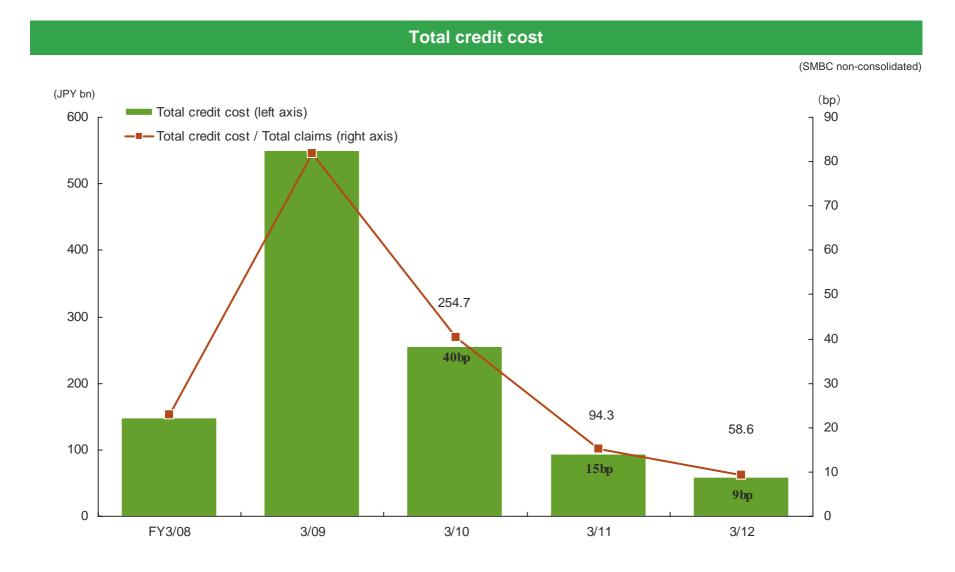




<sup>\*1</sup> Excluding non-recurring losses

<sup>\*2</sup> Based on each company's disclosure. Top-line profit (net of insurance claims) divided by G&A expenses (for Japanese banks, excluding non-recurring losses). FY3/2012 results for SMFG, MUFG and Mizuho FG, and FY12/2011 results for others

# **Credit costs**



# FY3/2012 financial performance

### P/L

	(JPY bn)	FY3/2012	YOY change
	Gross banking profit	1,532.5	+0.7
	Expenses*1	719.5	+20.3
	<overhead ratio="">*2</overhead>	46.9%	+1.3%
<b>BC</b> solidated>	Banking profit (before provisions)*3	813.0	(19.6)
SMBC cnon-consolidated	Total credit cost*4	58.6	(35.7)
<b>v</b>	Gains (losses) on stocks	(15.2)	+72.1
	Ordinary profit	695.3	+99.6
	Net income	478.0	+56.8* <sup>5</sup>

FG. FGidated>	Ordinary profit	935.6	+110.1
(Re SM <consol< th=""><th>Net income</th><th>518.5</th><th>+42.6<sup>*5</sup></th></consol<>	Net income	518.5	+42.6 <sup>*5</sup>

### \*1 Excluding non-recurring losses

- \*2 Expenses divided by gross banking profit
- \*3 Before provision for general reserve for possible loan losses

### \*4 Including portion recorded in Extraordinary gains (losses) in the results of FY3/2011 \*5 The change in the corporate tax rate in FY3/2012 had a negative impact of JPY (22.6) bn on SMBC non-consolidated basis and JPY (39.6) bn on SMFG consolidated basis

### Overview of FY3/2012 financial performance

### Gross banking profit: +0.7bn

- Increase in fees related to overseas loans
- Decrease in domestic loan balance and spread
- High level of gains on bonds

### Total credit cost: (35.7)bn

- Less deterioration of loans
- Reversal of provisions for reserve by collection and repayment of loans

### Net income: +56.8bn

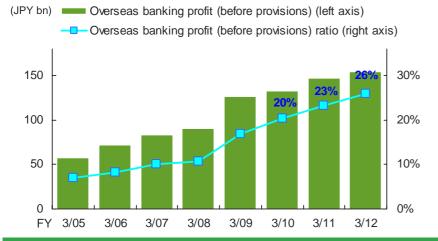
 Increase in tax expenses due to derecognition of deferred tax assets following reduction in corporate income tax rate

# **Highlights**

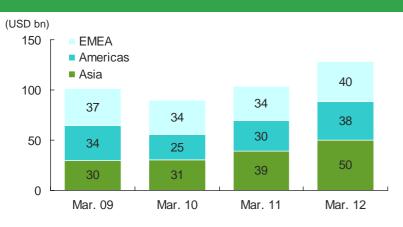
Capital Asset quality Financial soundness Liquidity Foreign currency funding Productivity Loan balance & spread **Profitability** Expense Credit cost International business Growth Securities business

# **International business (1)**

### Overseas banking profit (before provisions) and ratio\*1



### Overseas loan balance\*2



# Expansion of international network (since Apr. 2011)

(since Apr. 2011)				
Expansion of network mainly in Asia (No. of channels in emerging markets: Mar. 2011: 24 → Mar. 2012: 28)	Shenzhen Br.*3	Subsidiary bank in Malaysia		
	Chongqing Br.*3,4	New Delhi Rep. Office		
	Amsterdam Br.	Istanbul Rep. Office		
	Phnom Penh Rep. Office	Bahrain Rep. Office		
	Doha QFC Office	Lima Rep. Office		
	New Delhi Branch*4			
Business alliances	Banco BTG Pactual (Brazil)	Bank of China (China)		
with major local banks	Scotiabank Inverlat (Mexico)	China Development Bank (China)		
Strengthening of marketing functions in Asia Pacific	Investment Banking Department, Asia Financial Solution Department, Asia			

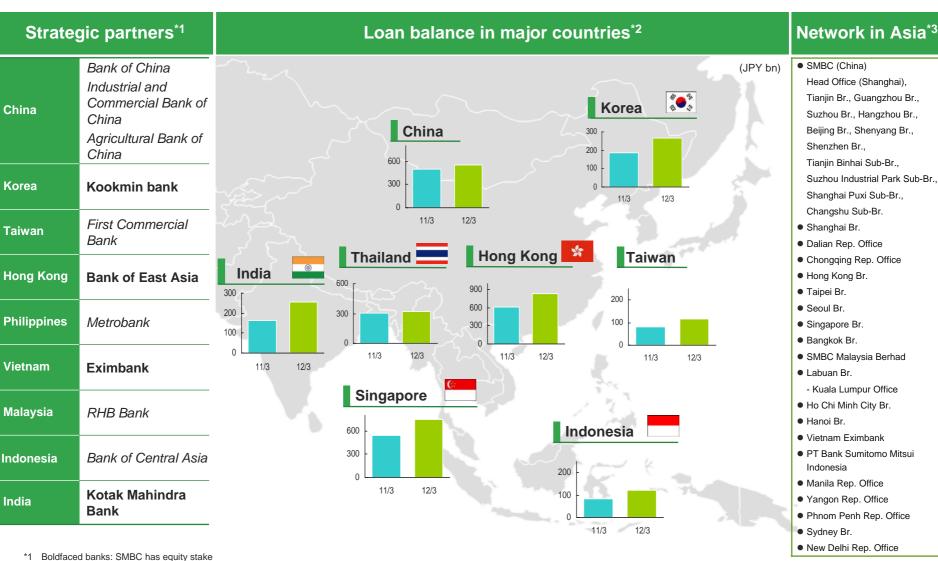
<sup>\*1</sup> Managerial accounting basis. Sum of SMBC and major overseas banking subsidiaries. Based on the medium-term management plan assumed exchange rate of USD1=JPY85

<sup>\*2</sup> Managerial accounting basis. Sum of SMBC, SMBC Europe and SMBC (China). Exchanged at respective period-end exchange rates. Geographic classification based on booking office

<sup>\*3</sup> Branch of SMBC (China)

<sup>\*4</sup> Received approval for preparation for opening

# International business (2) - increasing presence in Asia



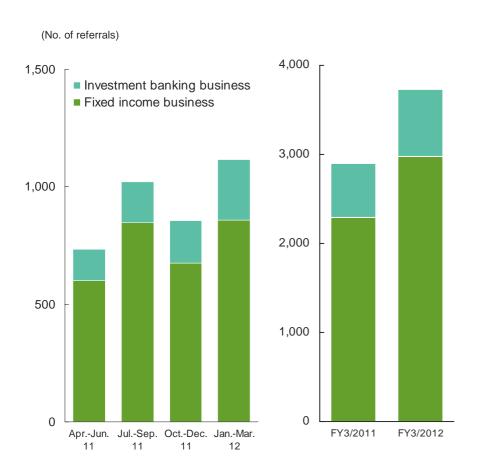
<sup>\*2</sup> Bar charts represent loan balance based on domicile of borrowers (not by channel). Figures of China includes those of SMBC (China). Loan balances as of Mar. 31, 2011 is exchanged to JPY from each country's local currency at the exchange rate of Mar. 31, 2012

<sup>\*3</sup> SMBC's overseas offices, major overseas banking subsidiaries and affiliates and their offices

# Securities business (1) - promoting cross-selling

### No. of referrals from SMBC to SMBC Nikko

### Ranking related to wholesale business



Domestic league tables for FY3/2012		Rank	Market share (%)	FY3/11 rank
JPY denominated bonds (lead manager, underwriting amount)*1	SMBC Nikko	#5	12.6	#5
Global equity & equity- related (bookrunner, underwriting amount)*2	SMBC Nikko	#3	18.1	#11
Financial advisor (M&A, No. of deals)*3	SMBC Nikko	#2	3.1	#3
Financial advisor (M&A, transaction volume)*3	SMBC Nikko	#7	20.5	#5

<sup>\*1</sup> Source: SMBC Nikko. Consisting of corporate bonds, FILP agency bonds, municipality bonds and samurai bonds

<sup>\*2</sup> Source: SMBC Nikko. Based on data from Thomson Reuters. Relating to Japanese corporations' activities only

<sup>\*3</sup> Source: Thomson Reuters. Relating to Japanese corporations' activities only. Excluding real estate deals

# **Securities business (2)**

### SMBC Nikko's financial performance

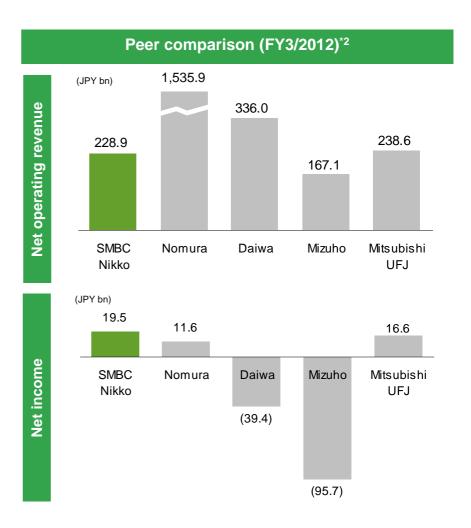
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(JPY bn)	FY3/2011	FY3/2012
Net operating revenue	213.8	228.9
SG&A expenses	171.1	185.1
Ordinary profit	43.1	44.6
Net income	25.5	19.5

_		
	FY3/2012	YOY change
	228.9	+15.0
	185.1	+14.0
	44.6	+1.5
	19.5	(6.0)*1

### **Business and capital alliance with Moelis & Company**

- Focus on providing cross-border M&A and other advisory services to Japanese companies
- Geographic areas for alliance: Japan, North America, Europe, Middle East, North Africa, Australia, Hong Kong and China
- SMBC invested approx. USD 93 mn in Moelis in Feb. 2012



<sup>\*1</sup> The change in the corporate tax rate in FY3/2012 had a negative impact of JPY (4.8) bn

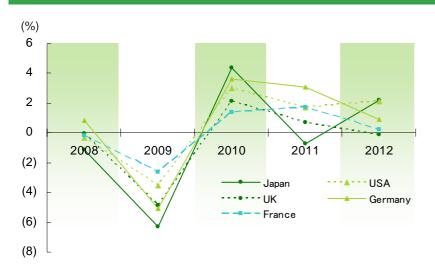
<sup>\*2</sup> Based on each company's financial statements.

The figures shown in the charts above are consolidated figures of Nomura Holdings (US GAAP, Net revenue and Net income attributable to Nomura Holdings shareholders) for Nomura, consolidated figures of Daiwa Securities Group for Daiwa, consolidated figures of Mizuho Securities for Mizuho, and consolidated figures of Mitsubishi UFJ Securities Holdings for Mitsubishi UFJ

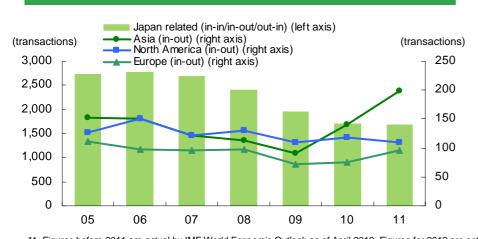
# Appendix

# Macro data (1)

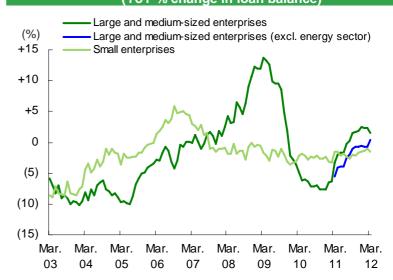
### Real GDP growth rate\*1



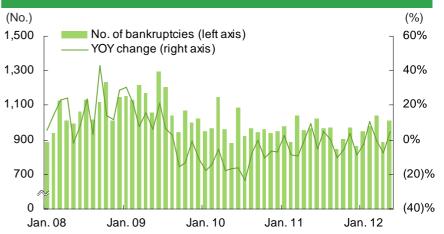
### No. of M&A deals\*2



# Domestic corporate loans\*3 (YoY % change in loan balance)



### Corporate bankruptcies in Japan\*4

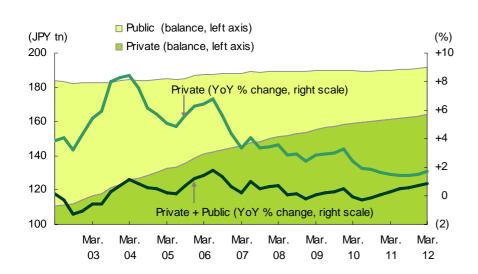


<sup>\*1</sup> Figures before 2011 are actual by IMF World Economic Outlook as of April 2012. Figures for 2012 are estimates by the Japan Research Institute

<sup>2</sup> Source: Recof \*3 Source: Bank of Japan "Loans and bills discounted by sector" \*4 Source: Teikoku Databank

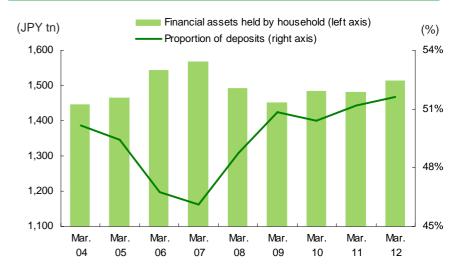
# Macro data (2)

### Housing loans\*1



### **Exchange rate (month-end)** (JPY) (JPY) 130 180 120 160 110 140 100 120 90 100 JPY/USD (left axis) 80 JPY/EUR (right axis) 70 80 FY3/08 FY3/09 FY3/10 FY3/11 FY3/12

### Financial assets held by household\*1,2



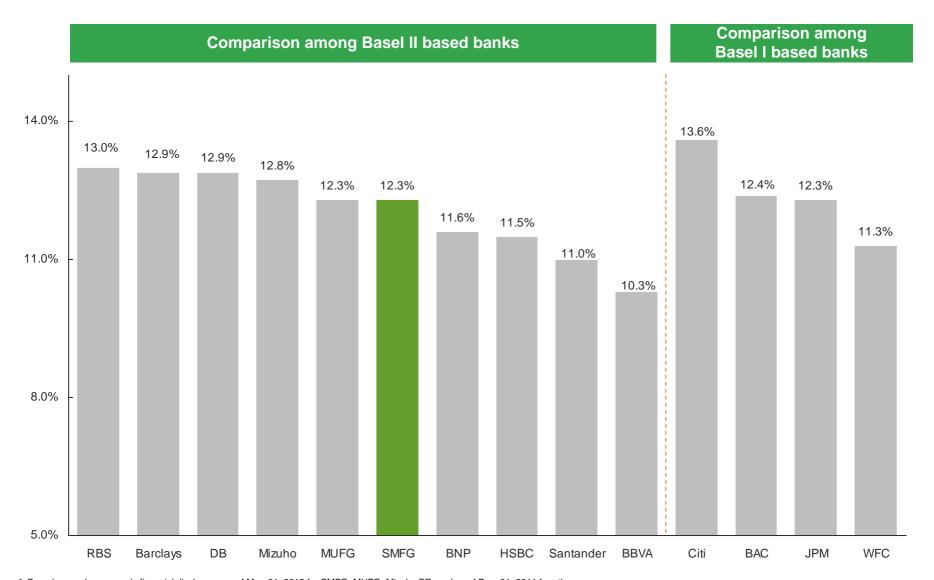
### Nikkei stock average (month-end)



<sup>\*1</sup> Source: Bank of Japan "Flow of Funds"

<sup>\*2</sup> Deposits does not include CDs and foreign currency deposits

# Tier I ratio comparison



<sup>\*</sup> Based on each company's financial disclosure, as of Mar. 31, 2012 for SMFG, MUFG, Mizuho FG, and as of Dec. 31, 2011 for others

# Capital and risk-weighted assets

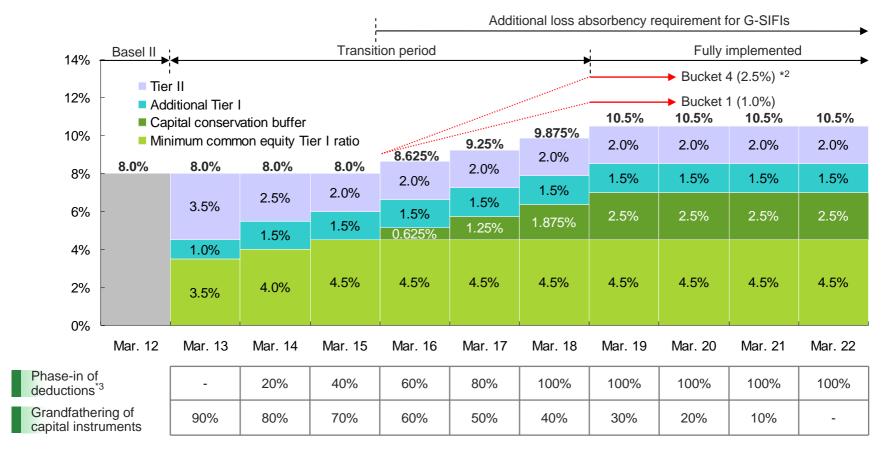
	(JPY bn)	Mar. 31, 11 (a)	Mar. 31, 12 <pre><pre><pre><pre>(b)</pre></pre></pre></pre>	(b) - (a)
Tier I		6,324.0	6,272.3	(51.7)
Capital stock & capital surplus		3,316.7	3,097.7	(219.0)
Preferred stock		210.0	-	(210.0)
Retained earnings		1,702.8	2,084.4	+381.6
Preferred securities issued by overseas SPCs		1,593.6	1,588.9	(4.7)
Foreign currency translation adjustment		(122.9)	(141.4)	(18.5)
Increase in equity capital resulting from securitization exposure		(36.3)	(38.3)	(2.0)
Tier II		2,537.0	2,771.1	+234.1
Unrealized gains on other securities after 55% discount		169.3	214.6	+45.3
General reserve for loan losses		100.0	66.7	(33.3)
Perpetual subordinated debt		243.0	149.2	(93.8)
Dated subordinated debt		1,967.2	2,304.9	+337.7
Deduction		(428.1)	(399.6)	+28.5
Total capital		8,432.9	8,643.8	+210.9
Risk-weighted assets		50,693.7	51,043.2	+349.5
Capital ratio		16.63 %	16.93 %	+0.30 %
Tier I ratio		12.47 %	12.28 %	(0.19 %)
Core Tier I ratio (pro forma)				
Based on the definition as at the full implementa	ation of Basel III	above 6 %	nearly 7.5 %	+over 1 %
Based on the definition as at the initial implement	ntation of Basel III	above 8 %	above 9 %	+over 1 %
Net deferred tax assets		624.2	350.2	(274.0)

<sup>\*</sup> Calculation for Core Tier I ratio (Common Equity Tier I ratio) based on Basel III standards. Other calculations based on Basel II standards (Credit risk: AIRB, Operational risk: AMA)

# Summary of regulatory capital framework

In March 2012, the Japanese FSA amended requirements regarding bank capital

- Basically consistent with Basel III text
- Effective from the end of March 2013 to conform with the fiscal year end of Japanese banks
- To be supplemented by details on application that will be published in due course\*1



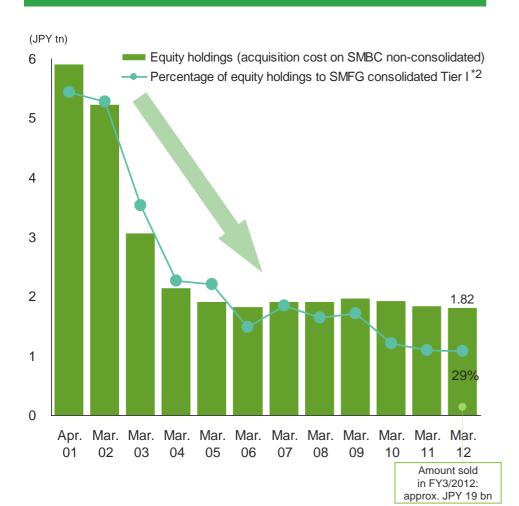
<sup>\*1</sup> Drafts of other rules that are to be implemented after 2014, such as rules on capital buffers and liquidity standards, will be published at a later stage

<sup>\*2</sup> With an empty bucket of 3.5% to discourage further systemicness

<sup>\*3</sup> Including amounts exceeding the limit for deferred tax assets, mortgage servicing rights and investment in capital instruments of unconsolidated financial institutions

# **Equity holdings**

### Balance of equity holdings\*1



Changes in environment

Tightening of capital regulations

Need to minimize the impact of stock price fluctuation on our capital base



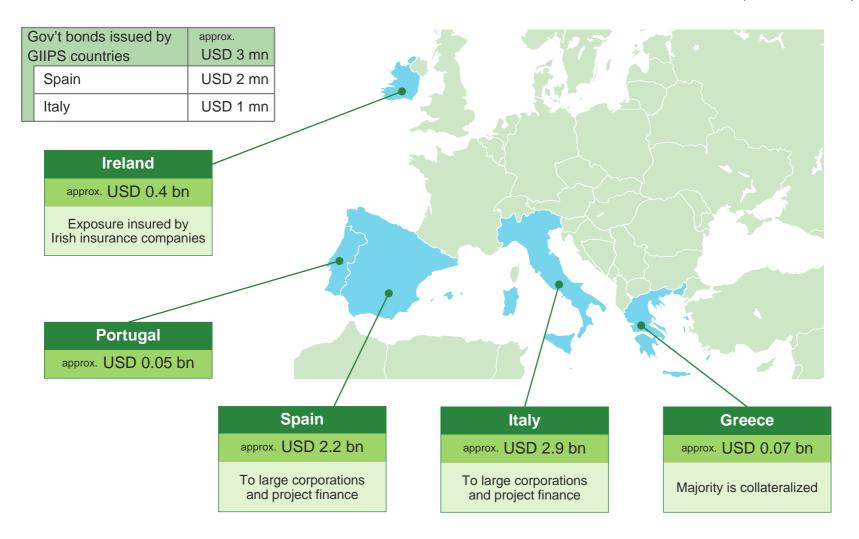
Reduce un-hedged equity to about 25% of SMFG Tier I capital

<sup>\*1</sup> Balance of domestic stocks classified as other securities with fair value

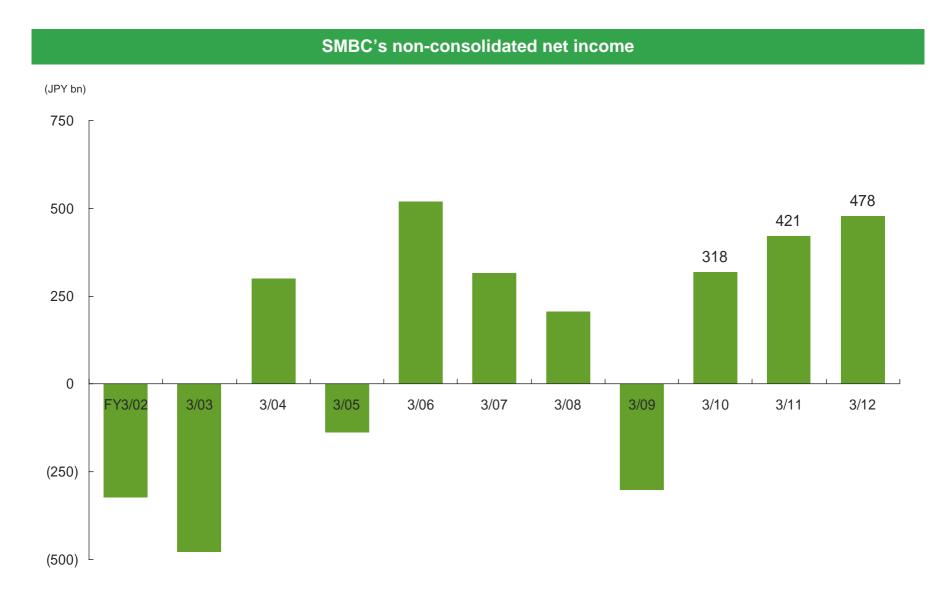
<sup>\*2</sup> Until Mar. 02, percentage to SMBC consolidated Tier I

# Exposure to GIIPS countries - approx. USD 5.7 bn as of Mar. 2012

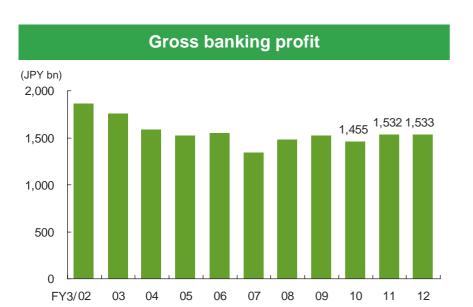
(SMFG consolidated)

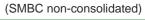


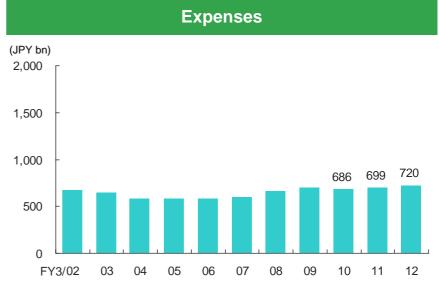
# **Trend of bottom line profits**

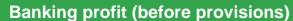


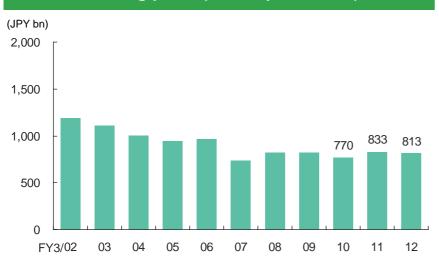
# Trend of major income components



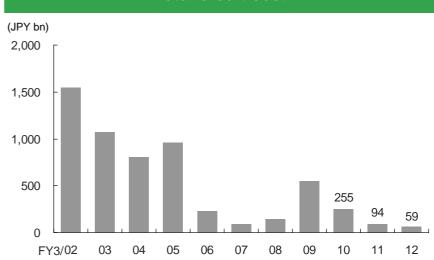








### Total credit cost



# **Obligor grading system**

Obligor grade  Domestic (C&I*), etc.  Overseas (C&I*), etc.			Borrower category	
		Definition		
J1	G1	Very high certainty of debt repayment		
J2	G2	High certainty of debt repayment		
J3	G3	Satisfactory certainty of debt repayment		
J4	J4 G4 Debt repayment is likely but this could change in cases of significant changes in economic trends or business environment		Normal borrowers	
J5 G5		No problem with debt repayment over the short-term, but not satisfactory over the mid-to long-term and the situation could change in cases of significant changes in economic trends or business environment		
J6 G6		Currently no problem with debt repayment, but there are unstable business and financial factors that could lead to debt repayment problems		
J7 G7		Close monitoring is required due to problems in meeting loan terms and conditions, sluggish/unstable business, or financial problems	Borrowers requiring caution	
J7R G7R		(Of which substandard borrowers)	Substandard borrowers	
J8 G8		Currently not bankrupt, but experiencing business difficulties, making insufficient progress in restructuring, and highly likely to go bankrupt	Potentially bankrupt borrowers	
J9 G9		Though not yet legally or formally bankrupt, has serious business difficulties and rehabilitation is unlikely; thus, effectively bankrupt	Effectively bankrupt borrowers	
J10 G10		Legally or formally bankrupt	Bankrupt borrowers	

<sup>\*</sup> Commercial/Industrial

# Performance by business unit \*1

		(JPY bn)	FY3/2011	FY3/2012	YOY change*2
	Gr	ross banking profit	387.8	383.7	(5.5)
Consumer Banking Unit		oss banking pront	290.3	289.5	(0.9)
Consumer Banking Offic		ng profit (before provisions)	97.5	94.2	(4.6)
		ross banking profit	443.9	422.9	(18.2)
Middle Market Banking Unit		spenses	221.7	222.8	+ 0.2
Wildlie Warket Barking Offit		ng profit (before provisions)	222.2	200.1	(18.4)
		ross banking profit	201.3	212.6	+ 8.0
Corporate Banking Unit	$\vdash$	oss banking pront	36.0	38.2	+ 1.5
Corporate Barking Office		ng profit (before provisions)	165.3	174.4	+ 6.5
		ross banking profit	186.5	197.4	+ 27.4
International Banking Unit		oss banking pront	57.9	64.9	+ 9.8
(IBU)	_	ng profit (before provisions)	128.6	132.5	+ 17.6
		ross banking profit	1,219.5	1,216.6	+ 11.7
Marketing Units		penses	605.9	615.4	+ 10.6
		ng profit (before provisions)	613.6	601.2	+ 1.1
		ross banking profit	330.7	319.3	(11.4)
Freasury Unit	Ex	penses	17.9	19.2	+ 1.3
	Bankir	ng profit (before provisions)	312.8	300.1	(12.7)
	Gr	ross banking profit	18.4	3.4	+ 0.4
Headquarters	Ex	penses	75.4	84.9	+ 8.4
	Bankir	ng profit (before provisions)	93.8	88.3	(8.0)
	Gr	oss banking profit	1,531.8	1,532.5	+ 0.7
Total	Ex	penses	699.2	719.5	+ 20.3
(Business Units)	Banki	ng profit (before provisions)	832.6	813.0	(19.6)

<sup>\*1</sup> Managerial accounting basis \*2 After adjustment of interest rates and exchange rates, etc.

# Overview of medium-term management plan

**Basic policy** 

To be a globally competitive and trusted financial services group by maximizing our strengths of spirit of innovation, speed and solution & execution

### Management plan for coming three years

### Strongly support Japan's reconstruction on the financial front

### New medium-term management plan (FY3/12-FY3/14)

### **Management targets**

- Aim for top quality in strategic business areas
- Establish a solid financial base and corporate infrastructure to meet the challenges of financial regulations and highly competitive environment

### Financial objectives

Steadily improve financial soundness, profitability and growth in a balanced way

- Achieve sufficient Core Tier I ratio as required for a global player
- Enhance risk-return profile by improving asset quality
- Aim for top-level cost efficiency among global players
- Expand overseas business especially in Asia by capturing growing business opportunities

Key initiatives to achieve management and financial targets

### Strategic initiatives

### Strategic business areas

- Financial consulting for retail customers
- Tailor-made solutions for corporate clients
- Commercial banking in emerging markets, especially Asia
- Broker-dealer/ Investment banking
- Non-asset business (payment & settlement services and asset management)

### Corporate base

- Extend best practice in management throughout the SMFG group
- Develop corporate infrastructure to support growing international network
- Maximize operational efficiency

# **Examples of alliances & acquisitions**

### Acquisition of aircraft leasing business from RBS group

### Overview of the transaction

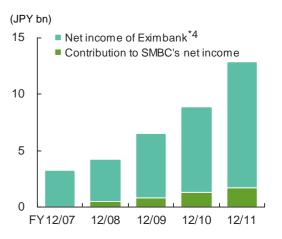
Completion of transaction	June 1, 2012		
Acquired business	RBS Aviation Capital		
Ownership after	Sumitomo Mitsui Finance and Leasing (SMFL)		
acquisition	SMBC	30%	
	Sumitomo Corporation (SC)	10%	
Acquisition price	Approx. USD 7.3 billion*1		
Rebranded as SMBC Aviation Cap		oital	

### Ranking after acquisition\*2

		Leasing company	Nationality	No. of aircrafts
	1	GECAS	U.S.	1,755
	2	ILFC	U.S.	1,031
•		RBS AC + SMFG/S	C Group*3	335
	3	BBAM	U.S.	327
	4	AerCap	Netherlands	326
	5	CIT Aerospace	U.S.	263
_	6	RBS AC	Ireland	246
	:			
_	17	SMFG/SC Group*3	Netherlands	89

### **Investing in Vietnam Eximbank**

- Acquired 15% stake in May 2008
- Provides technical assistance for retail and wholesale banking, risk management and IT
- Net income in 2011 rose 6.6 times compared to 2007 on a VND basis



<sup>\*1</sup> To be adjusted based on the assets and liabilities of the acquired business as of May 31, 2012

<sup>\*2</sup> As of Dec 31, 2011 (Source: Ascend)

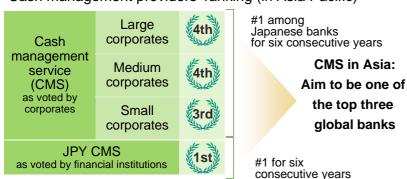
<sup>\*3</sup> Aggregate of 1) SMFL Aircraft Capital Corporation B.V., a subsidiary of SMFL, and 2) Sumisho Aircraft Asset Management B.V., a subsidiary of SC

<sup>\*4</sup> Exchanged at respective period-end exchange rates from VND to JPY

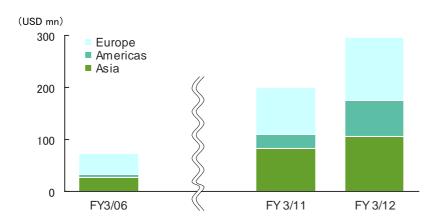
# **Businesses with competitive advantage**

### **Transaction services business**

Cash management providers' ranking (in Asia Pacific)\*1



## Trade finance related profit\*2



- \*1 Source: "ASIAMONEY: Cash Management Poll 2011" (Aug. 2011)
- \*2 Managerial accounting basis (calculated in USD at respective term-end JPY/USD rate). Sum of SMBC and its overseas subsidiaries
- \*3 Source: Thomson Reuters. Mandated arranger (2011)
- \*4 Project Finance Asia Pacific (incl. Australia and Japan), Loan Syndication Asia (excl. Japan)

### Project finance and loan syndication\*3

	Global	Asia*4
Project finance	#3	#7
Loan syndication	#9	#5

### Initiatives for infrastructure finance in Asia

- Establishment of a project finance company in Singapore
  - Working in consortium with Temasek Holdings and other partners to establish an infrastructure finance company
  - Support cross-boarder infrastructure project of Singaporebased corporations
- Capital and business alliance with PT Indonesia Infrastructure Finance (IIF)
  - IIF focuses on domestic infrastructure finance mainly denominated in Indonesian Rupiah
  - SMBC subscribed approx. 14.9% of the total issued shares of IIF and is co-working in infrastructure project finance transactions in Indonesia

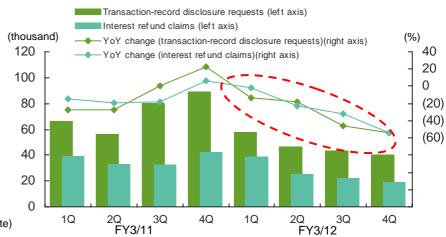
37

# Consumer finance - a stable and relatively high margin business

### Overview of consumer finance business at SMFG

# (Clients' borrowing limit, JPY mn) SMBC SUBSTRICT COMPONENTS ORIX Credit Corporation (former) \*2 PROMISE 20% (interest rate)

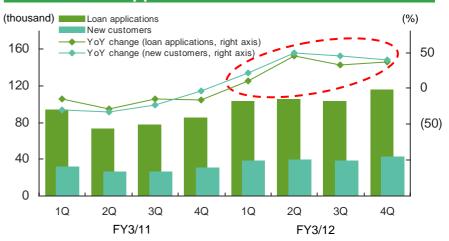
# Transaction-record disclosure requests and interest refund claims in Promise\*3



# Outstanding card loan balance of major group companies



# Loan applications and new customers / approval rate in Promise

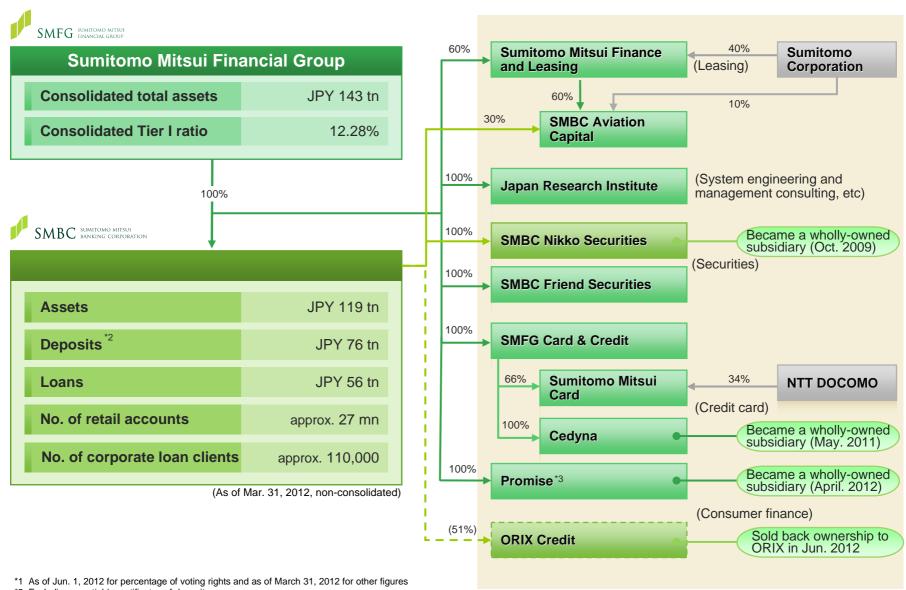


<sup>\*1</sup> SMBC's interest to ORIX Credit was fully transferred to ORIX in Jun. 2012

<sup>\*2</sup> Promise became a wholly-owned subsidiary of SMFG on Apr. 1, 2012 and was renamed as SMBC Consumer Finance on Jul. 1, 2012

<sup>\*3</sup> Numbers of Promise on a non-consolidated basis (until Sep. 2010, the aggregate of Promise and former SANYO Shinpan)

# SMFG's group structure \*1



<sup>\*2</sup> Excluding negotiable certificates of deposit

<sup>\*3</sup> Renamed as SMBC Consumer Finance on Jul. 1, 2012

