Provisional translation of the original Japanese version

# LEAD THE VALUE

# Financial Results of FY2006 & Management Policies and Strategies

May 30, 2007





Agenda

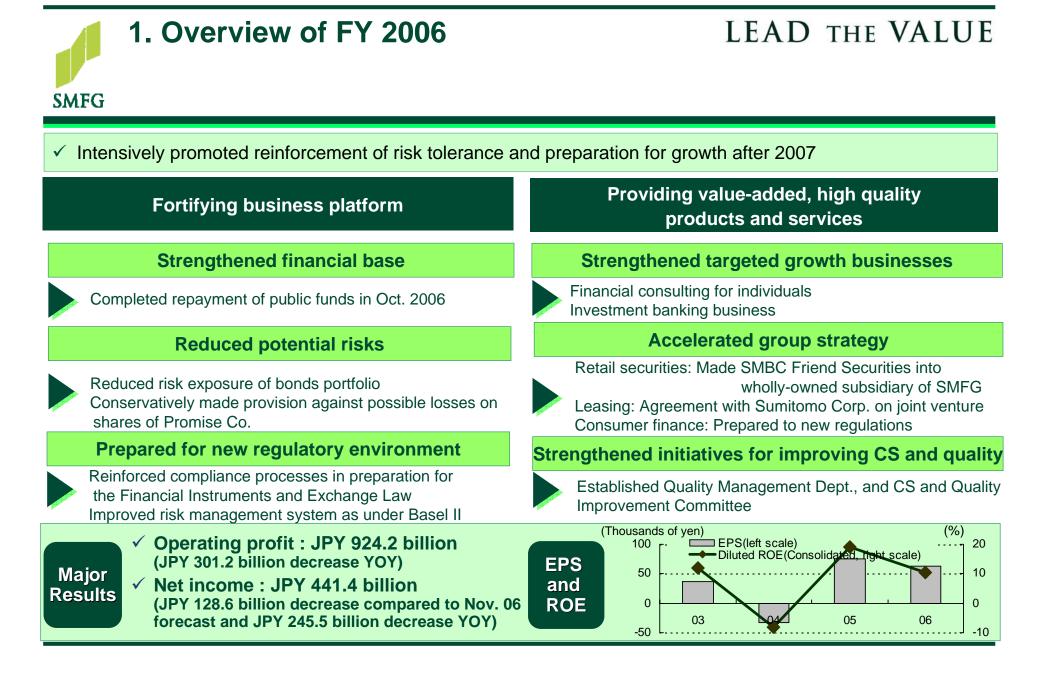
# LEAD THE VALUE

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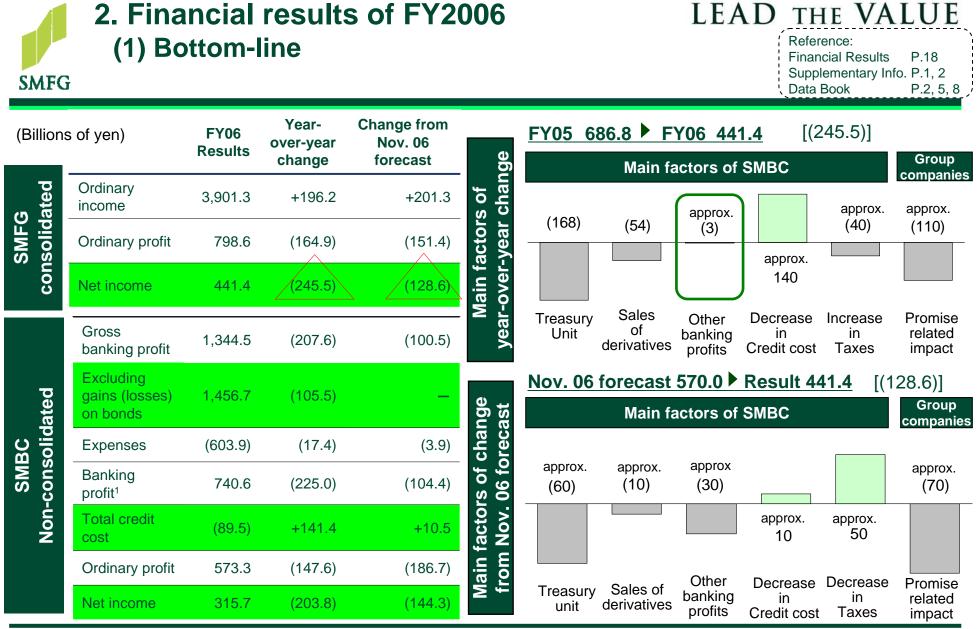


# 1. Overview of FY2006





# 2. Financial Results of FY2006

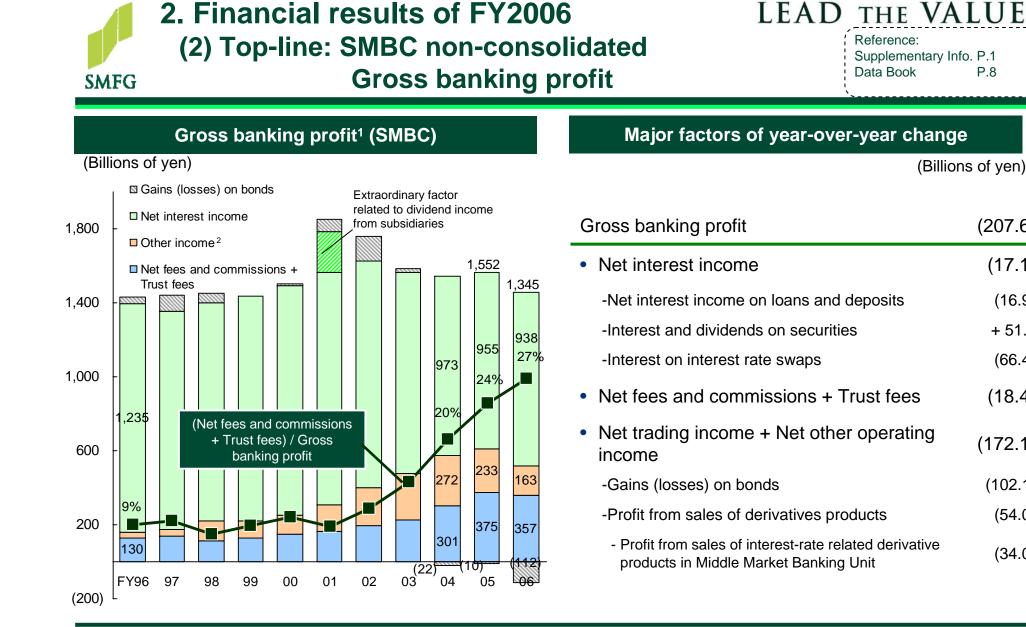


<sup>1</sup> Before provision for general reserve for possible loan losses

			ts of FY200 G consolidat		oss pro	ofit Re Fin Su	HE V ference: ancial Resu oplementary ta Book	
Net intere	est incom	е	Net fees and c	commissi	ions	Net tradin + Net other ope	erating in	
1,281.1	1,161.6	1,168.6	516.1 424.2	619.6	609.2	363.9 334.9	300.3	124.9
FY03 04	<b>05</b> FY06	06 YOY change	FY03 04	<b>05</b> FY06	<b>06</b> YOY change	FY03 04	<b>05</b> FY06	06 YOY Change
SMFG consolidated	1,168.6	+7.0	SMFG consolidated	609.2	(10.4)	SMFG consolidated	124.9	(175.4)
SMBC	937.5	(17.1)	SMBC	353.4	(13.3)	SMBC	50.1	(172.1)
Kansai Urban Banking Co.	55.1	+4.7	Sumitomo Mitsui Card	118.2	+8.1	SMBC Leasing	79.3	+2.6
MINATO BANK	45.3	(0.1)	SMBC Friend Securities	41.3	(11.4)	Japan Research Institute	22.0	+1.9
SMBC Europe	26.9	+9.4	SMBC Europe	11.5	+2.7			

(Note) SMFG Consolidated gross profit: JPY 1,906.2 billion (JPY 184.0 billion year-over-year decrease)

(SMFG consolidated)



#### (SMBC non-consolidated)

<sup>2</sup> Other income = Net trading income + Net other operating income - Gains (losses) on bonds

<sup>1</sup> FY2000 and before: aggregated figures of former Sakura Bank and Sumitomo Bank

P.8

(Billions of ven)

(207.6)

(17.1)

(16.9)

+51.9

(66.4)

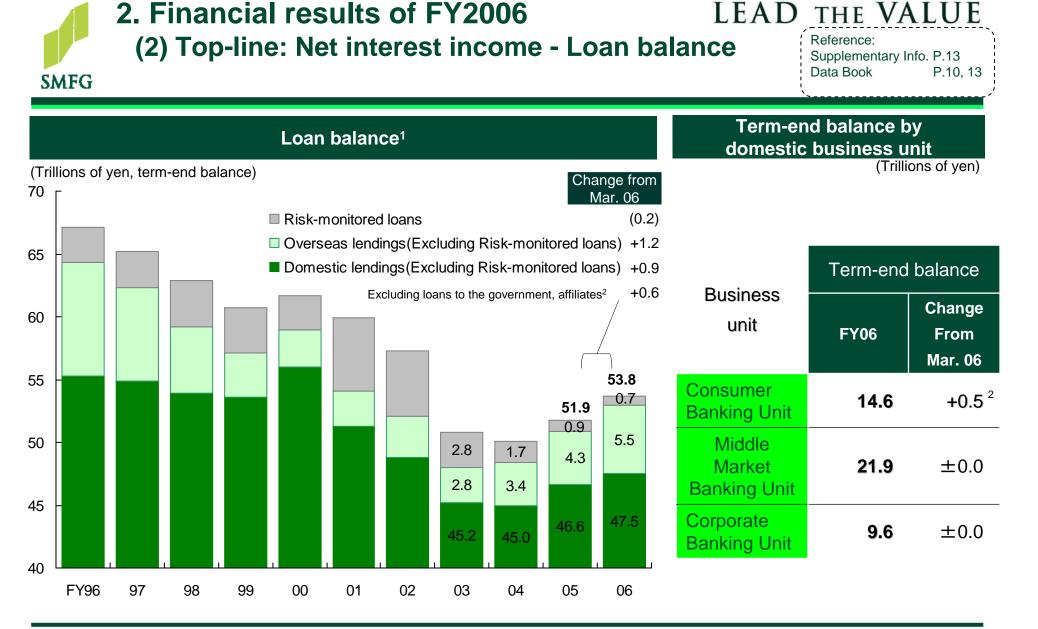
(18.4)

(172.1)

(102.1)

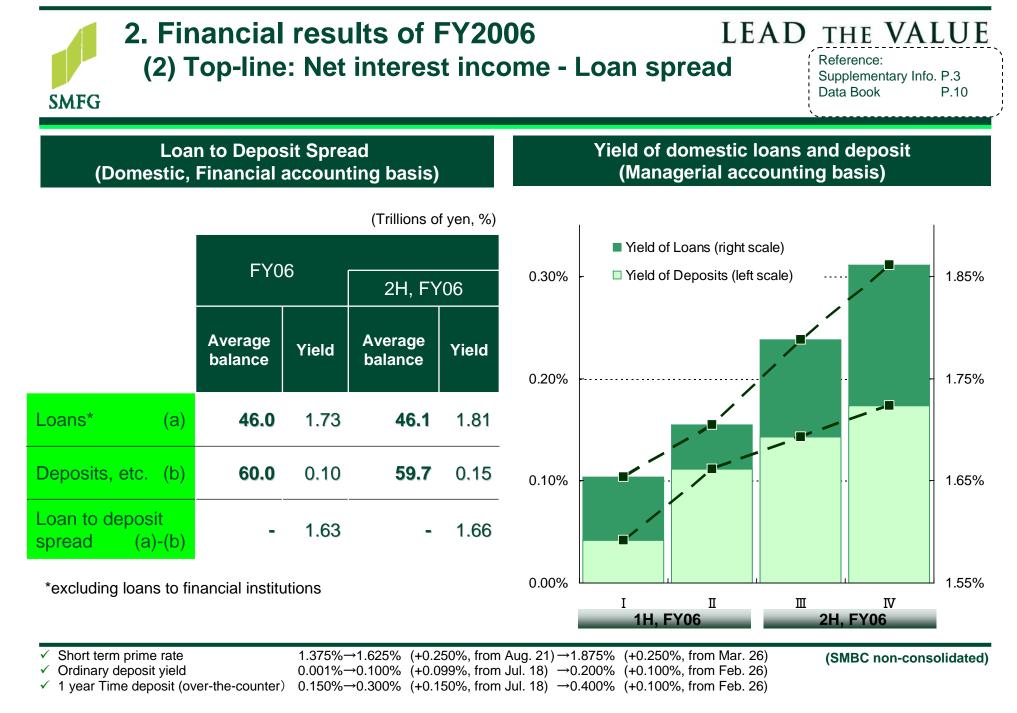
(54.0)

(34.0)



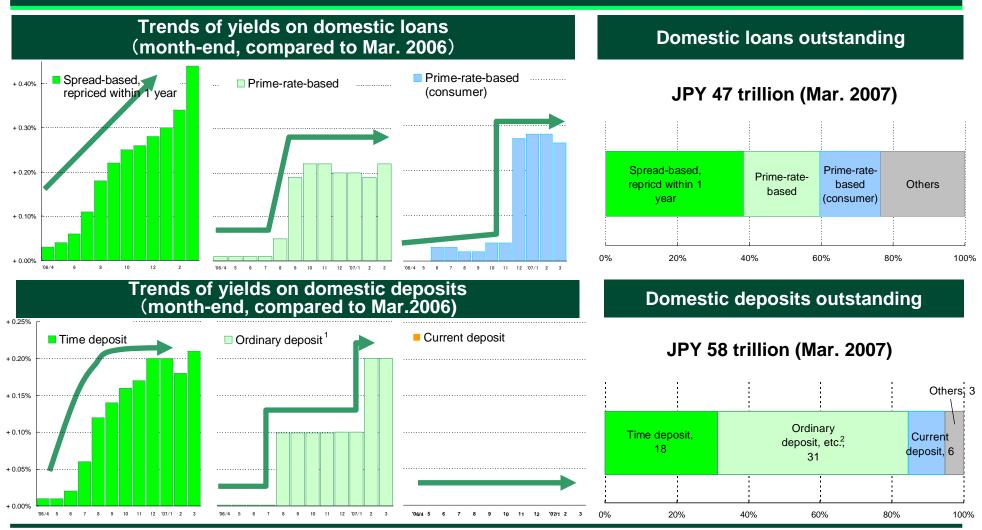
<sup>1</sup> Figures for FY00 and before are the combined figures of the former Sakura Bank and the former Sumitomo Bank

<sup>2</sup> After add-back adjustment of securitized portion of housing loans



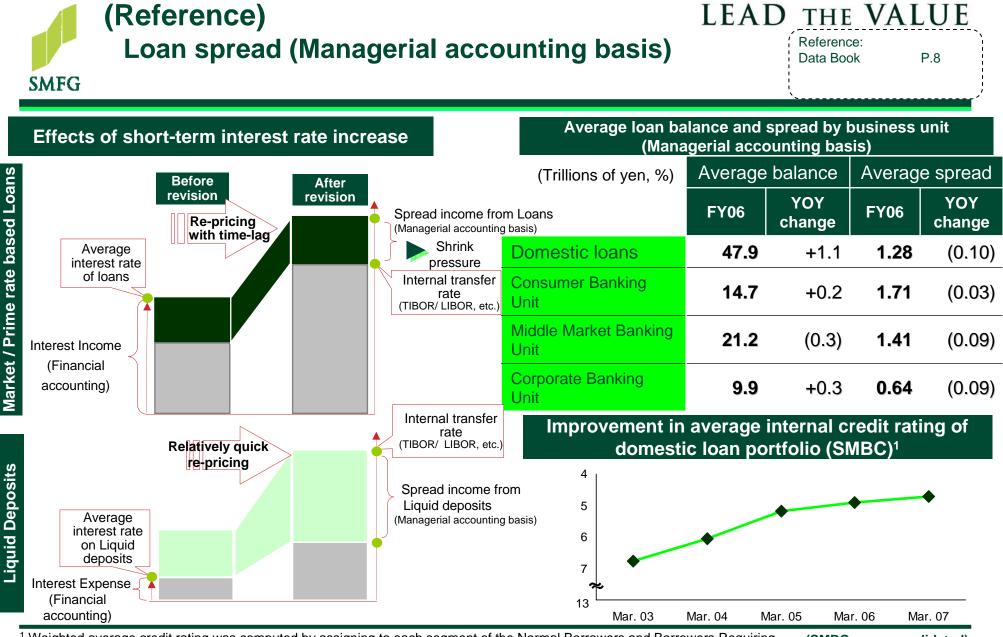
# (Reference) LEAD THE VALUE Trends of yields on domestic loans and deposits

SMFG



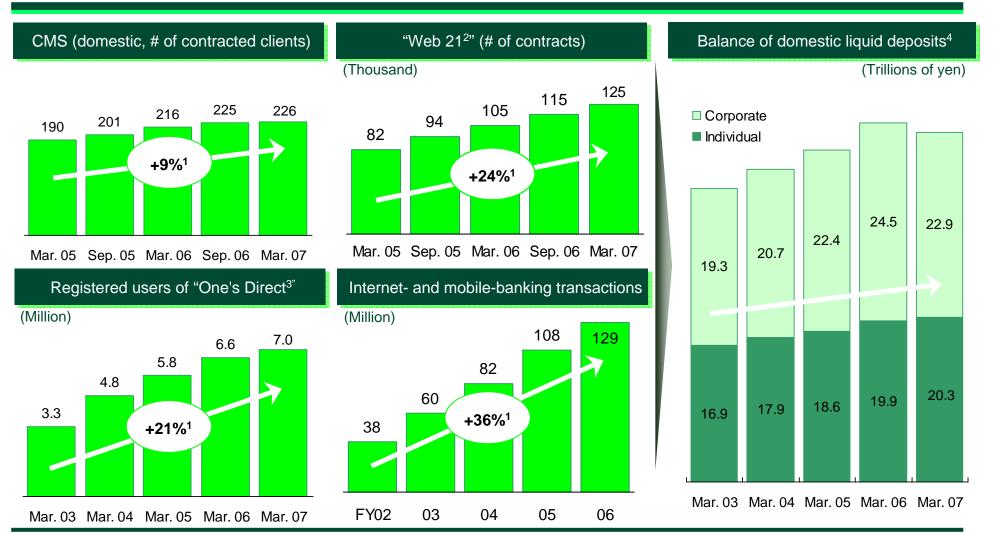
<sup>1</sup> Except for settlement-purpose ordinary deposit (of which principal is fully covered by deposit insurance but no interest is charged, **(SMBC non-consolidated)** launched Feb.'05), etc.

<sup>2</sup> Including settlement-purpose ordinary deposit of approx. 5 trillion yen



<sup>1</sup> Weighted average credit rating was computed by assigning to each segment of the Normal Borrowers and Borrowers Requiring Caution categories (internal credit rating 1-7) a numerical value 1-13 and a weight based on each segment's term-end credit exposure (excluding loans to the government, subsidiaries and affiliates) (SMBC non-consolidated)

# (Reference) LEAD THE VALUE Strengthening of payment & settlement service and liquid SMFG deposit balance



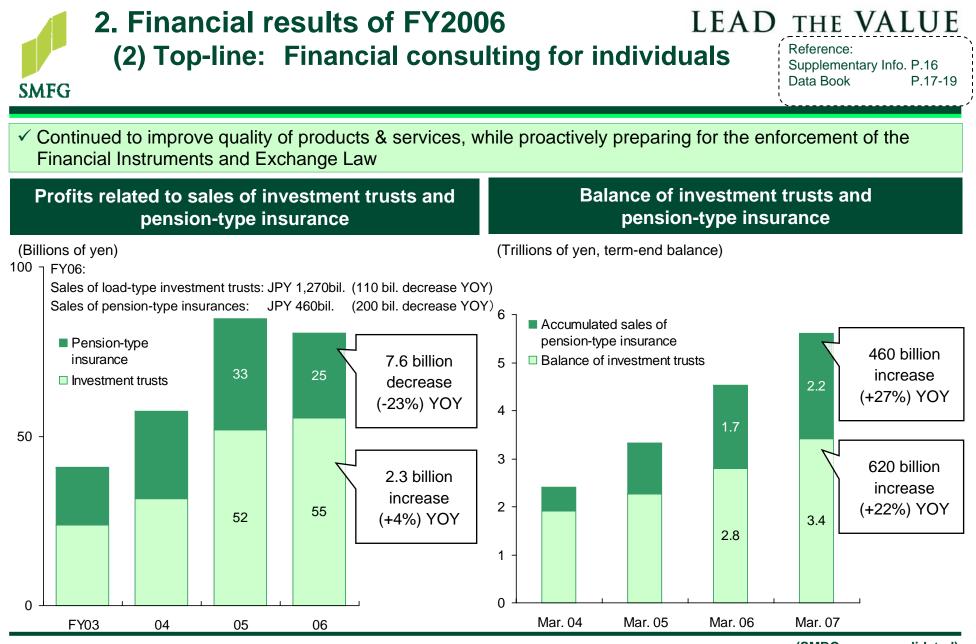
<sup>1</sup> Compound annual growth rate

<sup>2</sup> Electronic banking services for small-to-medium-sized corporate clients

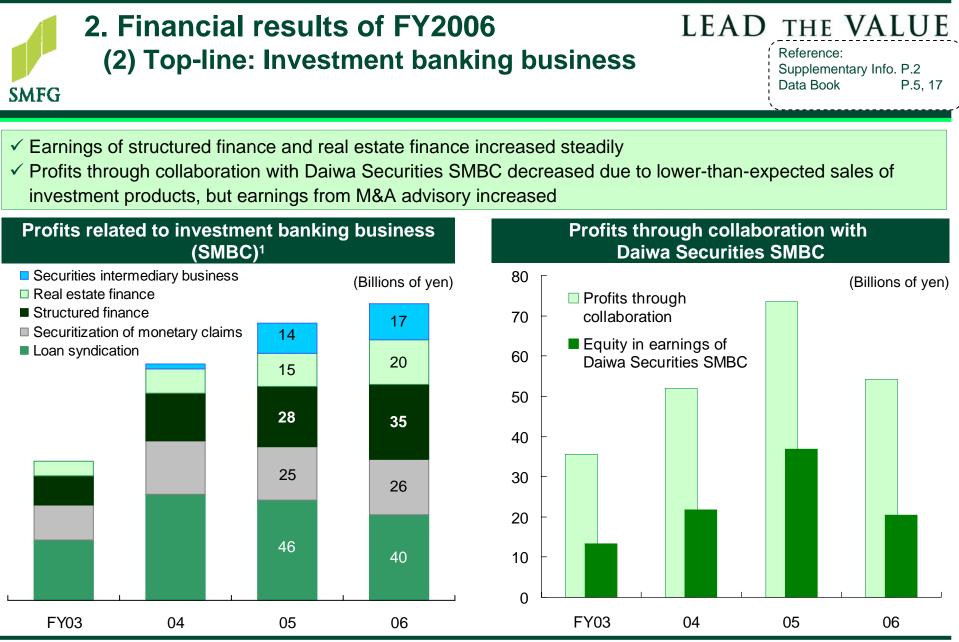
(SMBC non-consolidated)

<sup>3</sup> Internet banking services for individual clients
 <sup>4</sup> Figures are before adjustment on intereffice accounts

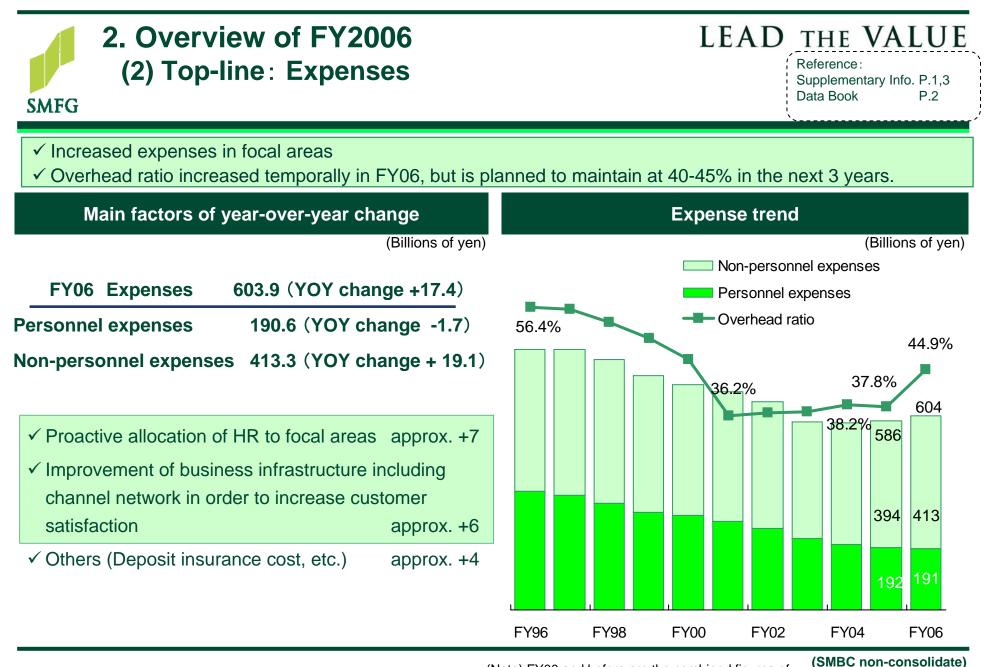
<sup>4</sup> Figures are before adjustment on interoffice accounts in transit



<sup>(</sup>SMBC non-consolidated)



<sup>1</sup> Profits of securities intermediary business: fees and commissions from the transactions with both individual and corporate clients Profits of the other businesses: managerial accounting basis including fee commissions, interest income, etc.



(Note) FY00 and before are the combined figures of the former Sakura Bank and the former Sumitomo Bank



# 2. Overview of FY2006

# LEAD THE VALUE

## (2) Top-line: Performance by business unit

Composition of Gross banking pro		FY06	YOY Change <sup>1</sup>	
Non- Consumer interest	Gross banking profit	410.7	(9.5)	(1)
22% Interes	Expenses	(249.2)	(0.4)	
Banking Unit 78%	Banking profit	161.5	(9.9)	
Middle Market interest Interes	Gross banking profit	610.1	(79.6)	(2)
43% 57%	<sup>t</sup> Expenses	(190.0)	(3.2)	
Banking Unit	Banking profit	420.1	(82.8)	
Corporate interest	Gross banking profit	187.7	(11.2)	(3)
41%	<sup>st</sup> Expenses	(29.4)	(0.8)	
Banking Unit 59%	Banking profit	158.3	(12.0)	
	Gross banking profit	120.5	+10.8	(4)
International Banking	Expenses	(45.8)	(4.7)	
Unit	Banking profit	74.7	+6.1	
	Gross banking profit	1,329.0	(89.5)	
Marketing units	Expenses	(514.4)	(9.1)	
	Banking profit	814.6	(98.6)	
	Gross banking profit	51.8	(168.0)	(5)
Treasury Unit	Expenses	(17.8)	+0.2	
	Banking profit	34.0	(167.8)	
	Gross banking profit	(36.3)	+49.9	(6)
Headquarters	Expenses	(71.7)	(8.5)	
	Banking profit	(108.0)	+41.4	
T-+-1	Gross banking profit	1,344.5	(207.6)	
Total	Expenses	(603.9)	(17.4)	I
	Banking profit	740.6	(225.0)	

Major factors of year-over-year change in Gross banking profit <sup>1</sup>				
(Bill	ions of yen)			
(1) Consumer Banking Unit:	(9.5)			
Pension-type insurance	(8)			
Investment trust	+2			
(2) Middle Market Banking Unit:	(79.6)			
Interest rate swaps	(34)			
Foreign currency derivatives	(11)			
Income on loans (loan spread decreased 9bp year-over-year)	(23)			
Securitization, Loan syndication, etc.	(11)			
(3) Corporate Banking Unit:	(11.2)			
Income on loans (loan spread decreased 9bp year-over-year)	(9)			
M&A, Business restructuring, etc.	+2			
(4) International Banking Unit:	+10.8			
Customer deal	+10			
(5) Treasury Unit:	(168.0)			
ALM operations	(144)			
(Including gains (losses) on bond portfolio)	1			
Trading, etc.	(24)			
(6) Headquarters:	+49.9			
Impact of rise in interest rate	+30			

<sup>1</sup> Managerial accounting basis on which changes due to fluctuations in interest rates and foreign exchange rates are adjusted. Those changes are included in the Headquarters' account.



# 2. Financial results of FY2006(3) Gains (losses) on bonds / stocks

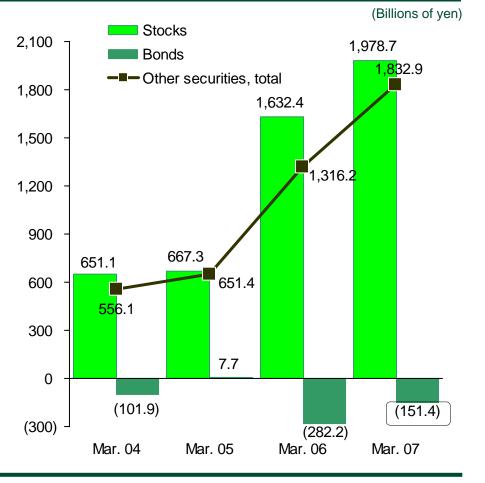
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Reference : Supplementary Info. P.8 Data Book P.1,3,4

Gains (losses) on bonds						
(Billi	ons of yen)	FY05	FY06	YOY change		
Т	otal	(10.3)	(112.4)	(102.1)		
	Gains on sales	43.1	20.9	(22.2)		
	Losses on sales	(53.3)	(130.9)	(77.6)		
	Gains on redemption	0.1	1.1	+1.0		
	Losses on redemption	(0.2)	(3.5)	(3.3)		
	Losses on devaluation	-	-	-		

	Gains (losses) on stocks						
(Bi	llions of yen)	FY05	FY06	YOY change			
٦	Total	25.5	11.1	(14.4)			
	Gains on sales of stocks	70.1	50.2	(19.9)			
	Losses on sales of stocks	(13.3)	(0.5)	+12.8			
	Losses on devaluation of stocks	(31.3)	(38.6)	(7.3)			

### Unrealized gains (losses) on Other securities





Mar. 03

Mar. 09

# 2. Financial results of FY2006 (4) Assets: Securities portfolio

# LEAD THE VALUE

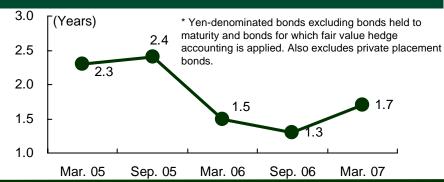
Reference: Supplementary Info. P.5 Data Book P.14

#### Balance of Yen-dominated bond portfolio (Trillions of yen) 1 year or less More than 5 years to 10 years 15 16.4 14.4 15.4 10 5 0 12.3 11.3 10 5 0 10 11.3 11.3 10 10 10 10 11.3

Mar. 06

Mar. 09

#### Average duration of bond portfolio



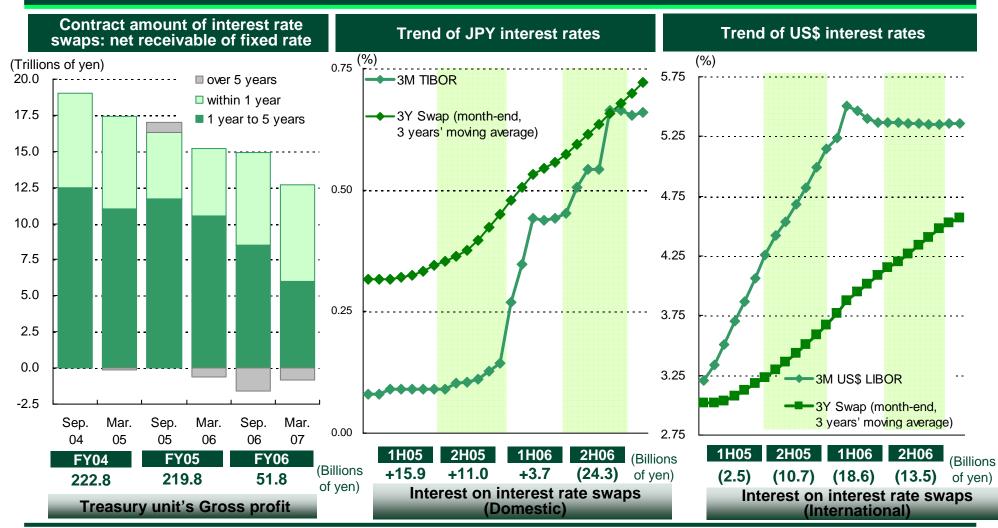
#### Balance of other securities with maturities and held-to-maturity bonds, classified by maturity

Mar. 07

	(Billions of yen)	1 year	or less	More than 1 y	vear to 5 years	More than 5 ye	ears to10 years	More tha	n 10 years	T	otal
A	s of Mar. 07		Change from Mar. 06		Change from Mar. 06		Change from Mar. 06		Change from Mar. 06		Change from Mar. 06
В	onds	3,423.9	(2,260.1)	3,593.2	(908.3)	2,261.9	(35.2)	2,000.8	(917.3)	11,280.0	(4,120.9)
	JGBs	2,784.9	(2,499.3)	1,353.7	(608.2)	884.5	(199.9)	1,904.0	(902.9)	6,927.3	(4,210.3)
	Japanese local government bonds	83.7	+62.7	132.4	(74.9)	304.0	(13.4)	0.4	(0.0)	520.7	(25.4)
	Japanese corporate bonds	555.1	+176.3	2,107.0	(225.2)	1,073.3	+178.0	96.3	(14.4)	3,831.9	+114.8
Ot	hers	501.5	(219.1)	422.8	(1,085.6)	678.1	+11.7	783.9	+112.2	2,386.5	(1,180.7)
Тс	tal	3,925.5	(2,479.2)	4,016.1	(1,993.8)	2,940.0	(23.5)	2,784.8	(805.1)	13,666.5	(5,301.7)

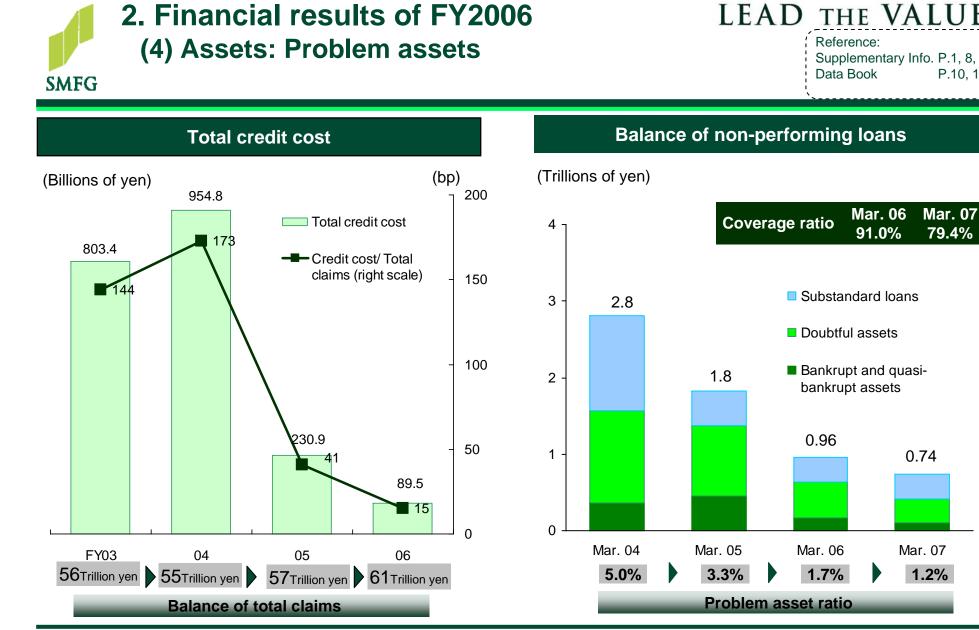
# (Reference) LEAD THE VALUE Interest rate swaps (on Deferred Hedge Accounting Basis)

#### SMFG



#### (Note)

JPY interest rate swaps rate for three years was 1.113%, and US\$ interest rate swaps rate for three years was 4.98%, as of Mar. 30, 2007 JPY interest rate swaps rate for three years was 5.25%, as of May 24, 2007



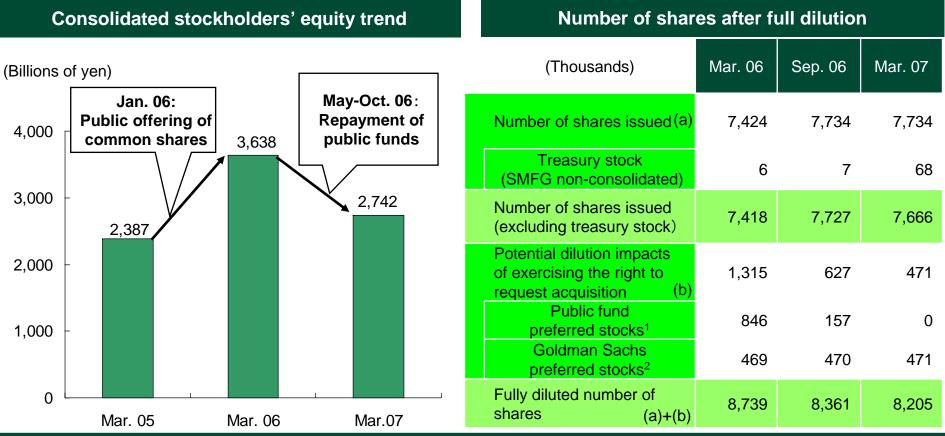
LEAD THE VALUE Supplementary Info. P.1, 8, 11 P.10, 11



# 2. Financial results of FY 2006 LEAD THE VALUE (5) Capital: Consolidated stockholders' equity

✓ Completed repayment of public funds in Oct. 2006, ahead of original schedule of end of FY 2007

✓ Repaid by purchasing shares in order to minimize dilution



<sup>1</sup> Please refer Data book, page 6, about details of the repayment record of public funds

(SMFG Consolidated)

<sup>2</sup> The change of dilution impacts on the preferred stock owned by GS was due to the adjustments of price for exercising the right to request acquisition



# 2. Financial results of FY2006(5) Capital: Capital ratio

	(Billions of yen)	Mar. 06 (a)	Mar. 07 <sup>1</sup> (Prelim.) (b)	(b) – (a)	
Tier		4,645.9	3,903.3	(742.6)	
	Capital stock & Capital surplus	2,650.1	1,478.7	(1,171.4)	(1)
	<preferred stock=""></preferred>	<1,460.3>	<360.3>	<(1,100.0)>	
	Retained earnings	944.1	1,319.8	+375.7	(2)
	Preferred securities issued by overseas SPCs	835.2	1,159.6	+324.4	
	Treasury stock	(4.4)	(123.5)	(119.1)	(3)
	Increase in equity capital resulting from a securitization exposure	-	(40.1)	(40.1)	
Tier	· II	4,067.7	3,640.2	(427.5)	
ľ	45% of unrealized gains on other securities	627.8	825.4	+197.6	
	45% of land revaluation excess	39.9	39.4	(0.5)	
	General reserve for possible loan losses	742.6	35.3	(707.3)	) (4)
	Total eligible provisions minus the total expected loss amount	-	175.9	+175.9	۲. (۳)
	Perpetual subordinated debt	1,035.8	1,114.0	+78.2	
	Dated subordinated debt	1,621.6	1,450.2	(171.4)	
Ded	luction	(619.3)	(690.8)	(71.5)	(5)
Tota	al capital	8,094.4	6,852.7	(1,241.7)	
Risł	k-weighted assets	65,322.3	60,540.3		(6)
Сар	ital ratio	12.39%	11.31%	10.59%	Basel I
	Tier I ratio	7.11%	6.44%	5.69%	basis

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Reference: Financial results P.1, 3, 5 Supplementary Info. P.7 Data Book P.5

#### Tier I

(1) Repayment of public funds (based on book value of preferred stocks) (1,050.0)							
[In addition, part of public fund preferred stocks were converted into common stock (50.0) (2) Consolidated net income +441.4 (3) Increase in Treasury stock due to making SMBC Friend Securities into a wholly-owned subsidiary of SMFG (45.0) Acquisition of common stock converted from public fund preferred stocks (76.8) *Net deferred tax assets / Tier I (SMFG consolidated) Mar. 07: 21.4% (-2.2% from Mar. 06)							
Ti	er II						
(4) Impact of change in methodology loan losses in Tier II	(4) Impact of change in methodology to account for reserve for possible loan losses in Tier II (472.4)						
Deduction							
Dedu	uction		(472.4)				
(5) Securitization exposure	uction		(472.4)				
		ets					
(5) Securitization exposure		ets Basel I	(138.0)				
(5) Securitization exposure <b>Risk-weig</b>	hted ass		(138.0) Change from				

4,020.1

60,540.3

Operational risk equivalent

Total

<sup>1</sup> Figures as of March 31, 2007 are on the basis of Basel II standard (Credit risk: FIRB, Operational risk: BIA)

: Items newly entered or redefined in Basel II standard

(SMFG consolidated)

+3,939.0

-

69,261.3

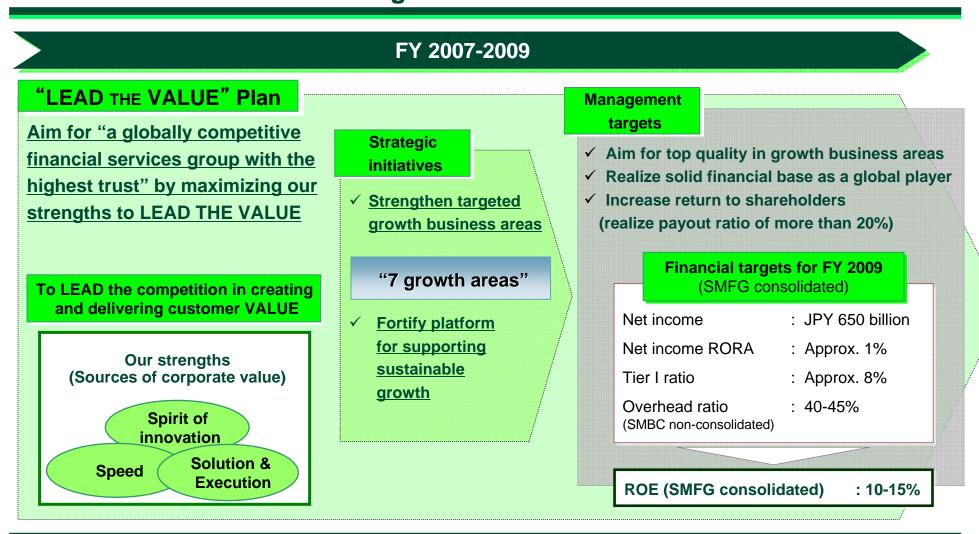
SMFG

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# 3. New medium-term management plan and earnings forecast for FY2007

## 3. (1) New medium-term management plan to realize sustainable growth

**SMFG** 



#### **Financial targets for FY2009 SMFG** (Billions of yen) FY2006 Results FY2009 Plan Change in 3 years SMFG consolidated 924.2 1,360 + approx. 440 Net business profit SMBC non-consolidated 740.6 1,070 + approx. 330 **Banking profit** SMBC non-consolidated 1,344.5 1,790 + approx. 450 **Gross banking profit** Earnings SMBC non-consolidated (603.9)(720) (approx. 120) **Expenses** SMBC non-consolidated 45% 40-45% (approx. 5%) **Overhead ratio** Financial targets on new medium-term plan SMFG consolidated 441.4 650 + approx. 210 Net income Profit **Payout ratio** 12.5% over 20% + approx. 8% (common stock) distribution Soundness **Tier I ratio** 6.44% Approx. 8% + approx. 1.5% SMFG consolidated 0.72% Approx. 1% + approx. 0.3% net income RORA **Profitability** SMFG consolidated 10.5% 10-15% ROE

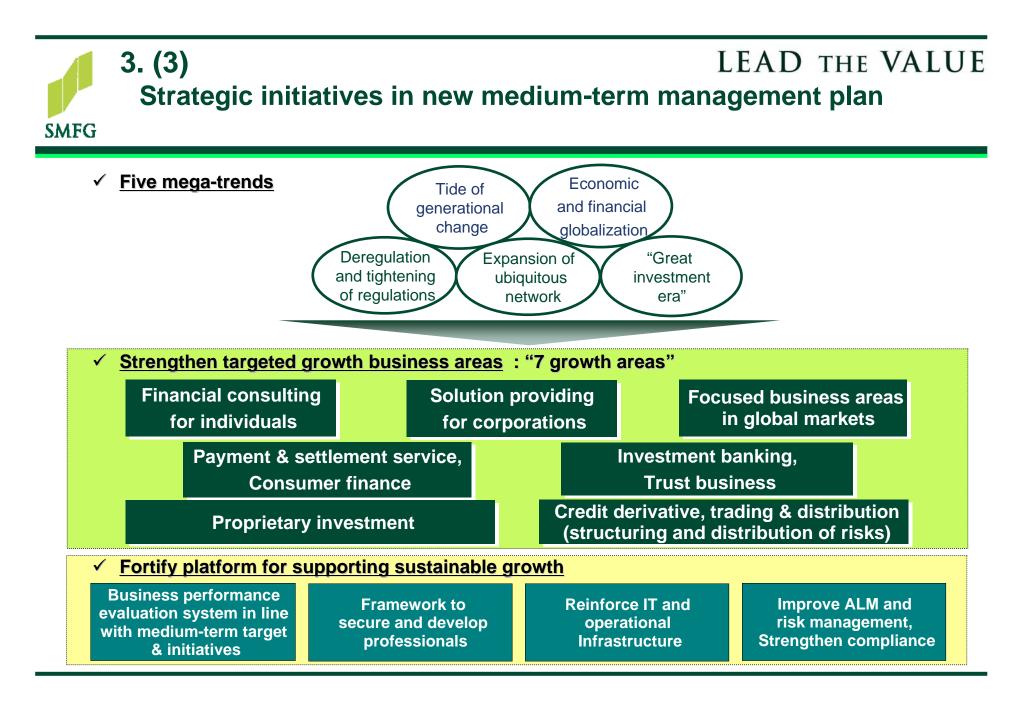
(Note) Economic assumptions: Exchange rate \$1 = JPY 115

(Reference)

	FY2007	FY2008	FY2009
3 month TIBOR (average)	0.72%	1.12%	1.16%
Nominal GDP growth (annual)	2.5%	2.9%	2.4%

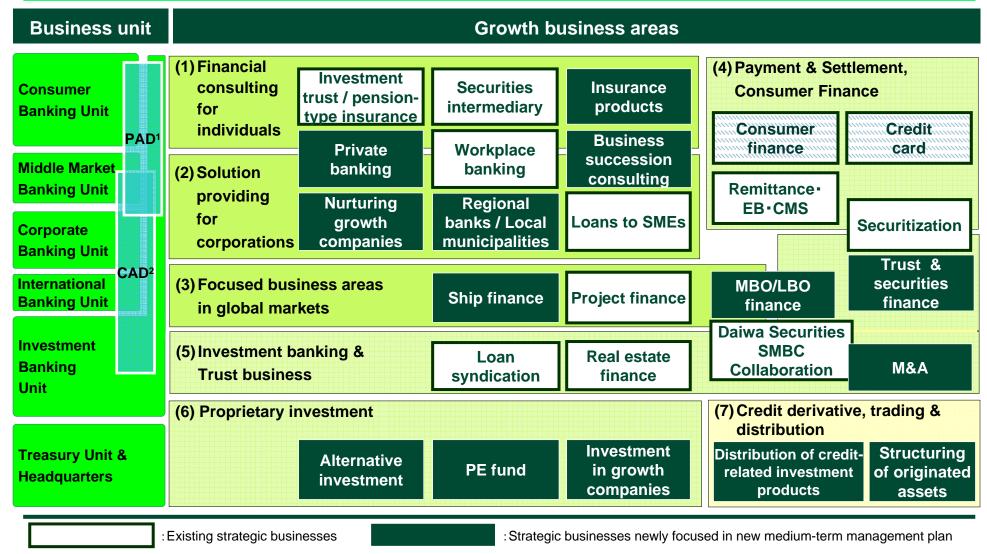
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#### 3. (2) LEAD THE VALUE Sustainable growth and capital strategy **SMFG** FY2007-2009 FY2010 -"Top quality in growth business areas" One of "top global financial services groups" sustainable growth Further improve and Establish a solid position as a expand competences global player leveraging core Steps for acquired through competences Strengthen growth strengthening growth businesses and establish businesses platform to leap forward **Risk-weighted assets :** Seek growth opportunities through M&As and strategic alliances Growth +3% average per annum capital strategy **Consolidated ROE : 10-15%** Steps in **Profitability Consolidated RORA : approx. 1%** ✓ Increase return to shareholders Sustainable growth of shareholder value Tier I ratio : approx. 8% **Soundness** Return to Payout ratio : over 20% shareholders



# 3. (4) LEAD THE VALUE Strategic initiatives to strengthen "7 growth areas"

SMFG

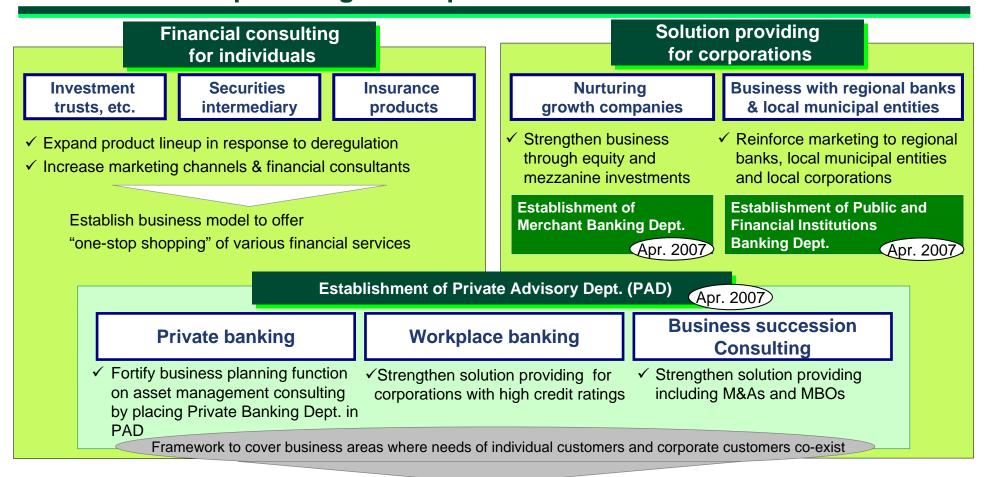


<sup>1</sup> Private Advisory Department

<sup>2</sup> Corporate Advisory Division

3. (4) a. Financial consulting for individuals & solution providing for corporations

**SMFG** 



Further strengthen business portfolio utilizing deregulation and establishing effective framework

# 3. (4) b. Focused business areas in global markets

✓ Focus on specific industries with high growth potential and specific products with competitive edge, and establish a global business promotion system in order to become one of the top global banks in debt-related businesses in focused areas

**SMFG** 

#### SMFG's focus in global business



Products with competitive advantages < Project finance, ship finance, etc> High growth region < Asia >



- ✓ Launched "Asian Business Loan" (Dec. 2006)
- ✓ Established China Division (Dec. 2006)
- ✓ Launched business alliance with Kookmin Bank (Mar. 2007)
- ✓ Opened Dubai Branch (Mar. 2007)
- ✓ Opened Tianjin Binhai Sub-Branch Mar. 2007
- ✓ Established "Corporate Banking Dept., Greater China" (Apr. 2007)

# 3. (4) c. Investment banking and trust businesses

- SMFG
- Provide top quality products and services in targeted business areas, and growing business volume as a market leader
- Capture opportunities growing due to revision of the trust-related law, and increasing the line-up of trust related products

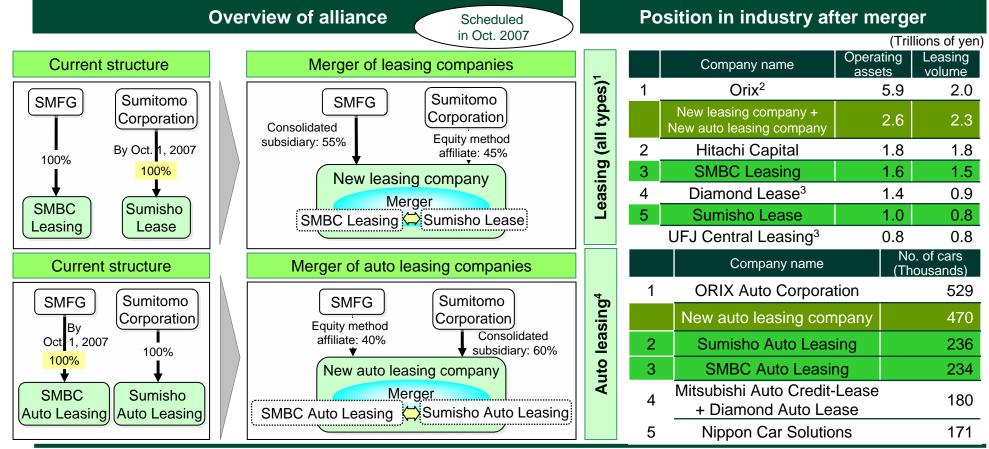
Structured / corporate finance - Strengthen financing business as core	s as core - Strengthen collaboration with Daiwa		Ranked No.1 Daiwa Securities SMBC JPY 344.5 billion
<ul> <li>business in investment banking</li> <li>Increase cross-border, buy-out and public sector deals</li> </ul>	Securities SMBC <ul> <li>Expand proprietary investments including nurturing growth companies</li> </ul>	Domestic straight bond	Ranked No.2 Daiwa Securities SMBC (FY JPY 1,511.5 billion 2006)
Real estate Structured Finance Loan	Collaboration with Daiwa Securities SMBC	Domestic Ioan syndication <sup>1</sup>	Ranked No.2 SMBC JPY 6,715.4 billion (FY 2006)
Securitization of Securities Monetary Claims Finance Asset Financing Syndication	growth companies, funds M&A	Loan Syndication in Asia <sup>1</sup> (ex. Japan)	Ranked No.2 SMBC \$8.4 billion (CY 2006)
<ul> <li>Investment products sales</li> <li>Strengthen capability to provide products to meet customers' needs</li> <li>Expand customer base</li> </ul>	<ul> <li>New businesses</li> <li>Enhance existing products by adding trust functions</li> <li>Enter new business frontiers such as</li> </ul>	Global project finance (Advisories Closed)	Ranked No.1 SMBC \$17.1 billion (CY 2006)
Securities intermediary services	<ul><li>enterprise trusts</li><li>Reinforce environmental business such as emission rights business</li></ul>	Global ship finance <sup>1</sup>	Ranked No.9SMBC(CY 2006)\$3.2 billion

: Relative size of earnings of each business in FY 2006 (managerial accounting basis)

<sup>1</sup> Mandated arranger ranking

# 3. (4) d. Alliance with Sumitomo Corporation group in leasing and auto leasing

✓ Combine customer base and know-how of Sumitomo Corporation group, which well penetrates into value chain of broader range of business, and SMFG, which has strength in providing financial solutions



<sup>1</sup> FY05 non-consolidated basis, source: disclosure of each company

<sup>3</sup> Diamond Lease and UFJ Central Leasing merged in Apr. 2007

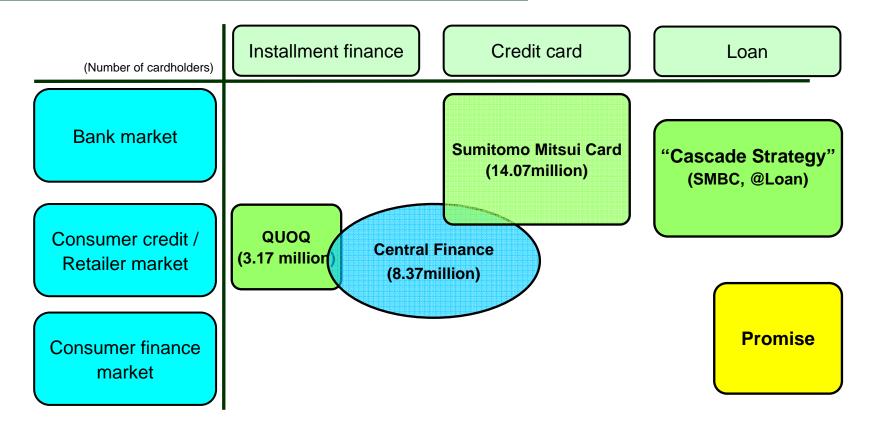
<sup>4</sup> Based on FY05 results, source: Yano Research Institute

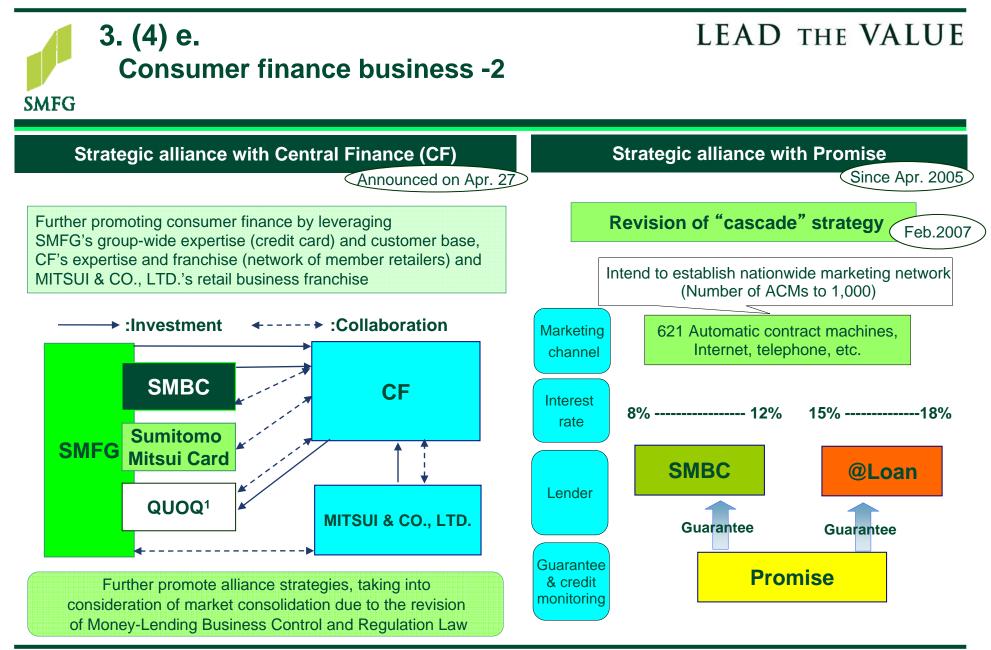
**SMFG** 



✓ Substantially expand group-wide customer base by developing strategic alliances

#### SMFG's franchise in consumer finance business

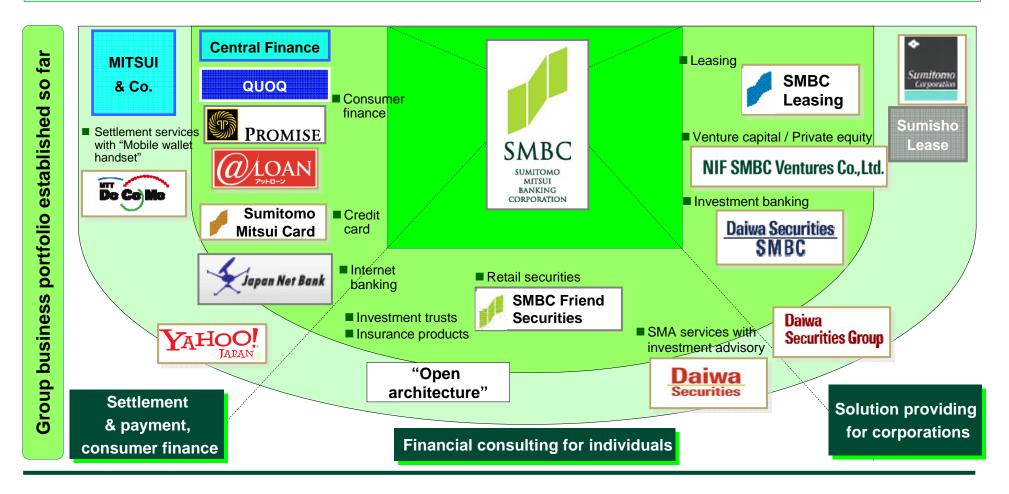




<sup>1</sup> Equity method affiliated company of SMBC (installment finance company)

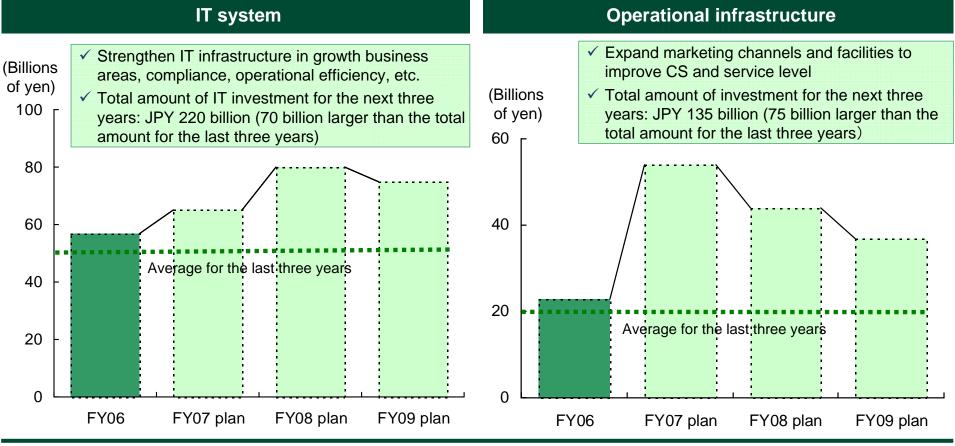


✓ Accelerate growth as a global financial services group by actively promoting inorganic growth



### 3. (5) Allocation of management resources (IT system and operational infrastructure)

 Increase investments in growth business areas in order to improve marketing capability and expanding marketing channels and facilities

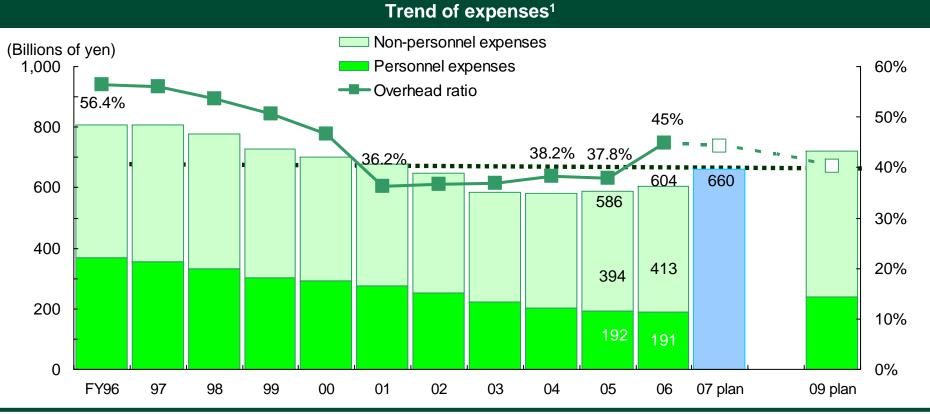


(SMBC non-consolidated)

# 3. (5) Allocation of management resources SMFG (Expenses)

✓ Expenses in FY 2009 will be increased by JPY 115 billion (personnel: 50 billion, non-personnel: 65 billion) including investment for HR management

✓ Cost competitiveness will be maintained (targeted OHR : 40-45%)



<sup>1</sup> FY2000 and before: aggregated figures of former Sakura Bank and Sumitomo Bank

(SMBC non-consolidated)

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# 3. (6) LEAD THE VALUE Growth drivers of new medium-term management plan

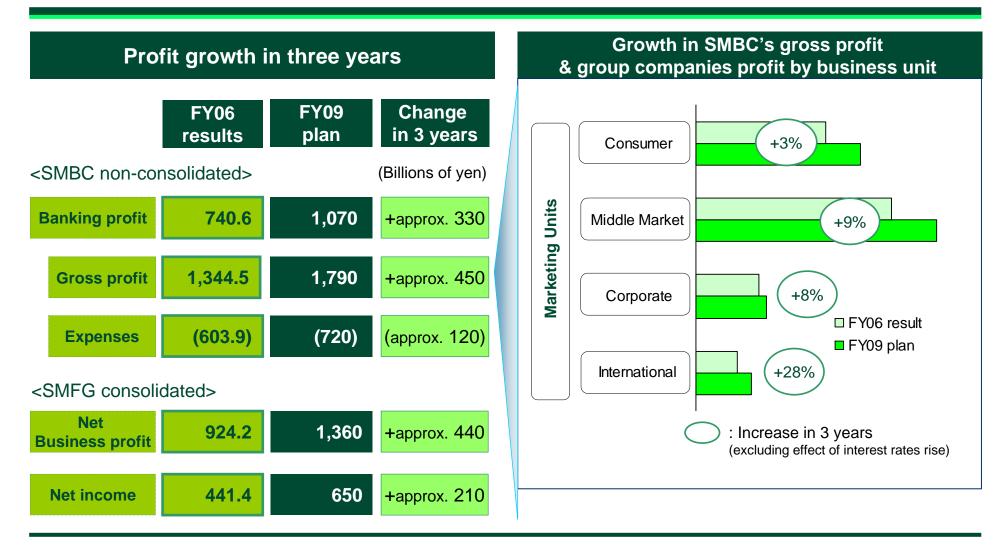
SMFG

SMFG consolidated Finet business profit:	(2006 JPY 924.2bil.	FY2009 Plan JPY 1,360	)bil.
	Factors of profit increase	Factors of profit decrease	
✓ Improve customer convenience		Domestic lending (approx.30)	<ul> <li>Narrowing of credit spread mainly from fierce competition</li> </ul>
by expanding payment & settlement service	<b>Domestic deposits</b> (Generate more profit when short-term interest rates move up)	Expenses (approx.120)	<ul> <li>Increase investment in HR and business infrastructure in order to enhance the convenience of our customers</li> <li>Strengthen compliance</li> </ul>
	+approx. 220		-
<ul> <li>Reinforce proprietary investment</li> </ul>	Treasury & headquarters		
<ul> <li>Promote "one-stop shopping"</li> <li>Reinforce business succession consulting, structured finance, etc.</li> <li>Strengthen focal business areas in global markets</li> </ul>	<ul> <li>(Decrease in losses on sales of bonds vis-à-vis FY2006, strengthen alternative investments, etc.)</li></ul>	+approx.5%	Consolidated net business profits (in 3 years from FY07 to 09): +JPY 440 billion

# SMFG

### (Reference) Expansion of SMBC's top-line profit

# LEAD THE VALUE



## 3. (7) Management plan for FY 2007

 First step in order to achieve the goals of medium-term management plan : Shift focus from "reinforcing risk tolerance" to "growing business volume through investment for growth"

#### Investment for growth

 Strategic front-loaded investment in growth business areas

Evpopoo			IDV	60 hillion	inoropoo	VOV
Expenses	(SIVIBC)	- C -	JPY		Increase	rUr

→ Human resources

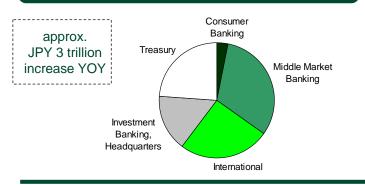
 $\rightarrow$  IT systems & equipment

**SMFG** 

#### approx. 30%

- approx. 30%
- $\rightarrow$  Business promotion such as marketing approx. 30%

#### Increase in risk-weighted assets in FY2007 by business unit



### Value creation

- Provide value-added services through customer-centric approach
- ✓ Operations to improve efficiency of assets and capital

### Increase top-line revenue SMBC Marketing Units' Gross profit: approx. JPY 100 billion increase YOY

(non-interest income: +approx. JPY 40 billion)

### ✓ Develop group strategy

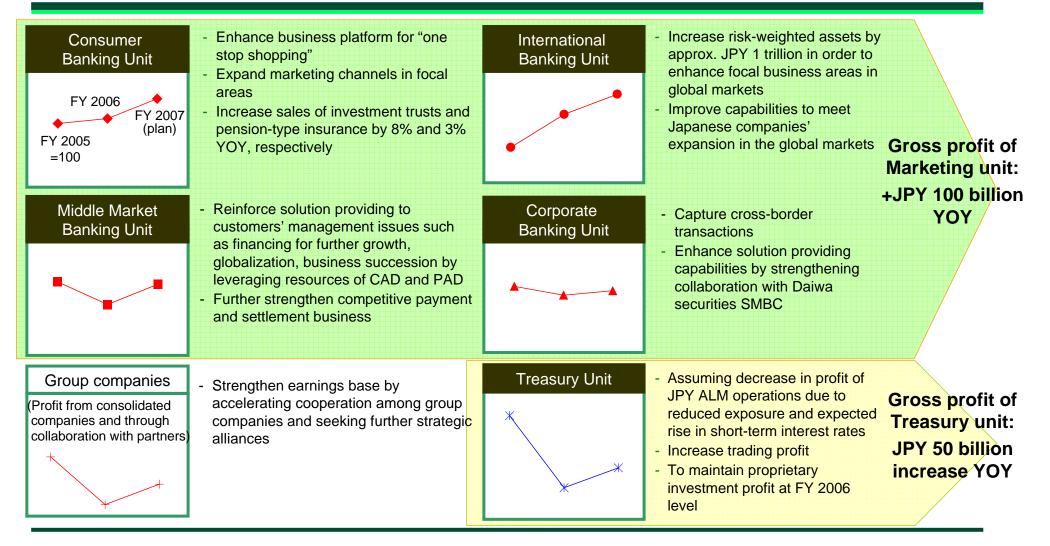
#### **Capital policy**

- ✓ Stable recovery of bottomline profit
- ✓ Build up capital to achieve Tier I ratio of 8%
- Increase return to shareholders in step with progress in medium-term plan

(Increase cash dividends per common share: JPY 7,000 →JPY 10,000)

# 3. (8) LEAD THE VALUE Gross banking profit forecast and major initiatives for FY 2007

### **SMFG**



# 3. (9) Earnings forecast for FY 2007

**SMFG** 

## LEAD THE VALUE

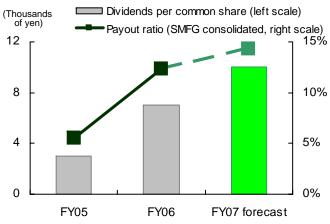
Reference: Supplementary Info. P.8

Billions of yen)		FY06	1H FY07 Forecast	FY07 Forecast	YOY Change
SMFG Consolidated	Ordinary income	3,901.3	1,950	4,100	+198.7
	Ordinary profit	798.6	400	980	+181.4
Cor	Net income	441.4	220	540	+98.6
dated	Gross banking profit	1,344.5	695	1,490	+145.5
	Expenses <ohr></ohr>	(603.9) <44.9%>	<b>(330)</b> <47.5%>	<b>(660)</b> <44.3%>	<b>(56.1)</b> <(0.6%)>
SMBC Non-Consolidated	Banking profit <sup>1</sup>	740.6	365	830	+89.4
lon-Co	Credit cost	(89.5)	(70)	(90)	(0.5)
	Ordinary profit	573.3	260	700	+126.7
	Net income	315.7	150	410	+94.3

### Nominal GDP growth rate: 2.5% TIBOR (3 months): 0.72% (term-average) 10 years JPY swap rate: 1.87% (term-average) US\$1 = JPY 115 (term-end)

Assumptions

# Common share dividends and consolidated payout ratio



<sup>1</sup> Before provision for general reserve for possible loan losses

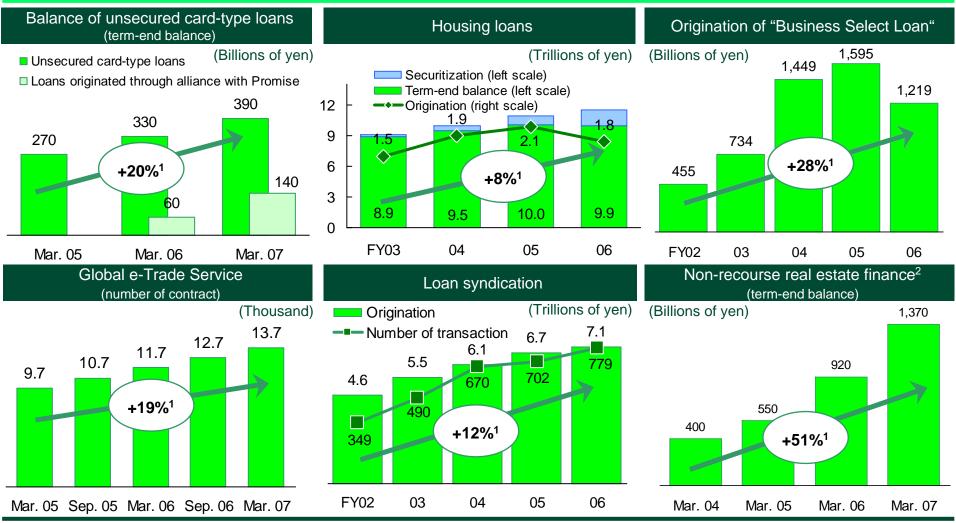


# **Appendices**

# (Reference) Miscellaneous data

# LEAD THE VALUE

### SMFG



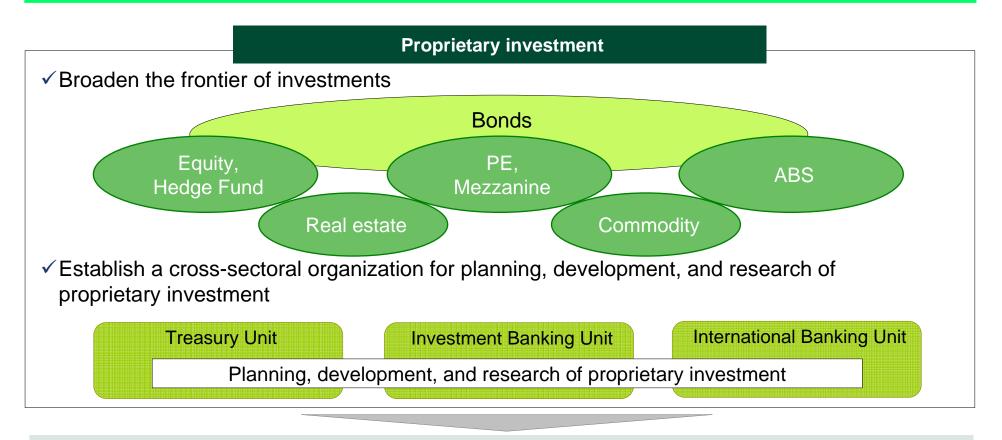
<sup>1</sup> Compound annual growth rate

<sup>2</sup> Includes corporate bonds

(SMBC non-consolidated)

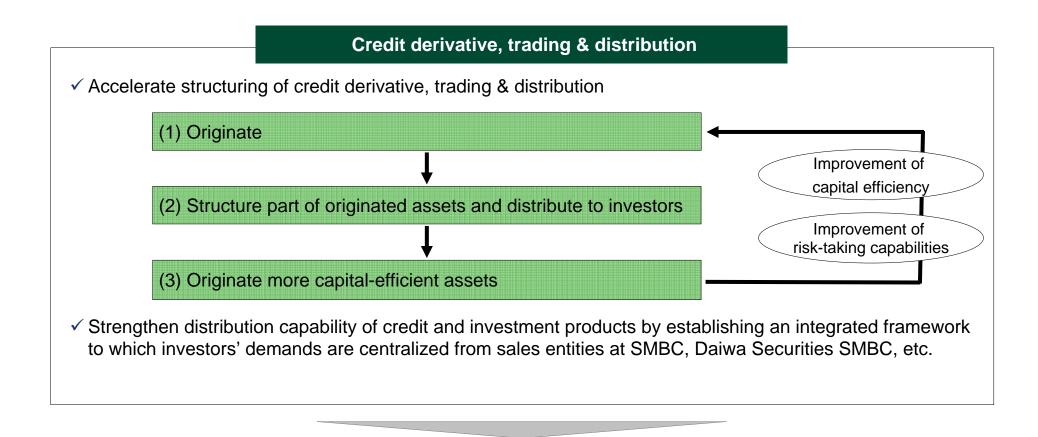
# (Reference) Proprietary Investment

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Aim for a top Japanese bank in risk-taking capability supported by sophisticated risk management

# (Reference) LEAD THE VALUE Credit derivative, trading & distribution



Aim for a top Japanese bank in credit and investment product structuring and marketing



### (Reference)

# LEAD THE VALUE

Initiatives to strengthen compliance and

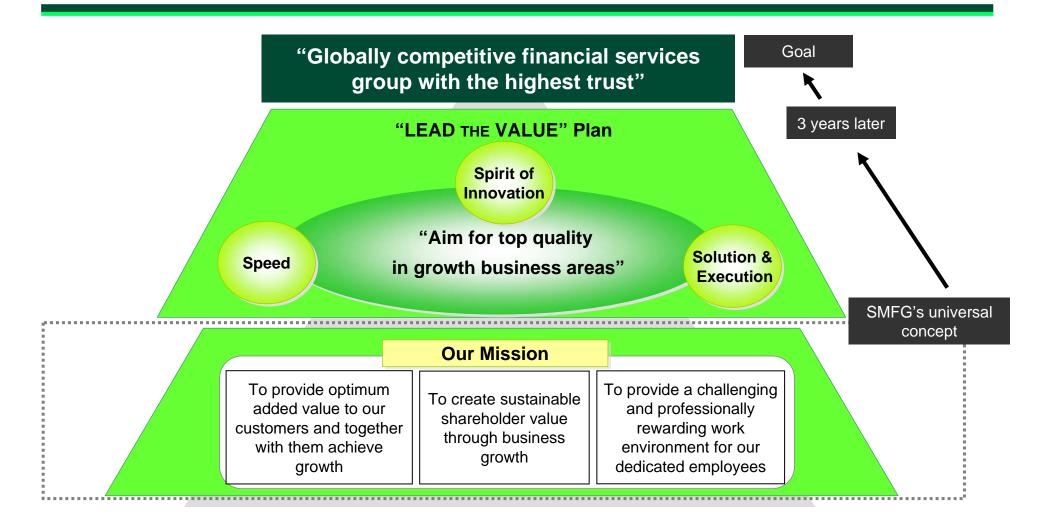
improve CS and quality management

	Strengthen compliance	Improve CS and quality management	
Organization	<ul> <li>✓ Established Business Monitoring Committee (SMBC) (inviting outside experts)</li> <li>✓ Established Compliance Unit (SMBC)</li> <li>✓ Appointed "Area Compliance Officers" (SMBC)</li> <li>✓ Established Group Business Management Dept. (SMFG)</li> </ul>	<ul> <li>Established Quality Management Dept. (SMBC)</li> <li>Established "CS and Quality Improvement Committee," comprising all Management Committee members, and discussing initiatives to improve business quality every month (SMBC)</li> </ul>	
S	CCF acti Customer Comes First,	on plan Compliance Comes First	
Measures	<ul> <li>Continuous improvement of products and services</li> <li>Improvement based on</li> <li>Revision of business business promotion</li> <li>Establishment of</li> </ul>	measures culture"	

Improve measures for anti-money laundering

Improve risk management (in response to the Basel II Accord)

# (Reference) LEAD THE VALUE SMFG's mission and "LEAD THE VALUE" plan





What we aim to be is a group of highly qualified professionals that can provide truly valuable financial services to our customers.

Each of us think and act with pride as experts in each business area in order to **LEAD** the competition in creating and delivering customer **VALUE** in a continually changing business environment.

What support such activity are our three core strengths.

"Spirit of Innovation"	We <b>LEAD</b> the market by providing innovative, globally competitive services meeting customer needs.
"Speed"	We <b>LEAD</b> the pace by providing our customers with desirable services in a timely manner with speed and determination.
"Solution & Execution" :	We <b>LEAD</b> the business by using all the knowledge and experiences of our group to solve the issues of our customers, whether individuals or corporates, identified through the deep understanding of their needs and situations.

We create new **VALUE** by forming teams of specialists in various fields and provide optimal services to our customers through two-way communication. And as a result, we will be selected as a truly-trusted partner. These are our commitments.





This material contains certain forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may materially differ from those contained in the forward-looking statements as a result of various factors.

The following items are among the factors that could cause actual results to differ materially from the forward-looking statements in this material: business conditions in the banking industry, the regulatory environment, new legislation, competition with other financial services companies, changing technology and evolving banking industry standards and similar matters.