FY2005 Financial Results & FY2006 Management Policies

May 31, 2006



Provisional translation of Japanese version

Agenda

1. FY05 overview					
2. Summary of financial results in FY05	5.0				
(1) Bottom-line	P. 3				
(2) Top-line	D 4				
✓ SMFG Gross profit✓ SMBC Gross banking profit	P. 4 P. 5				
✓ Loan business	P. 6				
✓ Loan business [Loan balance and					
spread by business unit]	P. 8				
✓ Financial consulting for individuals	P. 9				
✓ Investment banking business	P.10				
(3) Performance by business unit	P.11				
(4) Expenses	P.12				
(5) Problem assets	P.13				
(6) Securities portfolio					
✓ Stocks	P.14				
✓ Bonds	P.15				
(7) Capital ratio	P.16				
3. FY06 management policy					
(1) FY06 management policy	P.17				
(2) Earnings forecast for FY06	P.20				

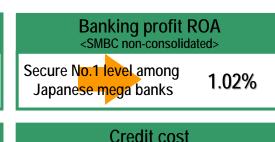
. Major initiatives in FY06	
(1) Further strengthening profitability	through
creating new customer value on a	group basis
✓ Competitive advantage in corporate	businesses P.22
✓ Strengthening banking business for	corporations P.23
✓ Strengthening banking business for	large and
medium corporations	P.24
✓ Strengthening banking business for	SMEs P.25
✓ Integration of money settlement and	l finance /
Responding to globalization of busi	ness activities P.26
✓ Strategy on consumer businesses	P.27
✓ Strengthening capability to provide	
services and products in financial c	onsulting business P.28
Expansion of customer base	P.29
 Strategy on mobile phone cre 	dit P.30
 Strategy on internet banking 	P.31
✓ Competitive advantage in consumer	business P.32
(2) Establish solid corporate platform	for supporting
sustainable growth	.,
✓ Further strengthen customer-centric	c approach P.33
✓ Further strengthen organization strengthen	ucture to create
customer value	P.34
✓ Further strengthen financial base	P.35

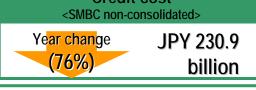
FY05 overview

- Executed business growth strategy as a leading financial services group under new leadership
- ✓ Strengthen strategic businesses
 [Financial consulting for individuals, unsecured loans to SMEs, investment banking business, alliance strategy]
- ✓ Secure solid profit level











Year change +JPY 68.6 +23% billion

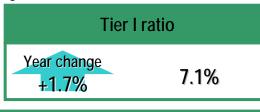
Consolidated net income

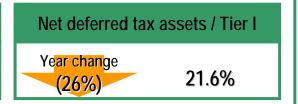
VEX. A STATE OF THE STATE OF

✓ Strengthen financial base / fortify capital base

[Reduction of non-performing loans, capital raising (common stock): JPY 588.6 billion]







Recommendation** by the Fair Trade Commission of Japan / Administrative orders** by the Financial Services Agency

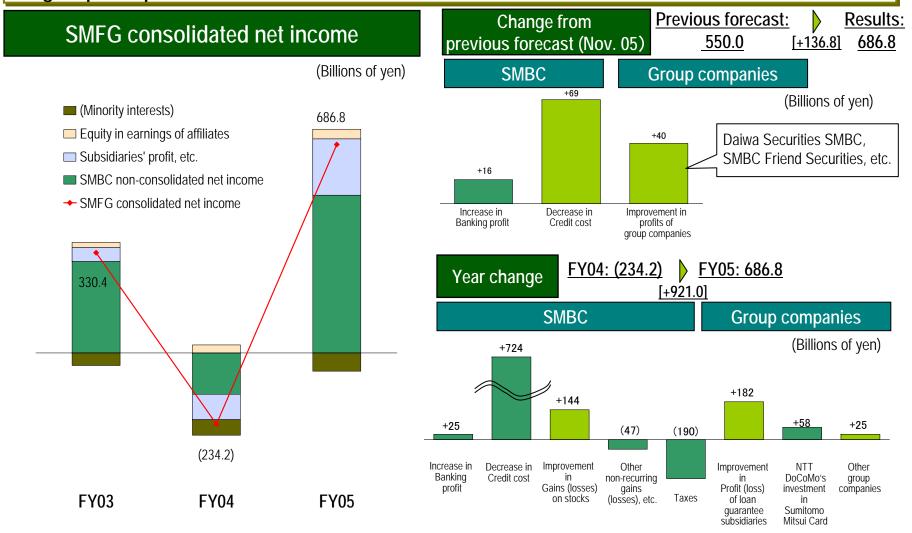
Problems to be solved for sustainable growth have emerged out

Reference:
Financial Results P.19
Supplementary Info. P.1, 2
Data Book P.2

Summary of financial results in FY05 [Bottom-line]

(SMFG consolidated)

Substantial improvement in SMBC financial results, and increasing contribution by group companies

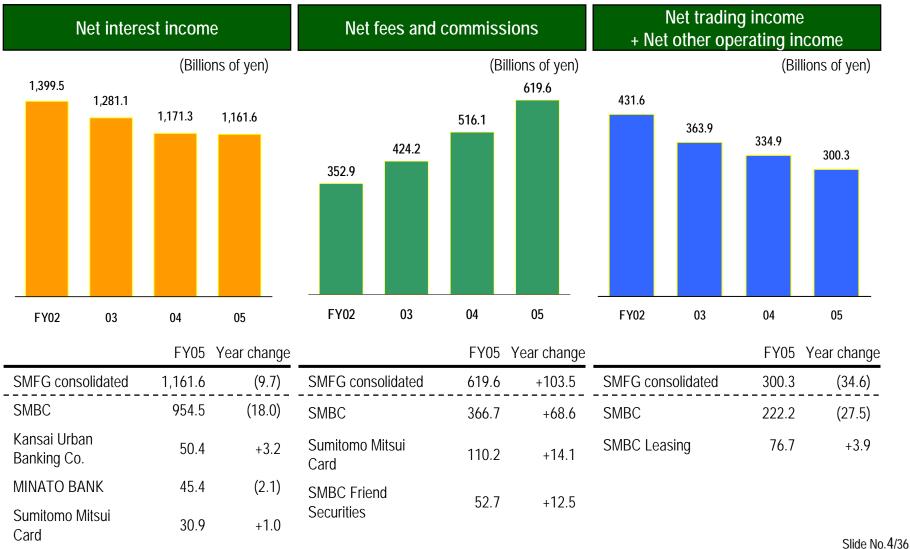


Financial Results Supplementary Info. P. 2 Data Book

(SMFG consolidated)

Top-line [SMFG Gross profit]

Steady increase in net fees and commissions both in SMBC and in group companies



Reference: Supplementary Info. P.1, 3 Data Book P.9

Slide No.5/36

Top-line [SMBC Gross banking profit]

(SMBC non-consolidated)

■ Increase in Gross banking profit mainly due to increase in Net fees and commissions (Profit from sales of derivative products decreased)

SMBC non-consolidated Gross banking profit Major factors for year-over-year change (Billions of yen) (Billions of yen) Gains (losses) on bonds Net interest income (18.0)Net interest income Extraordinary factor related to dividend income Trust fees 1,800 from subsidiaries Other income Net fees and commissions. +68.6 Net fees and commissions Net fees and commissions / •Net trading income + Net other operating income (27.5)1,523 1,552 Gross banking profit Gains (losses) on bonds +11.31,400 Profit from sales of derivative products* 95 * Managerial accounting basis for each fiscal year (Billions of yen) 1.000 ■ Currency / New type ■ Interest rate, Corporate Banking Unit, etc. 140 ■ Interest rate, Middle Market Banking Unit 126 600 100 99 63 200 74 72 49 42 (10)(22)FY96 97 02 03 (200)FY01 02 03 04 05

(Note) Figures for FY00 and before are the combined figures of the former Sakura Bank and the former Sumitomo Bank

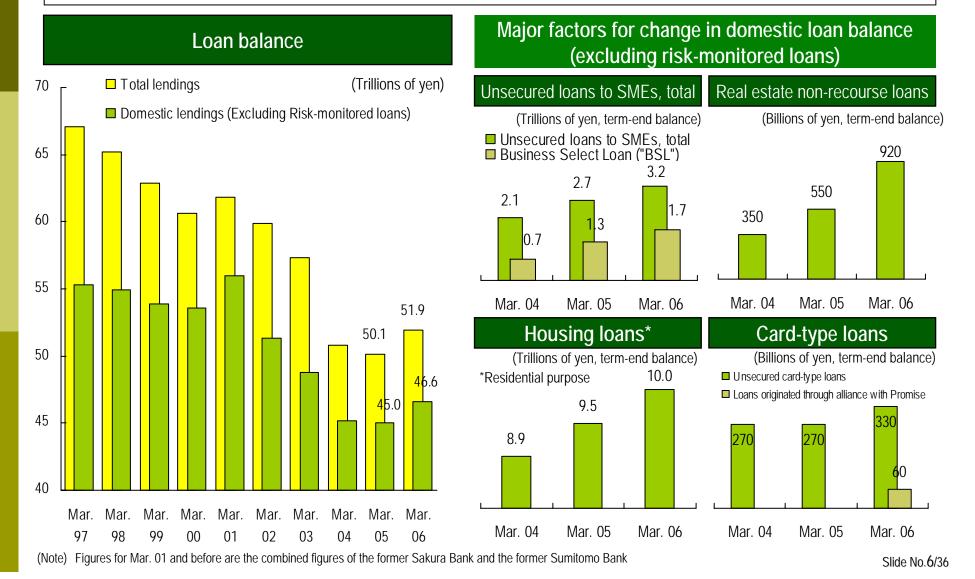
Other income = Net trading income + Net other operating income - Gains (losses) on bonds

Reference: Supplementary Info. P.13, 14 Data Book P.12, 16, 19-21

Loan business [Loan balance]

(SMBC non-consolidated)

Domestic loan balance bottomed out mainly due to increase in focus areas



Reference: Data Book P.16

(Reference) Card-type loans [Alliance with Promise]

(SMBC non-consolidated)

✓ Satisfactory launch of joint venture for creating new market

Achieved balance of JPY 106.4 billion in the first year

✓ Confirmed existence of new market

- Approx. 40% of applicants have no SMBC accounts
- Approx. 20% of applicants have no borrowing records

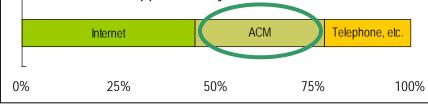
✓ Confirmed effectiveness of brand-marketing

Confirmed the ability of SMBC's marketing channels to attract customers

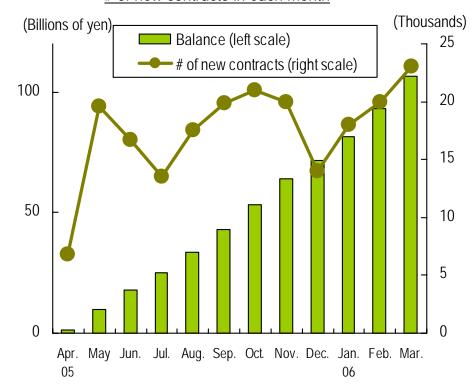
✓ Proved convenience of real channels

Approx. 30% of applications were made through ACMs located in SMBC branches

Distribution of application by channel



Balance of loans originated through the alliance, and # of new contracts in each month



Targeting Ioan balance of JPY 500 billion within 3 years by implementing measures further

FY06

Measures

Supplementary Info. P.3

Loan business [Loan balance and spread by business unit]

Loan spreads continue to decline as a result of severe competition

Loan balance

			FY05		FY05		
			Term-end	Year change	Average	Year change	
Total lendings		51.9	+1.8	51.1	+0.3		
	C)verseas	as 4.4		4.3	+1.1	
	D	omestic	47.5	+0.8	46.8	(8.0)	
		Excluding risk-monitored loans	46.6	+1.6	-	-	

Average loan balance and yield (Domestic) (Financial accounting basis)

		Average	balance	Average yield		
		FY05	Year change	FY05	Year change	
Loans*		44.9	(0.8)	1.71	(0.07)	
	Loans to the Government	0.2	(0.1)	0.05	+0.02	
Securities		18.1	(1.0)	1.03	+0.35	
Deposits, etc.		60.1	+1.7	0.02	0.00	
Interest spread		-	-	1.69	(0.07)	

^{*} Excluding loans to financial institutions

Term-end loan balance and spread by business unit (Managerial accounting basis)

	Term-end balance		Term-end spread	
	FY05	Year change	FY05	Year change
Middle Market Banking Unit	21.9	+0.2	1.45	(0.11)
Corporate Banking Unit	9.5	+0.0	0.68	(0.09)

Average loan balance and spread by business unit (Managerial accounting basis)

	Average balance		Average	e spread
	FY05	Year change	FY05	Year change
Middle Market Banking Unit	21.5	+0.1	1.51	(0.08)
Corporate Banking Unit	9.6	(1.2)	0.74	(0.10)

(SMBC non-consolidated)

Supplementary Info. P.16

Financial consulting for individuals [Asset management consulting]

Steady increase in profits related to financial consulting for individuals

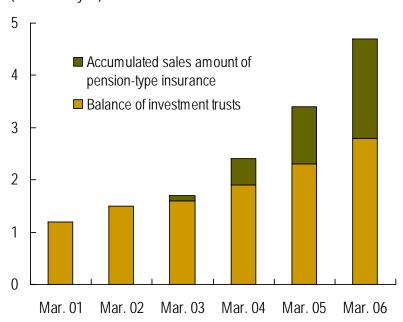
Profits related to asset management consulting*

(Billions of yen) 150 ■ Pension-type insurance ■ Investment trusts ■ Fixed-term deposits + foreign currency deposits 100 50 05 FY01 02 03 04

- SMBC managerial accounting basis for each fiscal year
- CAGR: Compound Annual Growth Rate

Balance of investment trusts and pension-type insurance

(Trillions of yen)



FY05 results

Sales of load-type investment trusts: JPY 1,360 billion

(YOY increase: +54%)

Sales of pension-type insurance: JPY 660 billion

(YOY increase: +14%)

Slide No.9/36

Investment banking business

Reference: Data Book P.9, 22

(SMFG consolidated)

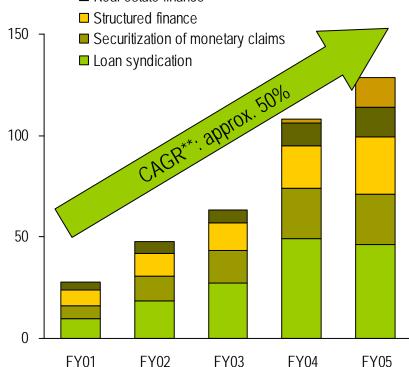
Investment banking business grew both in Japan and overseas

Profit related to SMBC investment banking business*

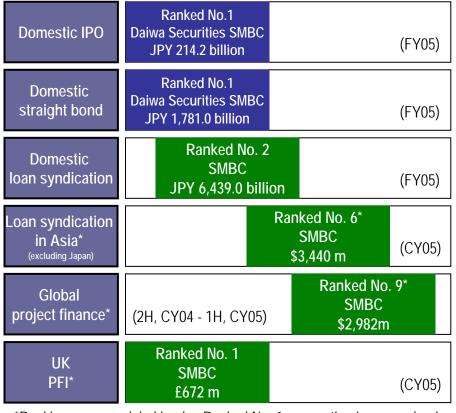
(Billions of yen)

■ Securities intermediary business

■ Real estate finance



Promote solution providing businesses with competitive edge both in Japan and overseas



^{*}Rankings among global banks. Ranked No. 1 among the Japanese banks

** CAGR: Compound Annual Growth Rate

^{*} Profits from securities intermediary business are the sum of profits from individuals and corporations. (Source) Project Finance International, Loan Pricing Corporation, Euromoney, Thomson Financial Profits of other businesses are managerial accounting basis including fees and interest income.

Reference: Data Book P.9

Performance by business unit

(SMBC non-consolidated, Billions of yen)

Profits of Marketing Units steadily increased mainly due to the increase in non-interest income

	Composition of Gr	oss ba		FY05	Year change*		Major factors for		*
Cons	umer interest		Gross banking profit	402.6	+36.0	(1)	year-over-year change in Gross bankin	g pront	
interest interes		70%	Ехрепаса	(247.0)	(6.7)		(1) Consumer Banking Unit:	+36.0	
Bank	Banking Unit 30% 70%		Banking profit	155.6	+29.3		Investment trusts, pension-type insurance		+27.0
Middl	le Market Non-	Interes	Gross banking profit	673.1	(8.8)	(2)	Consumer loan		+3.4
	52%	Expenses	(185.6)	(0.4)		Deposits (foreign currency)		+2.8	
Bank	ing Unit		Banking profit	487.5	(9.2)		Liquid deposits		+1.5
Corp	orate Mon-	Interes	Gross banking profit	194.6	(13.6)	(3)	(2) Middle Madest Davidson Helt	(0, 0)	
	Corporate interest Interest See See See See See See See See See Se		Expenses	(29.2)	+0.7		(2) Middle Market Banking Unit:	(8.8)	0.1
Bank			Banking profit	165.4	(12.9)		Securities intermediary business		+8.6
Interr	International Banking Unit Treasury 2%	- \	Gross banking profit	106.8	+19.0	(4)	Money remittance, EB & foreign exchange Investment banking businesses Derivatives products sales		+8.2
			Expenses	(41.3)	(1.1)				+4.3
Bank			Banking profit	65.5	+17.9		Derivatives products sales		(30.5)
			Gross banking profit	1,377.1	+32.6		(3) Corporate Banking Unit:	(13.6)	
Marketir	ng Units		Expenses	(503.1)	(7.5)		Loans	` ,	(11.1)
			Banking profit	874.0	+25.1		Money remittance, EB & foreign exchange		+3.0
_			Gross banking profit	219.8	(3.0)	(5)			
Treasury	y Unit		Expenses	(18.5)	(0.6)		(4) International Banking Unit:	+19.0	
			Banking profit	201.3	(3.6)		Fees, etc.		+6.5
Headquarters			Gross banking profit	(44.8)	(0.4)		Deposits of clients		+6.1
			Expenses	(64.9)	+4.0		(5) Treasury Unit:	(3.0)	
			Banking profit	(109.7)	+3.6		ALM operations	(3.0)	(6.3)
			Gross banking profit	1,552.1	+29.2		(Including gains (losses) related to bond portfolio)	١	(0.5)
Total			Expenses	(586.5)	(4.1)		Trading	'	+2.1
			Banking profit	965.6	+25.1				

^{*} Managerial accounting basis on which fluctuations in interest rates and foreign exchange rates are adjusted. Those changes are included in the Headquarters' account.

Reference:

Supplementary Info. P.1, 3

ata Book P.6

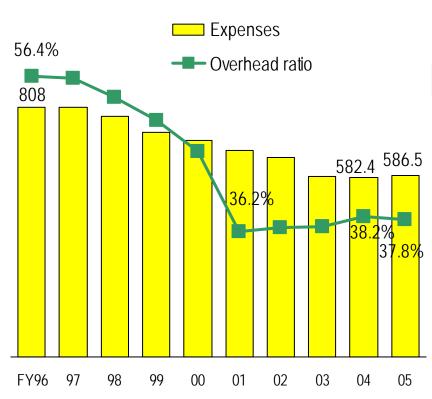
Expenses

(SMBC non-consolidated)

While actively allocating management resources, maintained Overhead Ratio at less than 40% by further rationalization

Expenses (SMBC non-consolidated)

(Billions of yen)



(Note) FY00 and before are the combined figures of the former Sakura Bank and the former Sumitomo Bank

Major factors for year-over-year change (Billions of yen)

Allocate management resources to focal areas	Approx. 25
Consumer business: Alliance with Promise, etc.	+Approx. 12
Corporate business: Loans to SMEs, etc.	+Approx. 3
Improvement in system infrastructure, etc.	+Approx. 5
Rationalization of existing operation	(Approx. 19)

Rationalization of existing operation	(Approx. 19)
Personnel expenses	(Approx. 12)
Operation of marketing channels and system	(Approx. 7)

Marketing channels							
Consumer Banking Unit:	<u> Mar. 05</u>	<u>Mar. 06</u>					
Domestic branches	425	411					
SMBC Consulting Plazas & Offices	45	80					
Loan Promotion Offices	108	115					
Middle Market Banking Unit: M	lar. 05*	Mar. 06					
Corporate Business Offices	192	194					
Corporate Business Offices dealing with BS	SL 105	134					
Other channels dealing with BSL	119	103					

*Integration effects related to dissolution of Community Banking Unit adjusted

Slide No.12/36

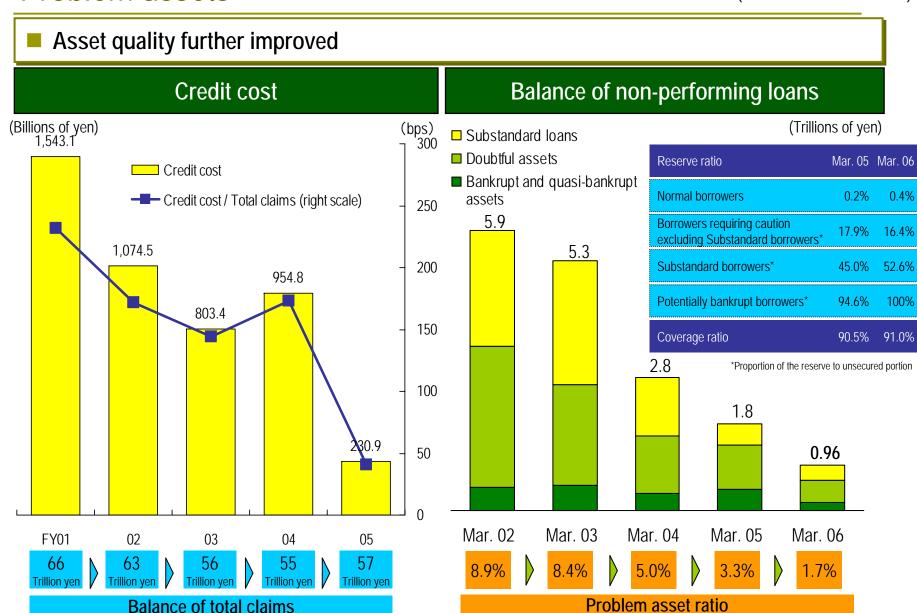
Reference:

Supplementary Info. P.1, 8, 11 Data Book P.2, 10-12

Slide No.13/36

(SMBC non-consolidated)

Problem assets



Reference: Supplementary Info. P.1, 3, 4, 17, 27 Data Book P.14

Securities portfolio [Stocks]

(SMBC non-consolidated, Billions of yen)

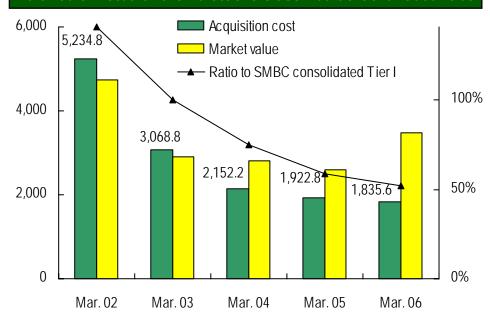
Gains (losses) on stocks

		FY04	FY05	Year change
Т	otal	(118.7)	25.5	+144.2
	Gains on sales of stocks	113.1	70.1	(43.0)
	Losses on sales of stocks	(4.2)	(13.4)	(9.2)
	Losses on devaluation of stocks	(227.6)	(31.2)	+196.4

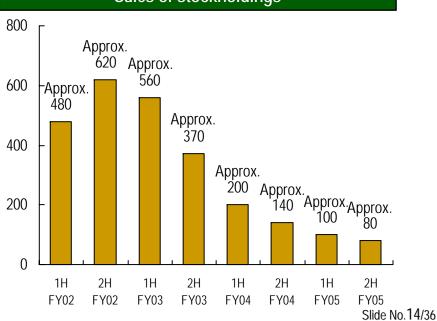
Unrealized gains (losses) on Other securities

		Mar. 05	Mar. 06
Total		651.4	1,316.3
	Stocks	667.3	1,632.4
	Bonds	7.7	(282.2)
	Others	(23.6)	(33.9)

Balance of listed and OTC stocks classified as Other securities



Sales of stockholdings



Reference:

Supplementary Info. P.3, 27, 28 Data Book P.13

(SMBC non-consolidated, Billions of yen)

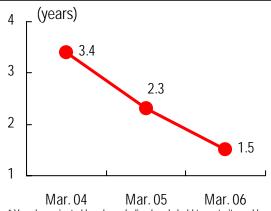
Securities portfolio [Bonds]

Gains (losses) on bonds	Unrealized gains (losses) on Other securities
-------------------------	---

		FY04	FY05
To	tal	(21.6)	(10.3)
	Gains on sales	80.8	43.1
	Losses on sales	(102.3)	(53.3)
	Gains on redemption	0.2	0.1
	Losses on redemption	(0.1)	(0.2)
	Losses on devaluation	(0.2)	-

Mar. 05Mar. 06Total651.41,316.3Stocks667.31,632.4Bonds7.7(282.2)Others(23.6)(33.9)

Average duration of bond portfolio*



^{*} Yen-denominated bonds excluding bonds held to maturity and bonds for which fair value hedge accounting is applied. Also excludes private placement bonds.

Balance of other securities with maturities and held-to-maturity bonds, classified by maturity

As of Mar. 06		1 year or less		More than 1 year to 5 years		More than 5 years to 10 years		More than 10 years		Total	
			Change from Mar. 05		Change from Mar. 05		Change from Mar. 05		Change from Mar. 05		Change from Mar. 05
Bonds		5,684.1	+2,697.8	4,501.6	(4,038.5)	2,297.2	+181.4	2,918.1	+183.1	15,401.0	(976.2)
	JGBs	5,284.2	+2,524.7	1,962.0	(4,192.5)	1,084.4	(299.5)	2,807.0	+104.5	11,137.6	(1,862.8)
	Japanese local government bonds	21.0	+18.5	207.3	+3.0	317.5	+124.1	0.4	(0.1)	546.2	+145.5
	Japanese corporate bonds	378.9	+154.6	2,332.3	+151.0	895.3	+356.8	110.7	+78.7	3,717.2	+741.1
C	Others	720.7	+227.8	1,508.4	+21.1	666.4	+436.0	671.8	+110.0	3,567.3	+794.9
T	otal	6,404.8	+2,925.6	6,010.0	(4,017.4)	2,963.6	+617.4	3,589.9	+293.1	18,968.3	(181.3)

Reference:
Financial Results P.1
Supplementary Info. P.7
Data Book P.5

Capital ratio

(SMFG Consolidated, Billions of yen)

Made progress in fortifying capital both in terms of quality and quantity through increase in bottom-line profits and capital raising (common stock)

		Mar. 05	Mar. 06	Change from		Tier I		
Tier I		3,262.3	<pre><pre><pre></pre><pre>4,645.9</pre></pre></pre>	Mar. 05 +1,383.7		(1) Capital raising (common stock) in JanFeb. 06 +588	3.6	
11		•			/1\	(2) All the overseas SPV preferred stock (total: 345.0)		
	Capital stock & Capital surplus	2,327.0	2,650.1	+323.1	(1)	,		
	<preferred stock=""></preferred>	<1,781.6>	<1,460.3>	<(321.3)>	(2)	' as of Mar Of was approx 22.0.		
	Retained earnings	285.6	944.1	+658.5	(3)	as of Mar. 05 was approx. 23.8.) (3) Net income +686	5.0	
	Preferred securities issued by overseas SPCs	816.9	835.2	+18.3		*Net deferred tax assets / Tier I (SMFG consolidated) Mar. 06: 21.6% (26 percentage points decrease year over y		
	Treasury stock	(269.9)	(4.4)	+265.5	(1)		, 54.,	
Ti	er II*	3,262.3	4,067.7	+805.5		Tier II		
	45% of unrealized gains on other securities	317.1	627.8	+310.8	•	(4) Issuance of perpetual subordinated bonds in oversea market	IS	
	45% of land revaluation excess	67.1	39.9	(27.2)		+ USD1.35 billion, + EUR 0.7 billion, (=Total +JPY 248.1 billion*)		
	General reserve for possible loan losses	633.5	742.6	+109.1		*as of the date of issue Deduction	ance	
	Perpetual subordinated debt	880.0	1,035.8	+155.8	(4)	(5) Acquisition of share of Promise		
	Dated subordinated debt	1,657.3	1,621.6	(35.7)		Investment in NIF SMBC Ventures, etc.		
	Sub total	3,555.0	4,067.7	+512.7		Risk-adjusted assets		
D	eduction	(504.4)	(619.3)	(114.8)	(5)			
T	otal capital	6,020.1	8,094.4	+2,074.3		(6) Loans to domestic clients: +1.6 trillion (excluding Risk-monitored loans)		
R	sk-adjusted assets	60,552.6	65,322.3	+4,769.7	(6)	Overseas and treasury operation: +1.4 trillion		
C	apital ratio	9.94%	12.39%	+2.45%		Stocks +0.5 trillion		
	Tier I ratio	5.38%	7.11%	+1.73%		Foreign exchange +0.7 trillion		

*Amount counted as capital Slide No.16/36

FY06 Management policy

Establish a solid platform for supporting sustainable growth through re-affirming SMFG's management philosophy

SMFG's management philosophy

- ✓ To provide optimum added value to SMFG's customers and together with them achieve growth
- ✓ To create sustainable shareholder value through business growth
- ✓ To provide a challenging and professionally rewarding work environment for our dedicated employee

Rules of Conduct

Advantage of SMFG

- ✓ Solid business franchise in commercial banking, and strategic alliances
- ✓ Spirit of innovation and transformation
- ✓ Speed in making business profitable
- ✓ High efficiency

Medium-term management plan (Business growth strategy)

CSR principles (Business Ethics)

- ✓ Satisfactory customer services
- ✓ Sound management
- ✓ Contribution to social development
- ✓ Free and active business environment
- ✓ Compliance

The group environment policy

FY06 management policy

Establish a solid platform for supporting sustainable growth

(Reference) Rules of Conduct, Business Ethics, The Group Environment Policy

"Rules of Conduct" for the directors, officers and other employees

- ✓ To exert efforts to increase the shareholder value, and at the same time to maintain healthy relationships with such important participants as our customers and employees. To give utmost value to the people's trust in the Bank, abide by laws and regulations, maintain a high ethical viewpoint, and act fairly and sincerely;
- ✓ To acquire and renew continuously our knowledge, ability and intelligence and at the same time, pay attention to the enhancement of productivity in all areas and provide superior financial services at competitive prices
- ✓ To establish a top brand bank on a global basis by understanding the needs of each customer and providing valuable services according to the changing needs of our customers
- ✓ To practice selection and concentration and by so acting in line with our business strategy, be different from others and become a top player in selected markets by strategically allocating business resources
- ✓ To behave actively and courageously giving importance to staying ahead and creativity and act in advance of others in all business areas so as to always be one step in front of our competitors
- ✓ To build a strong organization based on market principles and rational thinking which reflects various senses of values and delegate internal authority and power under a strict risk management system so as to enable speedy decisions and efficient business proceedings
- ✓ To achieve growth of the business and employees by setting and promoting high targets under objective evaluation and compensation systems which give importance to abilities and results

Business Ethics (summary)

(1) We intend to be a financial services group that has the trust and support of our customers.

- (2) We intend to be a financial services group which maintains fair, transparent, and sound management based on the principle of selfresponsibility.
- (3) We intend to be a financial services group which contributes to the healthy development of society.
- (4) We intend to be a financial services group with a free and active business environment.
- (5) We intend to be a financial services group that is always mindful of compliance.

The Group Environment Policy

Recognizing the importance of realizing a sustainable society, SMFG is making continuous efforts to harmonize environmental preservation and corporate activities, in order to support the economy and contribute to the general well-being of society as a whole.

- We provide environment-friendly financial products, information, and solutions that help our customers in their efforts to preserve the eco-system
- We devise ways to reduce levels of environmental risk posed by our own activities and those
 of society at large
- We are determined to fulfill our social responsibilities through the conservation of resources, energysaving, and the reduction of waste
- ✓ We enforce a policy of strict adherence to environment-related laws and regulations.
- We practice a high level of disclosure of information relating to the Group's environmental activities, and make ceaseless efforts to improve our contribution to environmental preservation, incorporating the views of our staff and concerned persons from outside the Group
- We place a high priority on thoroughly educating our staff in our environmental principles, and in ensuring that they conform to these principles in the performance of their work
- We actively and effectively conduct environmentally aware management, and make continuous efforts to improve our system for tackling environmental issues, including by setting targets for each business term and reviewing them when deemed advisable
- ✓ These policies are published on the Group's website, and are also available in printed form upon request

Major Environmental businesses initiatives (FY05)

- Established framework for providing information on acquisition of emission rights (SMBC)
- Launched a loan product supporting eco-friendly businesses (SMBC)
- Held Eco-business Forum (SMBC)
- Participated into Japan's Voluntary Emissions Trading Scheme, designed by Ministry of the Environment, Government of Japan (SMBC, JRI)



FY06 management policy

■ Further provide value-added products/services to our customers on a group basis

Corporate business

Improve capability to provide solutions to management issues of customers

- -Solutions to management issues related to business expansion and M&A, etc.
- -Establishment of Corporate Advisory Division

Meet customers' diversifying financing needs

- -Unsecured loans to small- and medium-sized enterprises
- -Loan syndication
- -Securitization

etc.

Consumer business

Further upgrade financial consulting

-Provide new products and services responding to changing business environment -Increase the number of marketing channels and consultants

Expand services through alliances

- -Mobile phone credit service (NTT DoCoMo)
- -Consumer loans (Promise)
- -Internet financial service (Yahoo Japan)

etc.

Expand customer base

Establish a sustainable earnings structure

- Establish solid platform to support business growth
 - (1) Further improve internal control systems

Strengthen compliance

Reinforce quality management and enhance customer satisfaction

Improve risk management

Strengthen internal auditing

-Reexamine internal business performance evaluation system -Improve human resource management

(2) Further strengthen financial base

Fortify capital both in terms of quality and quantity

<FY2006 forecast>

SMFG consolidated net income: JPY 570 billion

SMBC non-consolidated net income: JPY 460 billion

Early repayment of public funds

Reference:
Financial Results P.1
Supplementary Info. P.20

Earnings forecast for FY06

(Billions of yen)

	SMFG			SMBC				
[Consolidated]	FY05 Result	FY06 Forecast	Year change	[Non- consolidated]	FY05 Result	FY06 Forecast	Year change	
Ordinary income	3,705.1	3,700.0	(5.1)	Gross banking profit	1,552.1	1,540.0	(12.1)	
Ordinary profit	963.6	1,010.0	+46.4	Expenses <overhead ratio=""></overhead>	(586.5) <37.8%>	(600.0) <39.0%>	(13.5) <+1.2%>	
Net income	686.8	570.0	(116.8)	Banking profit*	965.6	940.0	(25.6)	
[Non-consolidated]				Total credit cost	(230.9)	(170.0)	+60.9	
Operating income	55.4	360.0 *	+304.6	Ordinary profit	720.9	780.0	+59.1	
Ordinary profit	48.2	355.0	+306.8		720.9	760.0		
Net income	73.4	355.0	+281.6	Net income	519.5	460.0	(59.5)***	

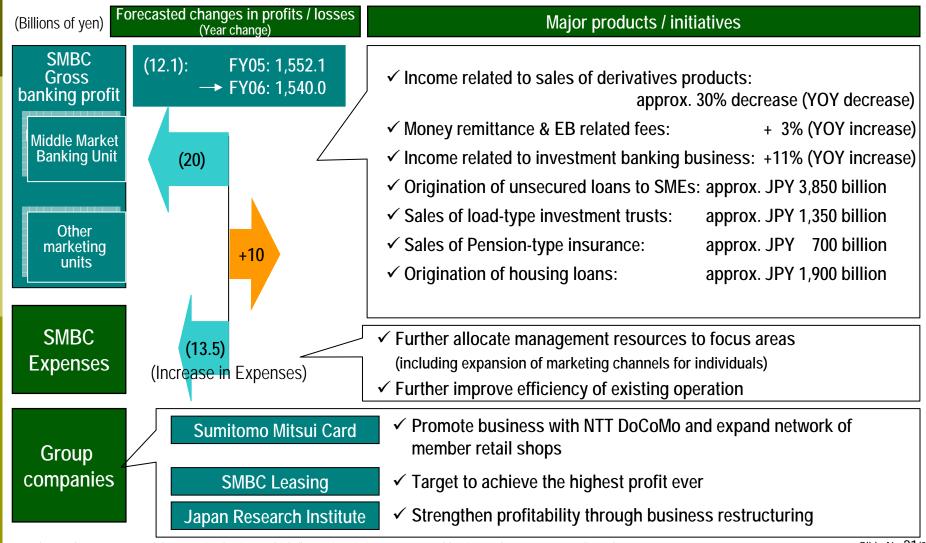
^{*} Before provision for general reserve for possible loan losses

^{**} Includes dividend from SMBC to SMFG (JPY 300 billion)

^{***(}Assumptions) Income tax rate: FY05: 30% => FY06: Approx. 40% (Effective tax rate)

Earnings forecast for FY06 [Plan by business unit]

Fortify platform supporting sustainable growth in the second year under new leadership



Source of competitive advantage in corporate businesses

Established solid business platform through unique business models and alliances

FY05: Provided loans to approx. 14

thousand of new customers

Money-settlement Lendings Investment banking businesses Money remittance Large corporations **Daiwa Securities SMBC** -Equity finance -Corporate bonds **CMS** SMBC Investment banking Unit **Unsecured loans** to SMEs -Loan syndication Middle-size corporations -Structured finance -Asset finance "Crecer -Real estate finance Loan" **Electronic** -MBO/LBO **Banking** finance Small corporations "Business Select Loan" ✓ Provided competitive products Expanded business volume by and services quickly responding establishing unique business model to progress in IT such as FY05 origination: JPY 1.6 trillion

diffusion of the Internet

CAGR* of approx. 5% (FY02-FY05)

Profit growth:

✓ Accelerated growth by leveraging fullscale alliance between a megabank and a major securities company

Profits through collaboration in FY05: approx. more than JPY 70 billion

Profits growth through collaboration: CAGR* of approx. 50% (FY02-FY05)

- ✓ Expanded business fields in investment banking by leveraging business infrastructure of commercial bank and realized high growth
- <Loan syndication>

Profits growth:

CAGR* of approx. 44% (FY02-FY05)

<Structured finance>

Profits growth:

CAGR* of approx. 24% (FY02-FY05)

<Securitization of monetary claims>

Profits growth:

CAGR* of approx. 41% (FY02-FY05)

*CAGR: Compound Annual Growth Rate

Strengthening banking business for corporations

Establish cross-functional framework to promote corporate business by customer-centric approach

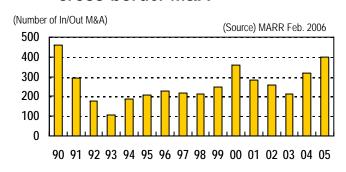
Change in customer needs

Growing customer needs for solutions to management issues

- ✓ Expansion of businesses, Corporate revitalization
- ✓ M&A, anti-takeover defense
- ✓ Capital strategy

Globalization of business activities

✓ Increasing Japanese companies' cross-border M&A



✓ Growing overseas sales of domestic corporations

Key elements of organization revision

Establish a new marketing channel which provides corporate customers with solutions to create value by fully utilizing SMFG capability

Establish new organizational structure to provide products and services responding to broad range of needs of SME customers by focusing on changing business environment and management issues of SMEs

Reorganize and integrate the product development departments according to various customer needs

New organization

Corporate Advisory
Division
("CAD")

Small and Medium Enterprises Business Promotion Dept. ("SMED")

International Business
Promotion Dept.
(functional enhancement)

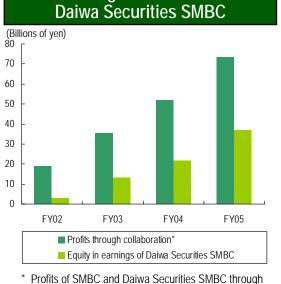
Settlement
Finance Unit
within Investment
Banking Unit



Strengthening banking business for large and medium corporations: Corporate Advisory Division ("CAD")

- Marketing channel which provides solutions to management issues of large- and medium-size corporate customers
 - (together with relationship managers in the Middle Market Banking Unit and Corporate Banking Unit))
 - Needs for establishing new business lines, business reorganization and M&A / anti-takeover defense
 - Needs for improving financial base and optimizing capital structure
- Integrate know-how and information on each industry through reorganization
- Provide optimal solution by organizing a project team across business units

Expanding needs for business reorganization (Number of M&A) (Billions of yen) 25 1.800 1,600 20 1,400 1,200 15 1,000 800 10 600 400 5 200 FY02 FY03 FY04 FY05 Profits related to M&A, MBO / LBO finance (left scale managerial accounting basis including collaboration with Daiwa Number of M&A of domestic corporations (M&A, sales of business) (right scale)



collaboration

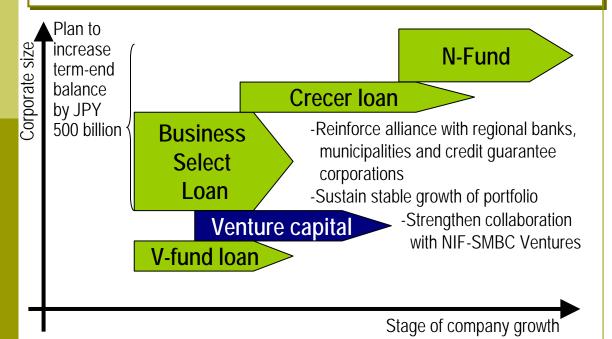
Profits through collaboration with

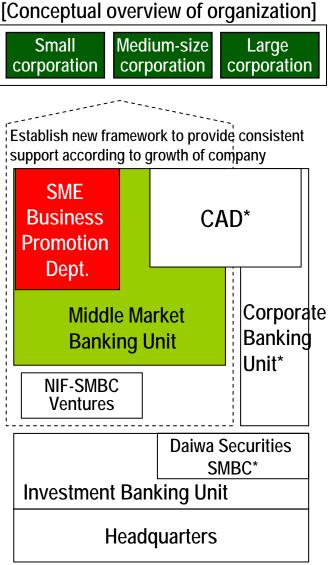
[Conceptual overview of organization] Medium-size **Small** Large corporation corporation corporation Provide optimal solution by team approach CAD* (approx. 140 employees) Corporate Middle Market Banking Bankind Unit Unit* **Daiwa Securities** SMBC* **Investment Banking Unit** Headquarters Corporate Research Dept.* *Organization classified by industry Slide No.24/36



Strengthening banking business for SMEs: SME Business Promotion Dept.

- Integrate product development function in order to respond to diversifying needs of SME customers
- Establish new framework to provide consistent support according to stage of company growth
- Establish teams responding to financing needs of growing companies at early stages or to business succession needs ("Dual coverage" system to handle customers together with relationship managers in the Middle Market Banking Unit)





*Organization classified by industry



Integration of money settlement and finance / Responding to globalization of business activities

Strengthen capability to respond to needs of SMEs expanding into overseas market by promoting collaboration between domestic and overseas offices

domestic and overseas offices Settlement Finance Unit, Investment Banking Unit Integrate businesses related to asset finance, money remittance & EB, custody business, etc. into one unit <Domestic> <Overseas> - Provide settlement finance Provide solutions based on settlement finance products commercial trading data International of corporate customers with competitive Banking Unit / - Further strengthen advantage in settlement products with Japan at Overseas offices competitive edge overseas market Middle Market Banking Unit / Corporate Banking Unit Sales amount of Japanese <Reinforcement of functions of corporations in Asia **International Business Promotion Dept.>** - Further strengthen capability to respond to 200 globalization of trading and to needs of domestic SMEs expanding into overseas market mainly in Asia - Provide solutions through collaboration of Investment

2003

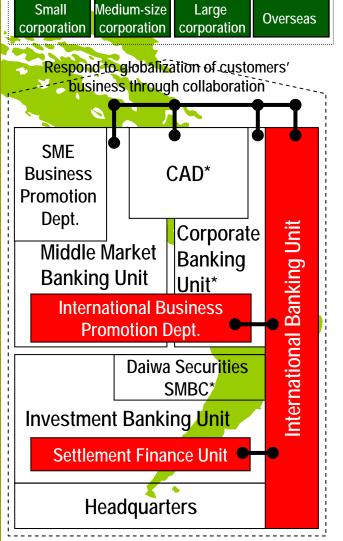
(Source) Quarterly Survey of Overseas Subsidiaries,

Ministry of Economy, Trade and Industry

2004

Banking Unit and International Banking Unit

[Conceptual overview of organization]

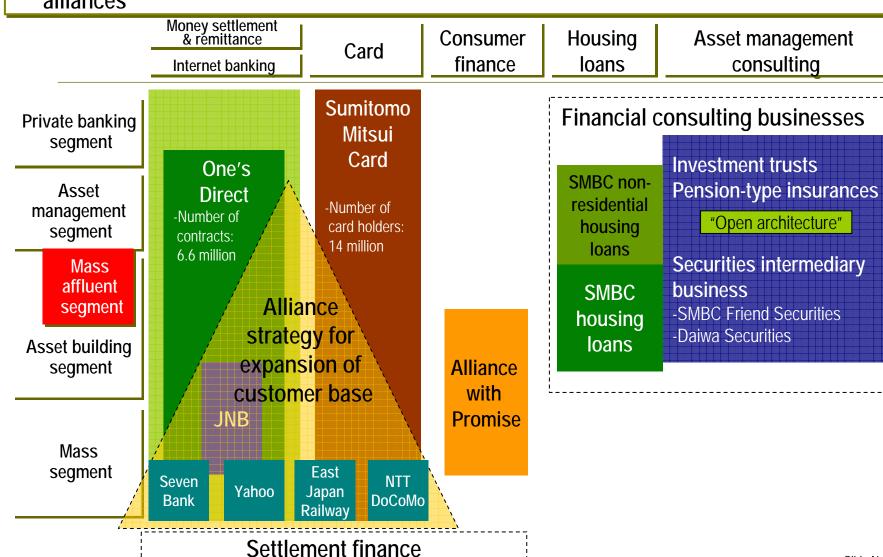


*Organization classified by industry



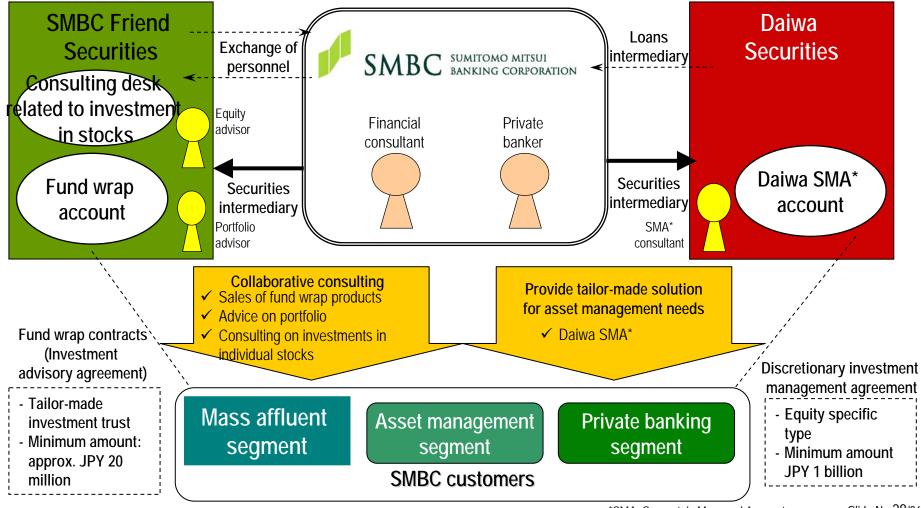
Strategy on consumer business

Establish solid business platform through unique business models, leveraging strategic alliances



Strengthening capability to provide value-added services and products in financial consulting business

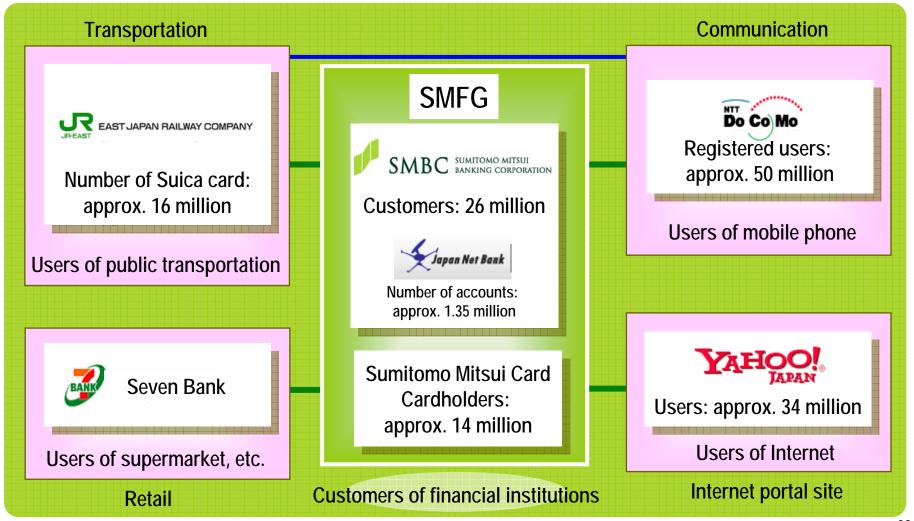
 Expand services and products for private banking segment, asset management segment and mass affluent segment through promotion of alliance





Expansion of customer base -Progress in alliance strategy

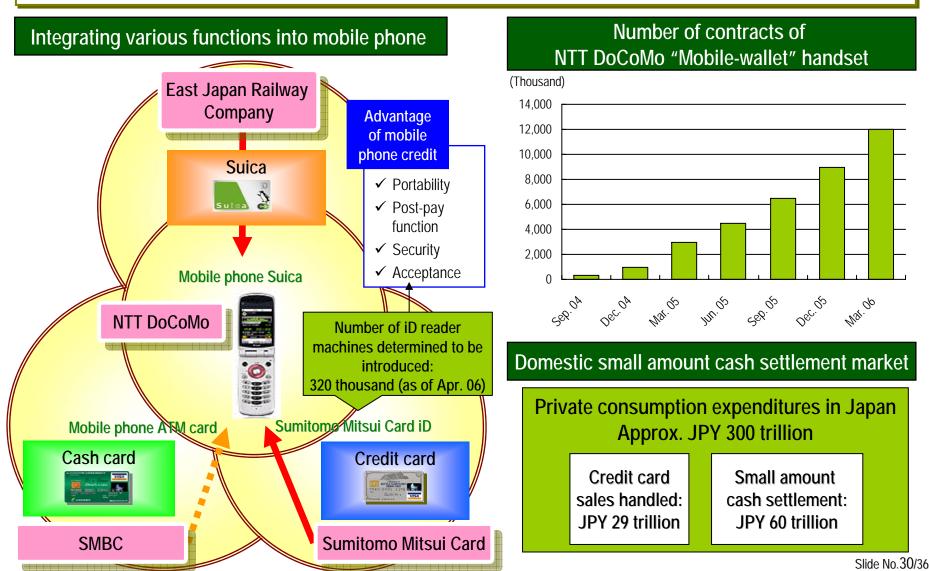
Widely expand potential customer base by the alliances with leading companies related to consumer infrastructure





Strategy on mobile phone credit

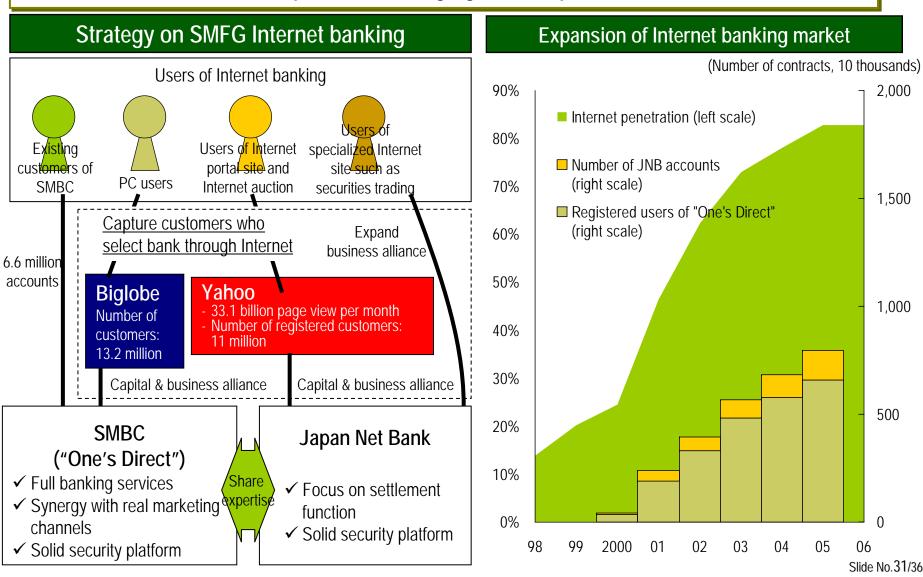
Create new customer value through alliances with leading companies





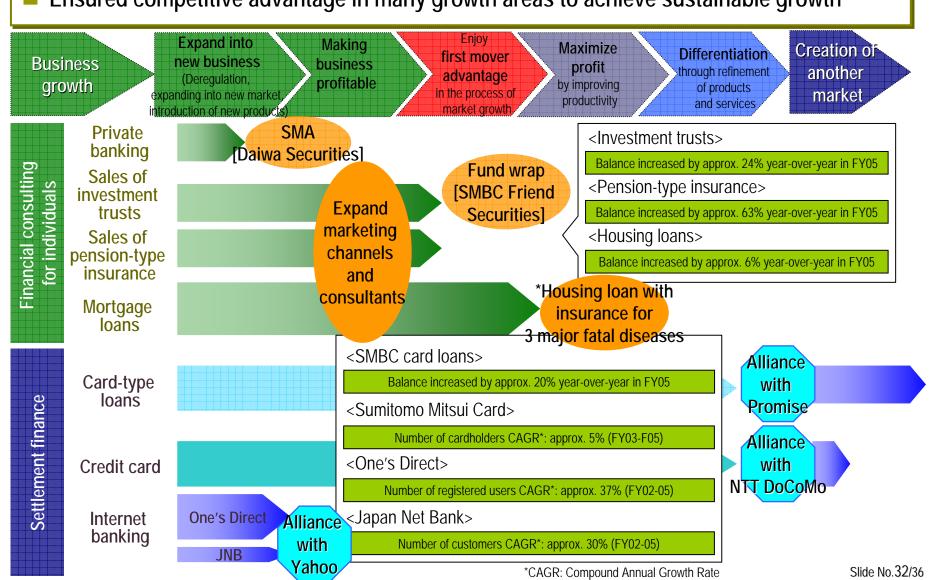
Strategy on internet banking

Establish future business platform leveraging Internet penetration of more than 80%



Source of competitive advantage in consumer business

Ensured competitive advantage in many growth areas to achieve sustainable growth



Establish solid corporate platform for supporting sustainable growth [Further strengthen customer-centric approach]

Strengthen compliance, quality management and customer satisfaction in order to "establish a sustainable earnings structure"

Establish a sustainable earnings structure through further strengthening customer-centric approach

Implement various measures in business operation

Check adequacy/effectiveness

Internal audit

General Affairs Dept.

Financial products compliance

Antimonopoly law monitoring

Financial crime prevention

Operational risk management

Legal Dept.

Monitor compliance

Other legal support

Compliance Unit

Reinforce "Compliance Unit" in order to develop legal support function in business promotion

Integrate/analyze customer information

Corporate customer Individual customer

Provide products/services

Business units

Requests, suggestions, etc.

- Provide information
- Make suggestion for further improvement

Quality management Dept.

Newly established "Quality Management Dept." in order to improve quality of products/services and level of customer satisfaction (Apr. 06)



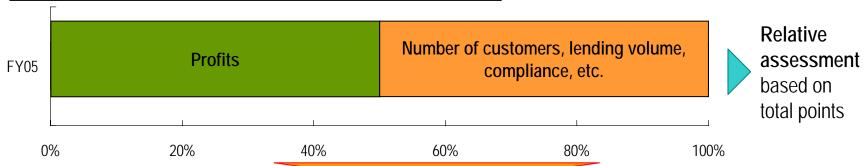
Establish solid corporate platform for supporting sustainable growth [Further strengthen organization structure to create customer value]

Appreciate well-balanced operation in a medium- and long-term perspective, from the viewpoint of customers

Revision of internal business performance evaluation system



<Middle Market Banking Unit>



New internal business performance evaluation system

<Middle Market Banking Unit>

Profitability

100%

 Priority to increase in risk-adjusted return

Sustainable growth

0 _____100%

✓ Evaluate how customer base, as leading indicators of future profits, expands in lending and settlement businesses

Comprehensive evaluation of balance of three indexes

Customer centric operation, management of marketing channels

0 100%

- ✓ Strengthen compliance
- ✓ Reflect customer satisfaction survey
- Priority to management of marketing channels and human resources in a medium- and long-term perspective



Establish solid corporate platform for supporting sustainable growth [Further strengthen financial base]

Fortify capital both in terms of quality and quantity Evolve management strategy and capital strategy for achieving sustainable growth

FY05 FY06

FY07 and onward

"Establish a solid platform for supporting sustainable growth"

Secure solid profit level

SMFG consolidated net income:

JPY 686.8 billion

Reduction of deferred tax assets ("DTA")

Ratio of Net DTA to Tier I:

21.6%

Capital raising (common stock)

JPY 588.6 billion

-Expand customer base

-Establish a sustainable earnings structure

Early repayment of public funds

More flexible allocation of management resources for further growth

- ✓ Strategic areas:
 - Financial consulting for individuals
 - Unsecured loans to SMEs
 - Investment banking business
 - Overseas businesses
- ✓ Group strategy

Seek more appropriate profit distribution to shareholders

 Dividend policy based on financial results, acquiring own stock, etc.

FY08 targets

Net income:

more than

JPY 650 billion

SMFG consolidated ROE:

more than 15%

Capital ratio:
Approx. 11%

Tier I ratio:
Approx. 7%



This material contains certain forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may materially differ from those contained in the forward-looking statements as a result of various factors.

The following items are among the factors that could cause actual results to differ materially from the forward-looking statements in this material: business conditions in the banking industry, the regulatory environment, new legislation, competition with other financial services companies, changing technology and evolving banking industry standards and similar matters.