Investor Presentation

September 2021



This document contains "forward-looking statements" (as defined in the U.S. Private Securities Litigation Reform Act of 1995), regarding the intent, belief or current expectations of us and our managements with respect to our future financial condition and results of operations. In many cases but not all, these statements contain words such as "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "probability," "risk," "project," "should," "seek," "target," "will" and similar expressions. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those expressed in or implied by such forward-looking statements contained or deemed to be contained herein. The risks and uncertainties which may affect future performance include: deterioration of Japanese and global economic conditions and financial markets: declines in the value of our securities portfolio; incurrence of significant credit-related costs; our ability to successfully implement our business strategy through our subsidiaries, affiliates and alliance partners; and exposure to new risks as we expand the scope of our business. Given these and other risks and uncertainties, you should not place undue reliance on forward-looking statements, which speak only as of the date of this document. We undertake no obligation to update or revise any forwardlooking statements.

Please refer to our most recent disclosure documents such as our annual report on Form 20-F and other documents submitted to the U.S. Securities and Exchange Commission, as well as our earnings press releases, for a more detailed description of the risks and uncertainties that may affect our financial conditions and our operating results, and investors' decisions.

Exchange rates (TTM)

	Jun. 20	Mar. 21	Jun. 21
USD	JPY 107.71	JPY 110.71	JPY 110.61
EUR	JPY 121.02	JPY 129.75	JPY 131.63

Definitions

Sumitomo Mitsui Financial Group, Inc.
Sumitomo Mitsui Banking Corporation
SMBC Trust Bank
Sumitomo Mitsui Finance and Leasing
SMBC Nikko Securities
Sumitomo Mitsui Card Company
SMBC Consumer Finance
Sumitomo Mitsui DS Asset Management
SMBC Aviation Capital
SMBC Bank International, SMBC Bank EU, SMBC (China)
SMFG consolidated
SMBC non-consolidated
Excluding non-recurring losses
Before provision for general reserve for possible loan losses
Domestic retail business
Domestic wholesale business
International business
Market / Treasury related businesses
Net unrealized gains on other securities

Agenda

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I. Financial Results of 1Q FY3/22

Income statement

Progress rate of 1Q results toward FY3/22 full-year target: Consolidated net business profit 24%, Profit attributable to owners of parent 34%

	(JPY bn)	1Q FY3/22	YoY	FY3/22 target
1	Consolidated gross profit	691.8	+13.9	
2	G&A expenses	438.0	+17.1	
_	Overhead ratio	63.3%	+1.2%	
3	Equity in gains (losses) of affiliates Progr	ess 13.3	+8.9	
4	Consolidated net business profit	267.1	+5.7	1,120
5	Total credit cost	10.3	(104.5)	300
6	Gains (losses) on stocks	40.4	+41.1	
7	Other income (expenses)	(9.9)	+17.8	
8	Ordinary profit	287.2	+169.1	880
9	Extraordinary gains (losses)	(2.4)	(1.1)	
0	Income taxes	80.0	+49.2	
1	Profit attributable to owners of parent	1% 203.2	+117.1	600
2	ROE	8.5%	+4.8%	

Consolidated gross profit: increased YoY due to recovery of RT, WS and GB business units, despite of lower gains on sales of bonds in GM business unit.

G&A expenses: increased YoY mainly due to business recovery from COVID-19 and higher marketing cost of SMCC, which is successfully increasing new customers.

Equity in gains of affiliates: increased YoY mainly due to business recovery of affiliates in Asia.

Total credit cost: sharply decreased YoY due to smaller impact of COVID-19.

Gains on stocks: increased YoY due to gains on sales of stocks related to the reorganization of Kansai Mirai FG and higher gains on ETFs sales.

Gains on sales of strategic shareholdings: JPY 3 bn (YoY (2) bn)

Other income: increased YoY due to the absence of the loss from forward dealings recorded in FY3/21, which aim to mitigate risk of stock prices.

(Ref.) Group companies

SMBC

	(JPY bn)	1Q FY3/22	YoY	FY3/22 target
1	Gross banking profit	348.8	(22.6)	
2	o/w Net interest income	235.9	+26.3	
3	o/w Gains (losses) on cancellation of investment trusts	18.6	+10.6	
6	o/w Net fees and commissions	81.0	+10.9	
9	o/w Net trading income+ Net other operating income	31.3	(59.8)	
10	o/w Gains (lossses) on bonds	10.2	(53.5)	
11	Expenses	207.8	+4.0	
12	Banking profit	141.0	(26.6)	615
13	Total credit cost	(14.0)	(86.2)	170
14	Gains (losses) on stocks	38.8	+40.3	
15	Extraordinary gains (losses)	(19.5)	(0.1)	
16	Net income	116.5	+63.3	370

Other major group companies

(left: results of 1Q FY3/22 / right: YoY)

(JPY bn)	SMBC	Nikko	SM	СС	SMB	CCF
Gross profit	101.2	+12.4	99.8	+9.2	63.8	(2.7)
Expenses	77.5	+6.8	82.8	+5.1	29.5	+4.1
Net business profit	23.7	+5.6	17.1	+4.1	34.3	(6.8)
Net income	18.6	(3.0)	8.2	+3.0	15.5	(5.6)

(Equity method affiliate)

	(= 1,)				,	
	SMBC	Trust	SMDAM	50%	SMFL*3	50%
Gross profit	10.0	+1.1	9.3	+1.7	50.1	+9.4
Expenses	11.0	(0.2)	7.4	(0.8)	24.6	+3.4
Net business profit	(1.0)	+1.4	2.0	+2.5	27.1	+6.2
Net income	(0.8)	+1.7	1.4	+2.0	14.2	+8.2

Provision of investment loss for the Bank of East Asia: JPY (17)bn*1

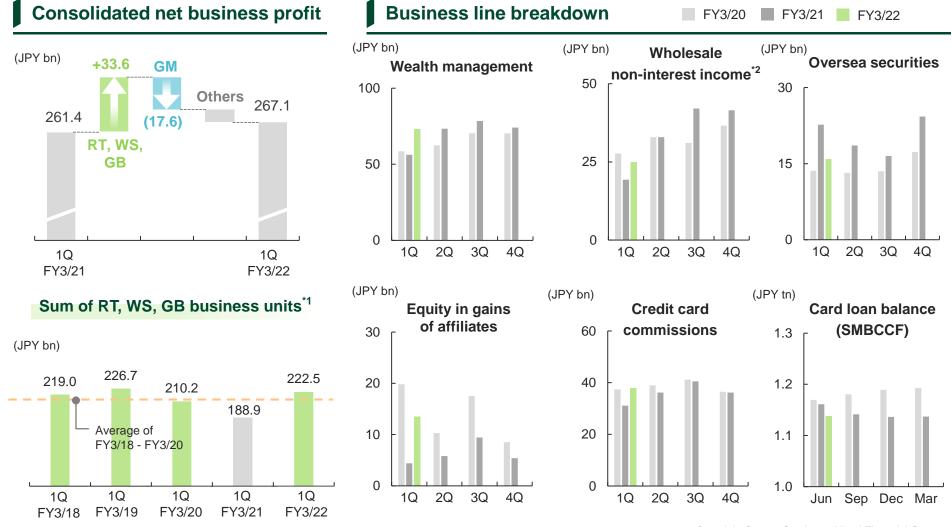
^{*1} Eliminated in consolidated figures

^{*2} Including profit from overseas equity-method affiliates of SMBC Nikko (consolidated subsidiaries of SMFG)

^{*3} Managerial accounting basis

Business line breakdown

Consolidated net business profit increased YoY due to recovery of RT, WS, and GB business units. Wealth management business maintains steady growth and equity in gains of affiliates has been recovering.



^{*1} Reflecting the change in the management accounting system in FY3/22

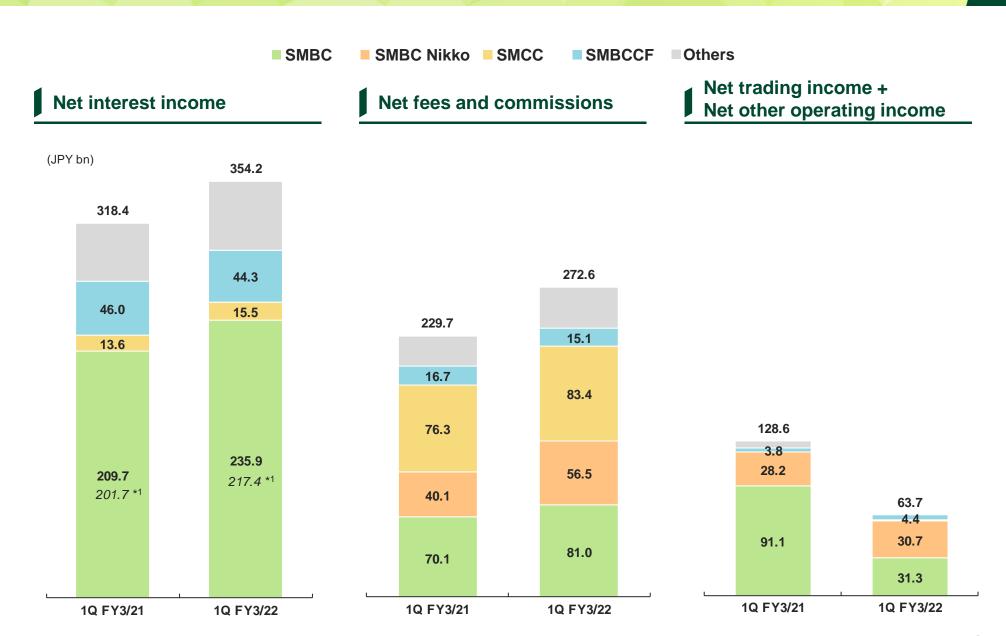
^{*2} Syndicated loans, structured finance, real estate finance and securities business

Results by business unit

	(JPY bn)	FY3/21	1Q FY3/22	YoY ^{*1}
Retail	Gross profit	1,127.4	279.4	+19.4
	Expenses	910.4	233.3	+10.7
	Overhead Ratio	80.8%	83.5%	(2.1)%
	Net business profit	219.2	46.4	+8.4
Wholesale	Gross profit	634.9	148.2	+20.8
	Expenses	299.9	74.6	+3.8
	Overhead Ratio	47.2%	50.3%	(5.2)%
	Net business profit	388.5	85.8	+21.3
Global	Gross profit	723.7	187.9	+10.3
	Expenses	383.3	106.3	+12.3
	Overhead Ratio	53.0%	56.6%	+3.6%
	Net business profit	366.7	93.3	+3.9
Global Markets	Gross profit	460.7	132.9	(14.9)
IVIAI NELS	Expenses	82.9	21.4	+1.4
	Overhead Ratio	18.0%	16.1%	+2.6%
	Net business profit	413.5	119.8	(17.6)

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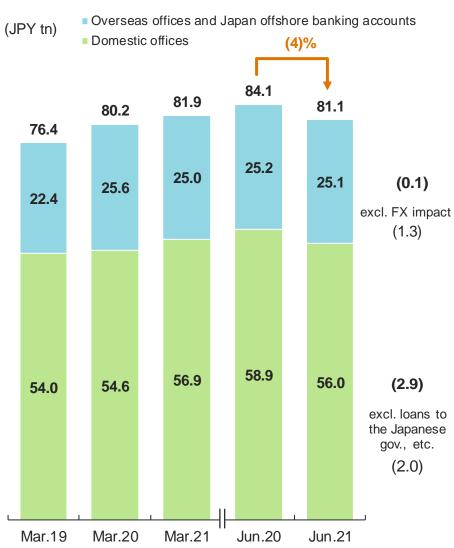
Consolidated gross profit



^{*1} Excluding gains on cancellation of investment trusts

Loans*1

Loan balance



Domestic loan-to-deposit spread

	FY3/22		FY3/21			
(%)	1Q	YoY	1Q	2Q	3Q	4Q
Interest earned on loans and bills discounted	0.85	+0.01	0.84	0.82	0.84	0.84
Interest paid on deposits, etc.	0.00	(0.00)	0.00	0.00	0.00	0.00
Loan-to-deposit spread	0.85	+0.01	0.84	0.82	0.84	0.84
(Ref.) Excludes loans to the Japa	nese go	vernmen	t, etc.			
Interest earned on loans and bills discounted	0.86	(0.01)	0.87	0.85	0.87	0.86
Loan-to-deposit spread	0.86	(0.01)	0.87	0.85	0.87	0.86

Average loan balance and spread*2

	Balance	(JPY tn)	Spread (%)	
	1Q FY3/22	YoY ^{*4}	1Q FY3/22	YoY
Domestic loans	55.4	(0.3)	0.71	+0.00
Excluding loans to the Japanese government, etc.	53.1	+0.1	0.73	(0.00)
o/w Large corporations	18.9	+0.6	0.53	+0.02
Mid-sized corporations & SMEs	19.0	+0.4	0.61	(0.00)
Individuals	12.1	(0.4)	1.39	(0.06)
GBU's interest earning assets*3	331.3 USD bn	(24.1) USD bn	1.18	+0.06

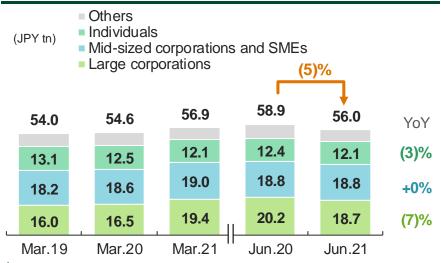
^{*1} Non-consolidated *2 Managerial accounting basis

^{*3} Sum of SMBC, Major local subsidiaries and SMBC Trust, etc. Sum of loans, trade bills, and securities

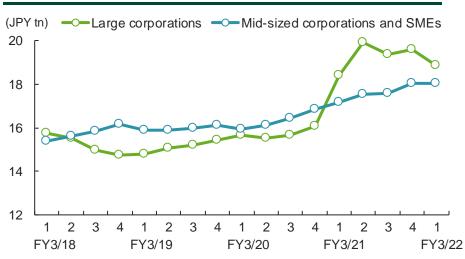
^{*4} After adjustments for exchange rates, etc.

Domestic loans and deposits*1

Loan balance*2



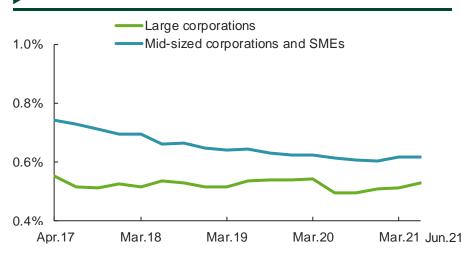
Loan average balance for corporates*2,3



Deposit balance



Loan spread for corporates*2,4

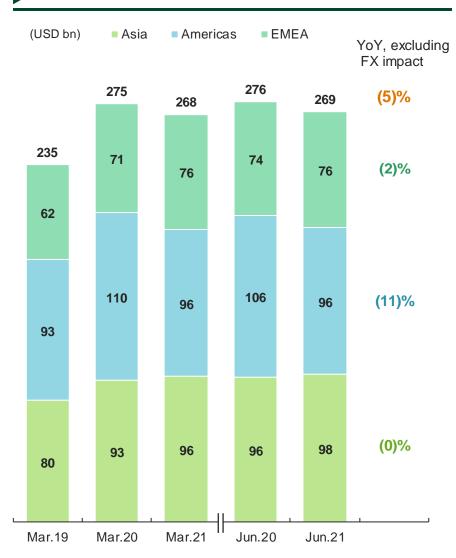


^{*1} Non-consolidated *2 Managerial accounting basis *3 Quarterly average, excluding loans to the Japanese government. Figures for SMEs are the outstanding balance of Corporate banking division

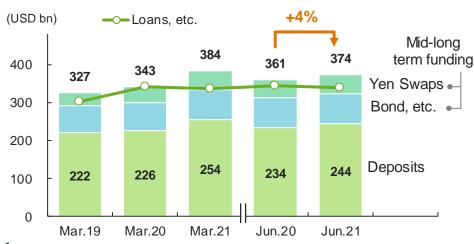
^{*4} Loan spread of existing loans, excluding loans to the Japanese government

Overseas loans and deposits*1

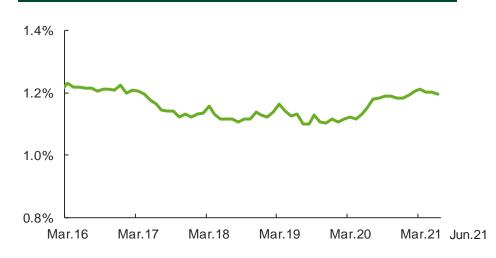
Loan balance



Foreign currency balance



Loan spread*2



^{*1} Managerial accounting basis. Sum of SMBC and Major local subsidiaries

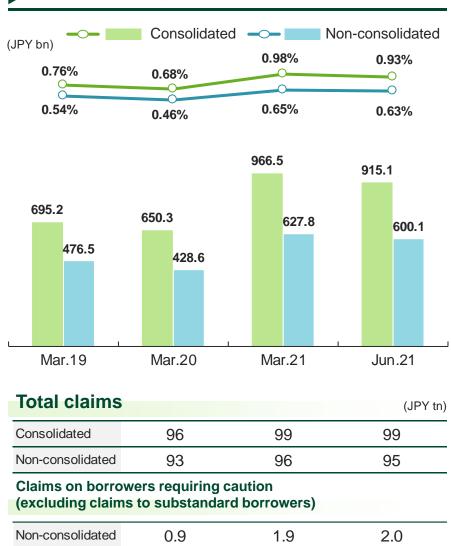
^{*2} Monthly average loan spread of existing loans

Asset quality

Credit costs*1 Consolidated Non-consolidated (JPY bn) 360.5 300 242.7 (25bp) 170 170.6 (18bp) 114.8 72.2 49.6 (5bp) 10.3 (14.0)FY3/20 FY3/21 FY3/22 1Q 1Q forecast FY3/21 FY3/22 Major group companies

(JPY bn)	1Q FY3/22	YoY
SMBCCF	16	(0)
SMCC	5	(1)
Overseas subsidiaries	5	(13)

Non-performing loan balance*2



^{*1} Total credit cost ratio = Total credit cost / Total claims

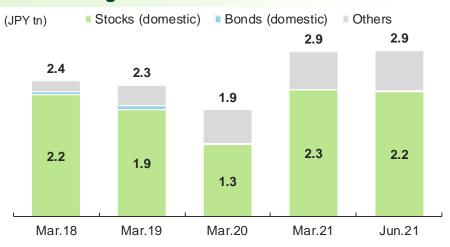
^{*2} NPL ratio = NPLs based on the Financial Reconstruction Act (excludes normal assets) / Total claims

Securities (1)

Breakdown of other securities (consolidated)

		B/S an	nount	Unrealize (loss	
	(JPY bn)	Jun.21	vs Mar.21	Jun.21	vs Mar.21
Total		35,779.4	(631.8)	2,949.5	+17.7
	Stocks (domestic)	3,618.5	(74.8)	2,216.1	(39.5)
	Bonds (domestic)	17,416.0	(239.2)	17.6	+9.6
	o/w JGBs	13,908.5	(385.1)	(8.5)	+5.6
	Others	14,744.9	(317.8)	715.8	+47.7
	o/w Foreign bonds	11,676.1	(434.0)	16.9	+15.5

Unrealized gains



Strategic shareholdings

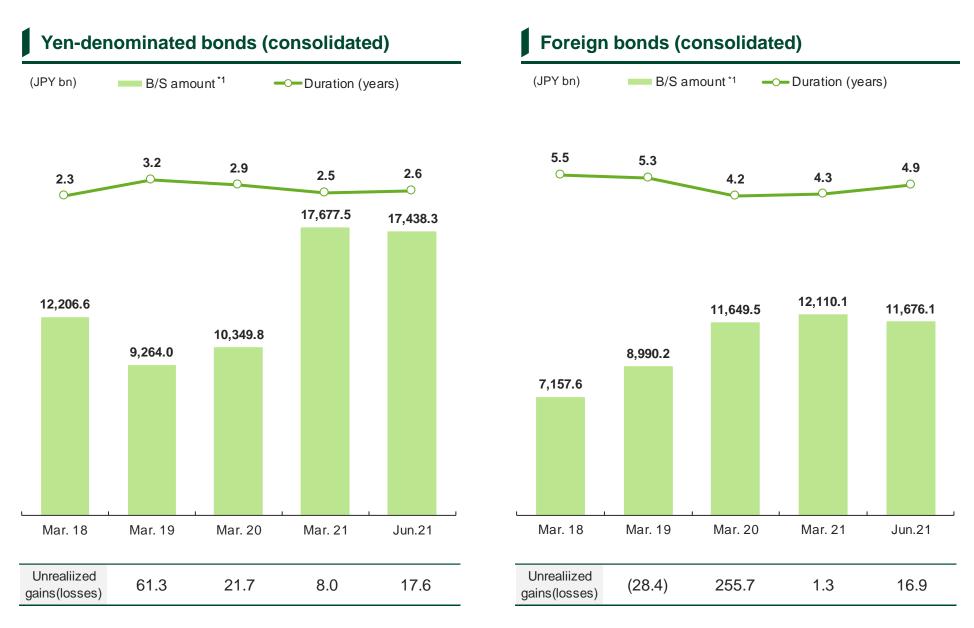
	FY3/21	JPY 55 bn
Progress as of Jun.21	1Q FY3/22	JPY 12 bn
	Total reduction	JPY 67 bn
	Consent of sales from clients outstanding	JPY 49 bn
	Reduction + Consent	JPY 116 bn

Reduction plan

Reduce JPY 300 bn in 5 years (FY3/21-FY3/25)



Securities (2)



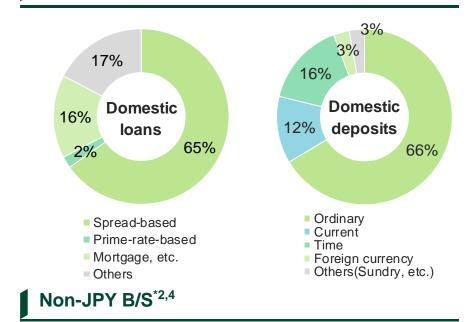
^{*1} Non-consolidated. Excluding bonds classified as held-to-maturity, bonds for which hedge-accounting is applied, and private placement bonds. Duration of 15-year floating rate JGBs is regarded as zero.

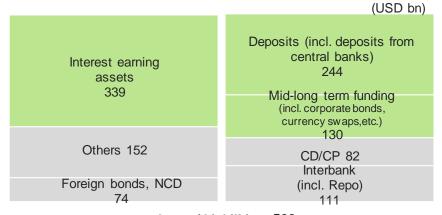
Balance sheet

Consolidated

(JPY tn)	Jun.21	vs Mar.21
Total assets	240.1	(2.5)
o/w Cash and due from banks	72.7	+0.1
o/w BOJ's current account balance*1	58.4	(1.4)
o/w_Loans	84.2	(0.9)
o/w Domestic loans ^{*1}	56.0	(0.9)
o/w Large corporations*2	18.7	(0.7)
Mid-sized corporations & SMEs*2	18.8	(0.2)
	12.1	(0.1)
o/w Securities	35.9	(0.6)
o/w Other securities	35.8	(0.6)
o/w Stocks	3.6	(0.1)
うち JGBs	13.9	(0.4)
55 Foreign bonds	11.7	(0.4)
Total liabilities	228.1	(2.6)
o/w Deposits	141.7	(0.3)
o/w Domestic deposits*1	113.6	+0.9
Individuals	54.5	+1.1
Corporates	59.1	(0.2)
o/w NCD	12.4	(0.2)
Total net assets	12.0	+0.1
Loan to deposit ratio	54.	7%

Composition of loans and deposits*1,2





Assets / Liabilities 566

*3

^{*1} Non-consolidated *2 Managerial accounting basis *3 After adding back the portion of housing loans securitized. No origination in 1Q FY3/22 *4 Sum of SMBC and major local subsidiaries

Capital / RWA

	Jun. 21	Requirement*1
Capital ratio		
Total capital ratio	18.19%	11.5%
CET1 ratio (Basel III fully-loaded basis)	15.81%	8%
excl. OCI	12.7%	-
CET1 ratio (Post-Basel III reforms)	11.6%	8%
excl. OCI	9.9%	_
External TLAC ratio		
RWA basis	25.17%	16%
Leverage exposure basis	9.89%	6%
Leverage ratio	5.77%	3%

(JPY bn)	Mar. 21	Jun. 21
Total capital	12,289.3	12,330.3
Tier1 capital	11,199.3	11,359.1
o/w CET1 capital	10,562.8	10,718.2
Tier2 capital	1,090.0	971.2
External TLAC	19,373.3	19,443.9
Risk-weighted assets	66,008.0	67,763.9
Leverage exposure*2	198,170.8	196,560.0

^{*1} Excluding countercyclical buffer

^{*2} Including deposits with the Bank of Japan

FY3/2022 target

Consolidated

	Results	Target		
(JPYbn)	FY3/21	FY3/22	1H	
Consolidated net business profit	1,084.0	1,120	550	
Total credit cost	360.5	300	160	
Ordinary profit	711.0	880	430	
Profit attributable to owners of parent	512.8	3 600	300	



	Results	Target		
(JPY bn)	FY3/21	FY3/22	1H	
Banking profit	665.2	615	290	
Total credit cost	242.7	170	100	
Ordinary profit	436.1	530	240	
Net income	338.0	370	170	

1	Consolidated net business profit	YoY increase of JPY 36 bn due to the smaller negative impact of COVID-19 and the profit increase in RT/WS/GB business units, while the profit of GM business unit is expected to return to a normalized level.
2	Total credit cost	JPY 300 bn, considering the uncertainty of COVID-19 continues.
3	Profit attributable to owners of parent	JPY 600 bn (YoY JPY +87.2 bn) due to the absence of goodwill impairment recorded in FY3/21 on top of the changes in net business profit and credit cost.

COVID-19 impact (1) Summary

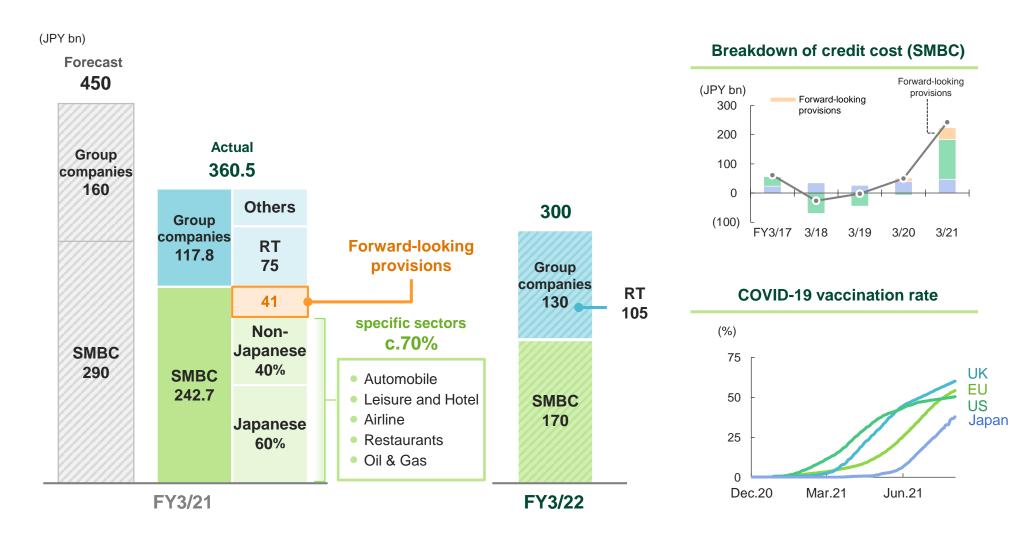
Negative impact of COVID-19 was smaller than our original forecast in FY3/21. It is expected to be smaller YoY in FY3/22, while the uncertain environment continues.

	FY3/21			FY3/2	22		
	COVID-19 impact	Forecast	COVID-19 impact	Others	Actual	COVID-19 impact	Forecast
(JPY bn)	Α///	В	С	D	E	F////	G
Consolidated net business profit	(170)	970	(100)-	1 +44	1,084.0	(70)	1,120
Total credit cost	+260	450	+170_	(270)	360.5	+100	(170) 300
Profit attributable to owners of parent	(310)	400	(190)	-	512.8	(120)	600
RWA	Cumulative JPY +5 tn	JPY 92 tn	Cumulative JPY +3 tn		JPY 92 tn	Cumulative JPY +3 tn	JPY 93 tn
CET1 ratio (change)	(0.5)%	9.5%	(0.3)%		9.8%		
COVID-19 impact figures are	rough estimates.					•	
OHR	FY3 , 62.8			FY3/21 62.3%		Mainly due to the performance in C	e strong GM business unit.

COVID-19 impact (2) Credit cost

70% of credit cost came from specific sectors in FY3/21.

Made forward-looking provisions by identifying sectors that are expected to be highly impacted by COVID-19.



COVID-19 impact (3) Aircraft leasing

Focus on sustainable growth as demand for domestic flight recovers.

Financial results

Maintained positive net income despite COVID-19

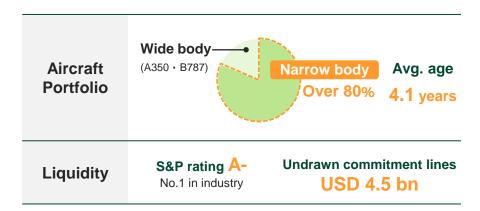
SMBCAC

(USD mn)	FY3/20	FY3/21	YoY
Lease income	1,135	1,119	(16)
Credit / Asset impairment charges	32	334	+302
Net income	334	17	(317)

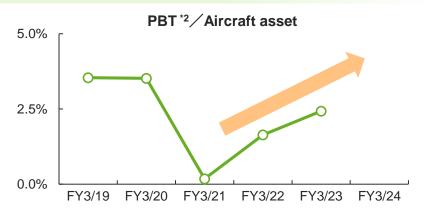
Domestic demand is expected to recover by 2022



Initiatives



Improve asset efficiency by focusing on profitability



II. Transformation & Growth

Roadmap to 2022 (1) Financial targets

Medium-Term Management Plan (FY3/21-FY3/23)

Core Policy

Transformation

Transform existing businesses

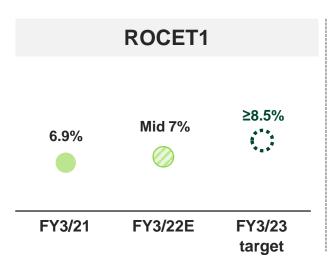
Growth

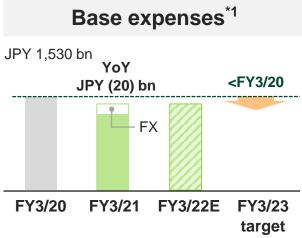
Seek new growth opportunities

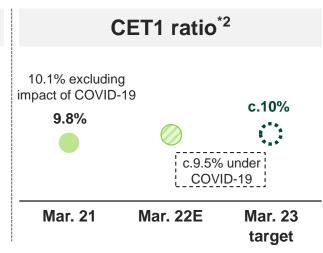
Quality

Elevate quality in all aspects

Financial Targets



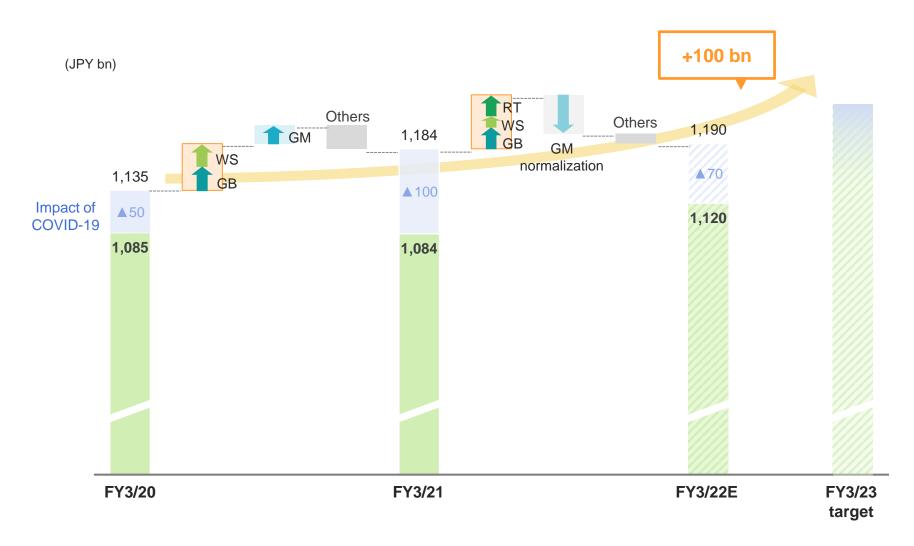




^{*1} G&A expenses excluding cost related to investment for future growth, revenue-linked variable cost and others

Roadmap to 2022 (2) Consolidated net business profit

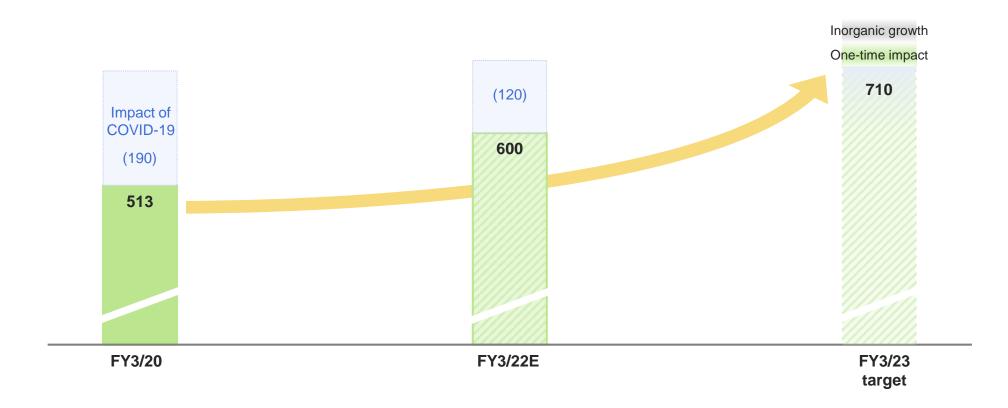
The consolidated net business profit target of JPY +100 bn over the three years remains unchanged. Show a steady progress in FY3/22 by increasing revenue of RT, WS, and GB Business Units.



Roadmap to 2022 (3) Bottom-line profit

The target of bottom-line profit for FY3/23 remains at over 700 bn on a core earnings basis. Aim 800 bn in the future through inorganic strategy, etc.

(JPY bn)



Seven key strategies

Transformation

Transform existing businesses

- Pursue sustainable growth of wealth management business
- Improve productivity and strengthen solutions in domestic WS business
- Enhance overseas CIB business to improve asset / capital efficiency
- Hold the number one position in payment business
- Enhance asset-light business on a global basis
- Expand franchise and strengthen digital banking in Asia

7 Develop digital solutions for corporate clients

Adapt to changes in environment and challenges incl. COVID-19

Allocate capital for future growth

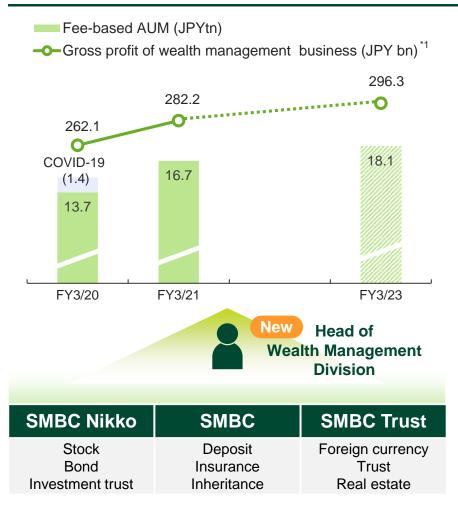
Growth

Seek new growth opportunities

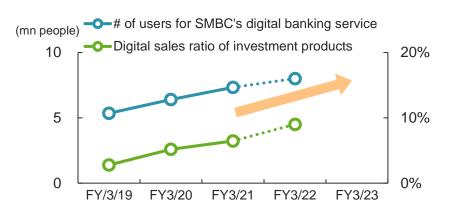
1 Pursue sustainable growth of wealth management business

Accelerate the shift to a sustainable business model by leveraging SMBC group's strength and utilizing digital channels.

Steady growth of wealth management business



Utilize digital channels



Upgrade SMBC app



- 2 Improve productivity and strengthen solutions in the domestic wholesale business
- 7 Develop digital solutions for corporate clients

Target Target

Interest income bottomed out in FY3/20 and has been increasing since then.

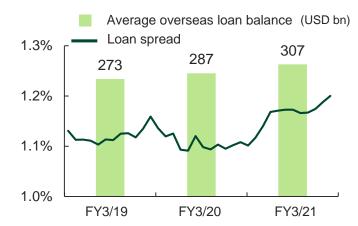
Strengthen fee businesses by diversifying solutions for clients in response to the changing environment.

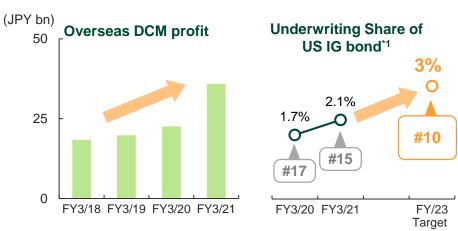
Trend of profit structure **Provide comprehensive solutions** Consolidated gross profit (WS) **Clients** (JPY bn) Changing environment: COVID-19, Sustainability, 700 digital transformation ("DX") 600 Non-interest income **Comprehensive solutions** 500 New New 400 Specialized Finance **Group Solution** Sustainable Business Dept. Promotion Dept. **Promotion Dept.** Solution for complicated 300 One stop solution of DX Sustainable business financial needs Interest income 200 SMBC, SMBC Nikko, Corporate Digital Solution Dept. **Group companies SMBC Trust** DX subsidiaries 100 Turn to uptrend Group real estate Maximize BtoB digital platform strategy Group's strengths 0 FY3/18 FY3/19 FY3/20 FY3/21 FY3/22 FY3/23

3 Enhance overseas CIB business to improve asset / capital efficiency

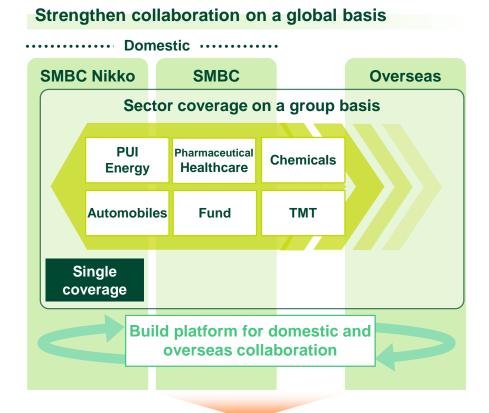
Further enhance overseas CIB business by strengthening the securities business.

Strengthen securities business through lending





Further enhance CIB business



Enhance businesses with large global corporates

4 Hold the number one position in payment business

Lead the market growth with our payment platform "stera"

Growing cashless market Strengths in acquiring Credit card Cashless payment ratio Debit card (JPY tn) SMCC ■ E-monev (government No. 1 80 QR code target) 24% 60 Market share 40 26.8% 20 16.9% 2014 2015 2016 2017 2018 2019 2025





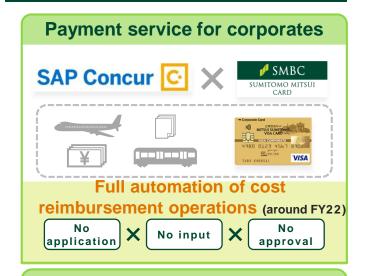








Alliances with external partners





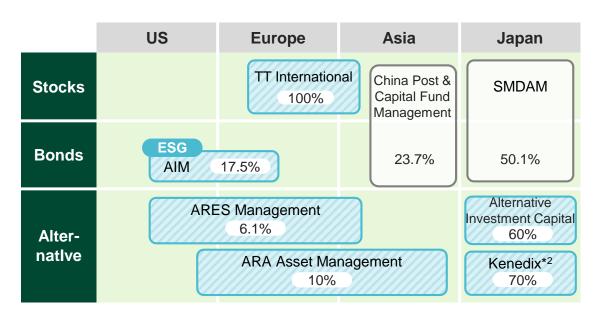




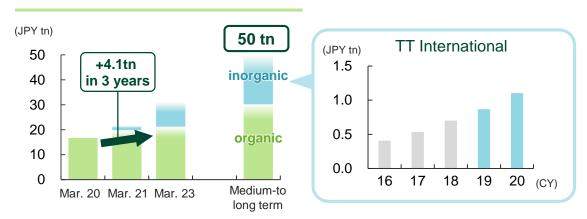
Head of Payments & Consumer Finance Division

Enhance asset-light business on a global basis

Asset management*1



Balance of AUM



Sales & Trading

Establish global S&T platform

- FIST *3 platform in US
 - Establish global Rates platform
- **Business base in Asia**
 - Strengthen local currency and FIST/DCM consolidated operation
- Structured credit solutions
 - Strengthen product supply and sales capabilities

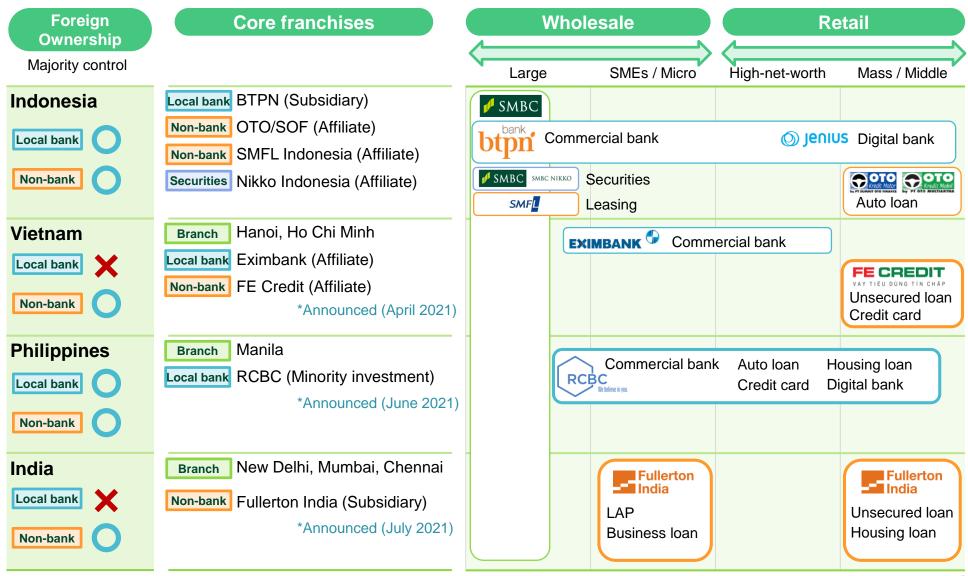
Allocate management resources

^{*1} Boxes with shades are invested after 2020. Percentages are shareholding ratio of SMBC Group

^{*2} Sub-subsidiary of SMFL *3 FIST: Fixed Income Sales & Trading

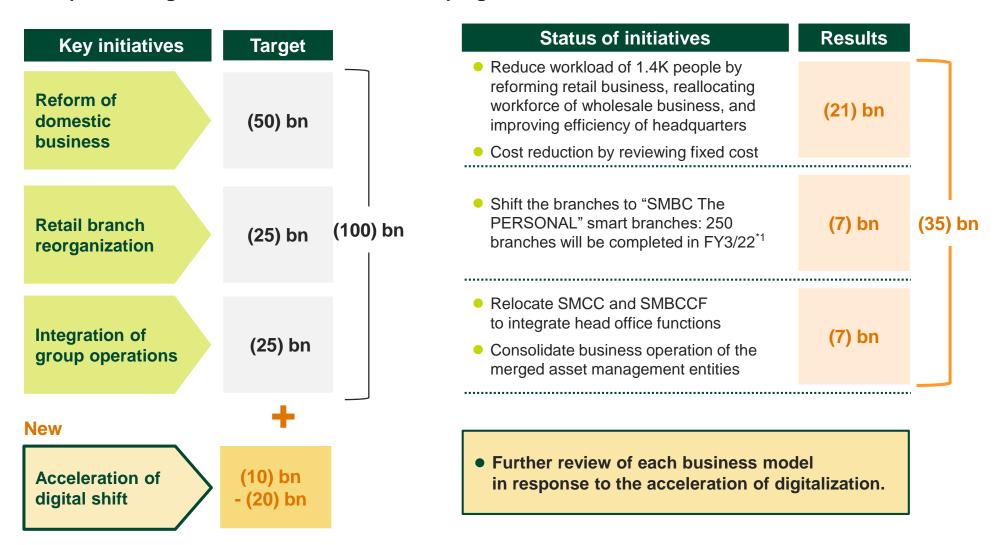
6 Expand franchise and strengthen digital banking in Asia

Investing in new platforms in Vietnam, Philippines and India, following the acquisition of BTPN.



Cost control

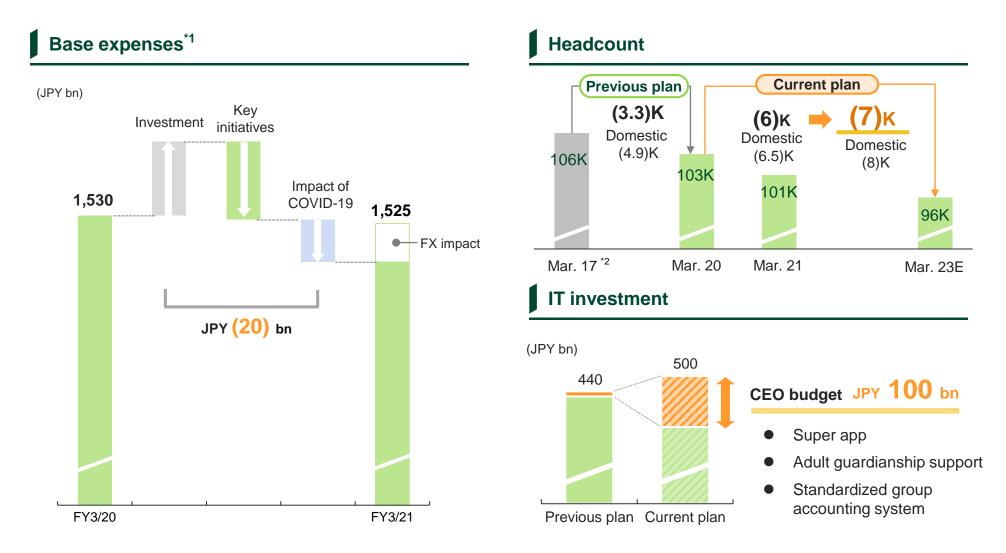
Additional reductions will be made in response to environmental changes (e.g. digital shift) on top of the original JPY 100bn cost reduction program.



(Ref.) Base expenses and headcount

Base expenses decreased by JPY 20 bn YoY excluding FX change impact.

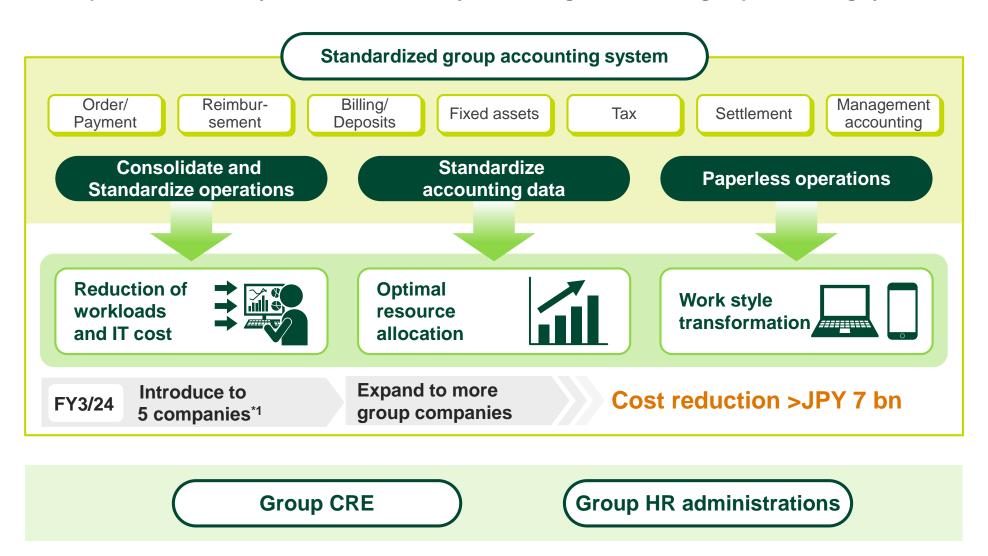
Headcount is expected to decrease more than the target of the Medium-Term Management.



^{*1} G&A expenses excluding cost related to investment for future growth, revenue-linked variable cost and others *2 Added the impact of group reorganization retrospectively

(Ref.) Standardized Group Accounting System

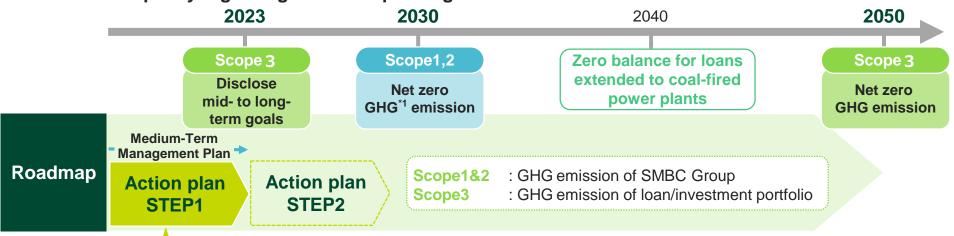
Pursue operational efficiency and cost reduction by introducing standardized group accounting system.



Ⅲ. Quality

Accelerate efforts against climate change

Established "Roadmap Addressing Climate Change" and revised the policy regarding coal-fired power generation.



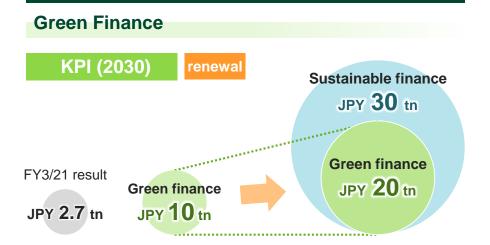
		Measures	Initiatives
1)	Strategy	Establish mid- to long-term target for Scope3 emissions	Assess the GHG emissions generated by its loan/investment portfolio and set mid-/long-term targets
2)	Strategy	Accelerate initiatives to reduce Scope1&2 emissions	Achieve net zero at SMBC Group operations by 2030
3)	Strategy	Enhance businesses addressing climate change and decarbonization	Execute JPY 30 tn of sustainable finance by 2030
4)	Governance	Enhance governance/business management framework	Appoint Group CSuO (Chief Sustainability Officer)
5)	Risk management	Enhance risk management framework	Enhance climate change scenario analyses
	Metrics and targets	Setting and managing KPI and targets	_

Policy regarding coal-fired power generation

Revision Support for newly planned coal-fired power plants and the expansion of existing plants are NOT provided

Promote sustainable businesses

Sustainable finance



Global league table (green loan underwriting amount)*1

	Lender	Mkt share
1	Credit Agricole	10.0%
2	SMBC	7.8%
3	BNP Paribas	7.4%

Green deposit*2

First in Japan



GREEN x GLOBE Partners (established Jul. 20)

	# of partner companies	# of people participated in events
Sep. 20	47	25
Apr. 21	109	1 708



Develop new technology

Japan Hydrogen Association

- Led the establishment and became one of the board members
- Made a policy proposal to METI on realizing a hydrogen society in Mar. 21







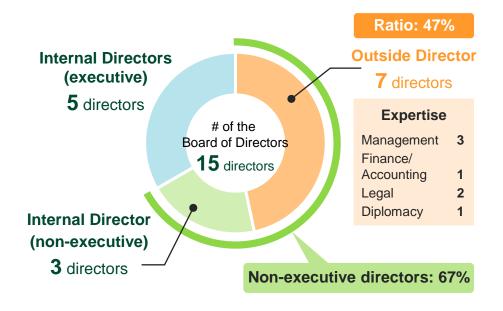
Governance

Enhance sustainability management

Board of Directors Nomination Compensation Committee Committee Risk Management **Audit Committee** Committee **Jul.21 Sustainability Committee** Report Apr. 21 **Group CSuO** (Chief Sustainability Officer) Responding to climate change (incl. business) Corporate initiatives (social contributions, etc.) Engagement with ESG rating agency/ disclosure of non-financial information

Improve the diversity of the Board





(Ref.) Skills matrix of outside directors

Year of		Committee membership (⊚:Chairman)		Knowledge and experience we expect in particular			cular			
	appointment	Nomination	Audit	Compen- sation	Risk	Management	Finance	Global	Legal	Accounting
Masayuki Matsumoto	2017	0	0							
Arthur M. Mitchell	2015	0		0			9	③		
Shozo Yamazaki	2017		0		0					
Masaharu Kohno	2015	0			0					
Yoshinobu Tsutsui	2017	0		0			9			
Katsuyoshi Shinbo	2017		0	0						
Eriko Sakurai	2015	0		0						

Engagement with stakeholders

KPIs

	KPI	Target	FY3/21 results
Environment	Green finance	JPY 20 tn by 2030	JPY 2.7 tn
Environment	Green bond issuance	at least once a year	once
Community	Retail deposits in Asia	x3 by Mar. 23	x2
Next Generation	Finance education	1.5 mn people by 2030	0.13 mn
Human	Female managers	20 % By Mar. 26	15.8 %
Resources	Childcare leave	100 %	100 %

Enhance corporate value through engagement

Disclose non-financial information



Engage

Improve ESG ratings





Ease information asymmetry (lower capital cost)

Corporate value Information asymmetry External evaluation



Fair Value

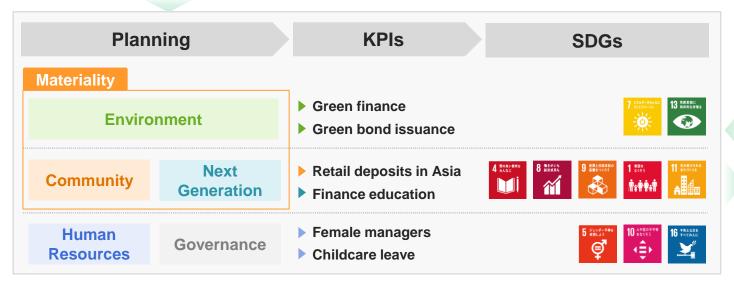
Enhancement of corporate value



(Ref.) Accelerate sustainability management

Promote initiatives to solve social issues and achieve the SDGs under direct leadership from the Group CEO







(Ref.) ESG indices and initiatives

Selected ESG indices

GPIF selected





2021 CONSTITUENT MSCI JAPAN ESG SELECT LEADERS INDEX









Endorsed initiatives























IV. Capital Policy

Basic Capital Policy

Achieve a healthy balance among securing financial soundness, enhancing shareholder returns, and investing for growth.

Shareholder returns

Dividends in principal

- + flexible share buybacks
- Progressive dividends
- Achieve dividend payout ratio of 40% by Mar. 23

Sustainable growth of shareholder value

ROCET1 target ≥ 8.5%

Financial soundness

CET1 ratio target : c.10%

Investment for growth

Investment criteria

- Fits with our strategy
- ROCET1 ≥ 8.5% after synergies
- Risk is manageable

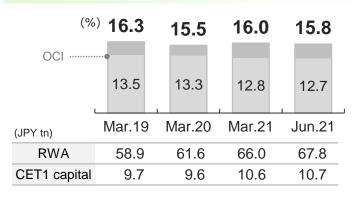
Capital position

Maintain a sufficient level of capital while supporting customers impacted by COVID-19.

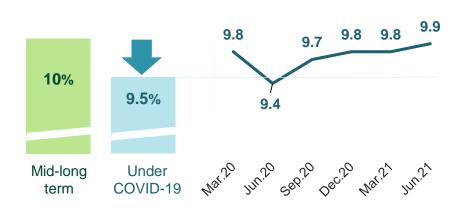
CET1 ratio



Basel III fully-loaded basis

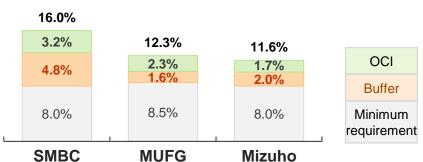


Capital Management under COVID-19



Peer comparison (Basel III fully-loaded basis)

as of Mar.21



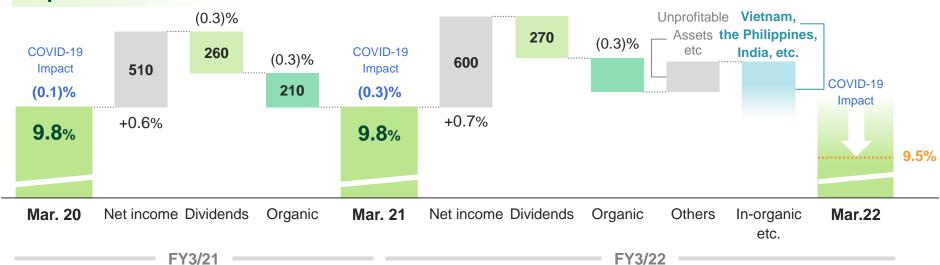
Shareholder returns

Increased dividend target for FY3/22 by JPY 10 to enhance shareholder returns. Not to announce share buybacks in order to assess the final impact of COVID-19.

	FY3/20	FY3/21	YoY
DPS	190	190	±0
Dividend payout ratio	37%	51%	+14%
Share buybacks	May.19 100 bn	_	_
Total payout ratio	51%	_	_
Net income	703.9 bn	512.8 bn	(191.1) bn

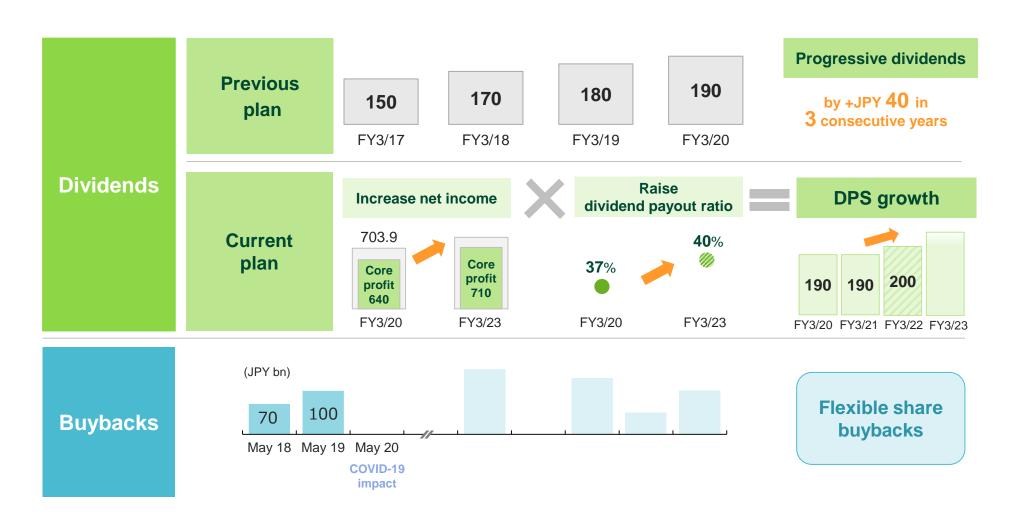
FY3/22 target	YoY
200	+10
46%	(5) %
_	_
_	_
600.0 bn	+87.2 bn

Capital allocation

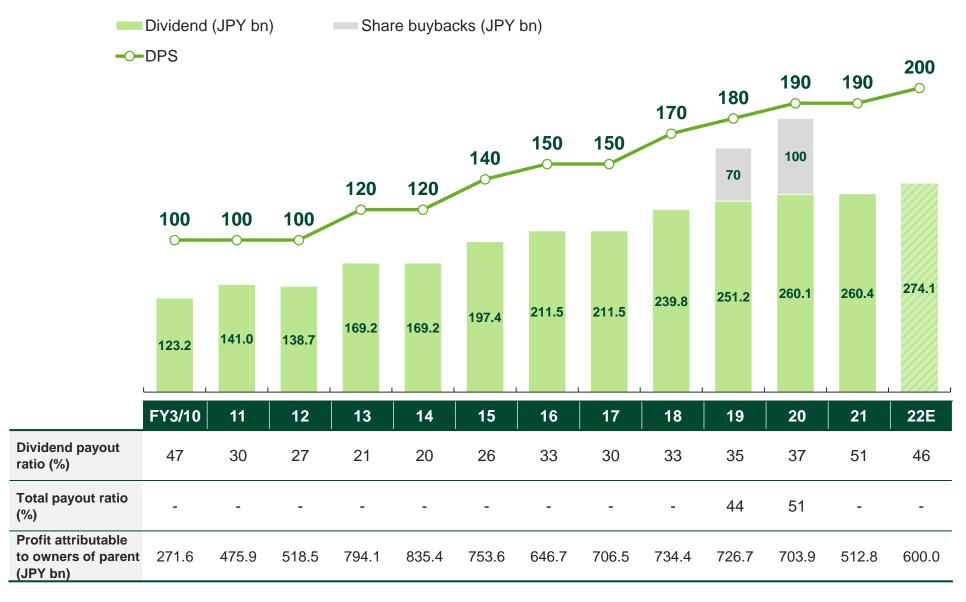


(Ref.) Enhancing shareholder returns

Progressive dividends; increase DPS by increasing net income and raising dividend payout ratio. Execute flexible share buybacks.

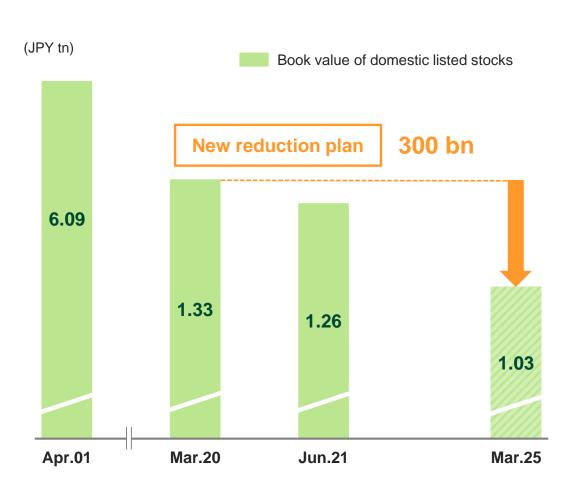


(Ref.) Shareholder returns



Strategic shareholdings

Plan to reduce JPY 300 bn in 5 years by March 2025. Reduced JPY 55 bn in FY3/21.



Reduction

	FY3/21	JPY 55 bn
Progress	1Q FY3/22	JPY 12 bn
as of	Total reduction	JPY 67 bn
Jun.21	Consent of sales	JPY 49 bn
	Reduction + Consent	JPY 116 bn

Ratio of stocks to CET1*1



V. Break the mold

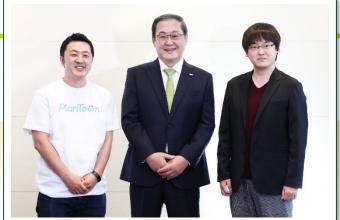
Producing new CEOs

Actively support in-house business ventures and develop new growth areas for SMBC Group.

Digital platform for corporates

PlariTown

Dec. 20 Launch of service



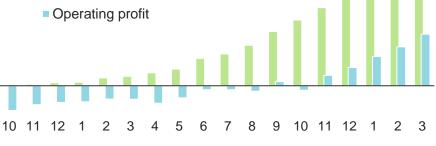
Electronic contract service



FY3/21 Full year surplus



Net Sales









FY3/20



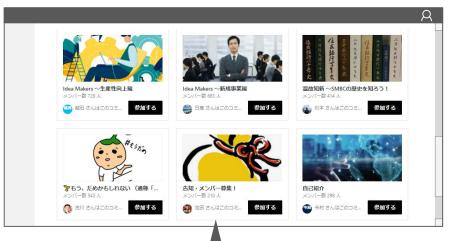


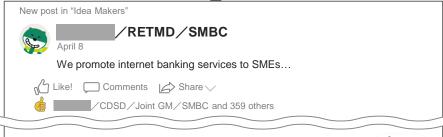
FY3/21

Create a framework for nurturing new business seeds

Internal SNS = F" L] [

Promote active communication across divisions and positions







End-users

21K

Active users

6K

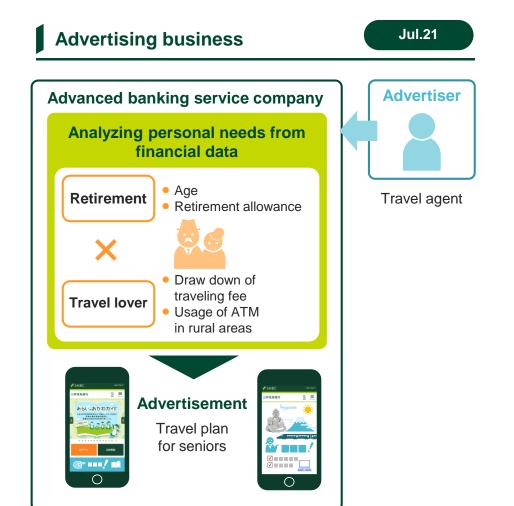
Next-generation workplace

Offices that induce innovation and communication



Seek new business opportunities

Further improve customer convenience as a solution provider by reinforcing both financial and non-financial services.



Revision of banking regulation

From Nov.21

Advanced banking service company

Able to extend our operation broadly

FinTech

Data analysis/ marketing/ advertising

Sales of banks' own apps and IT systems

Regional trading company

Registered temporary staffing

Maintenance of ATM

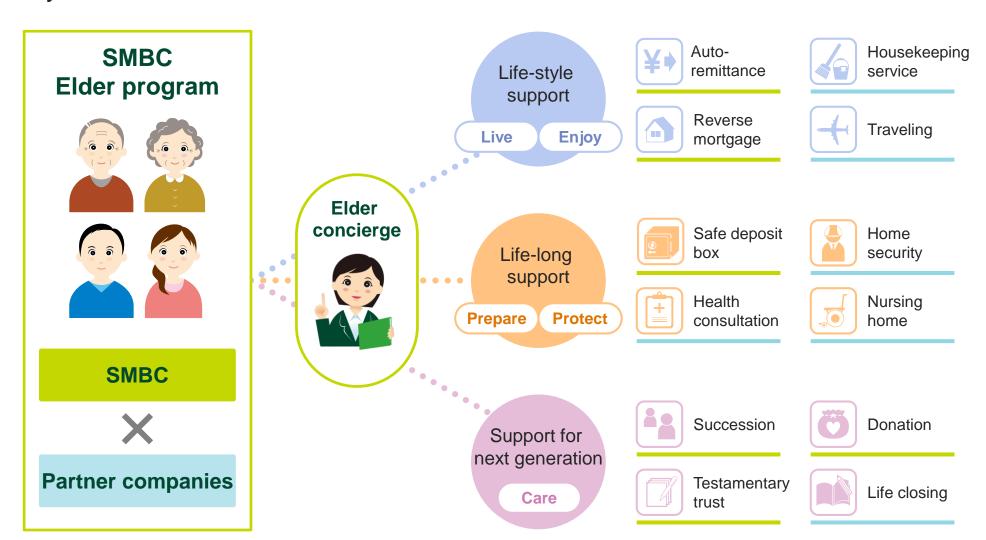
Special subsidiary company related to Act on Employment Promotion of Persons with Disabilities

Cooperation with local communities regarding adult guardianship

Accelerate to become a solution provider

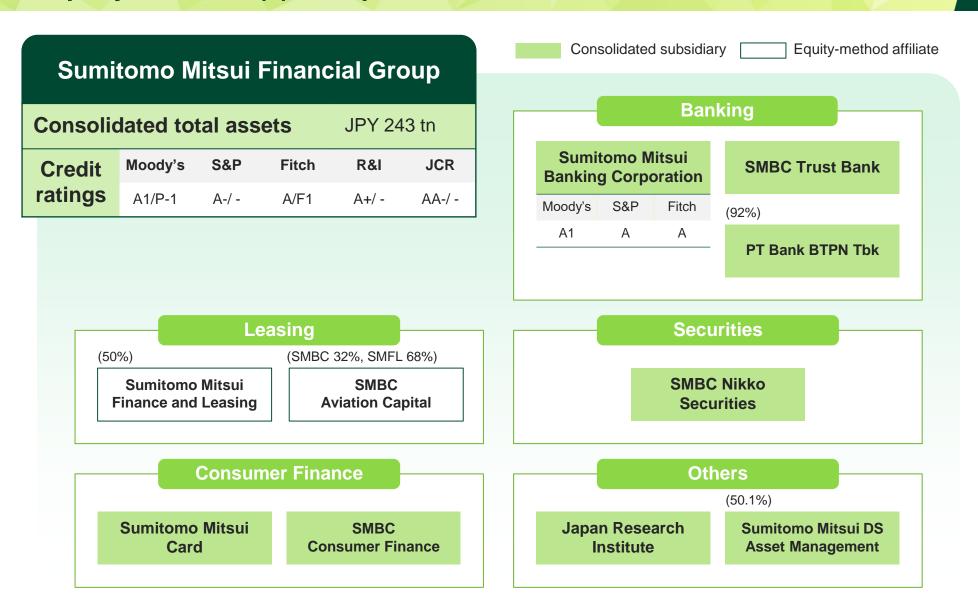
SMBC Elder Program

Offer high value-added financial and non-financial products / services in response to customer needs in the 100-year life era.



Appendix

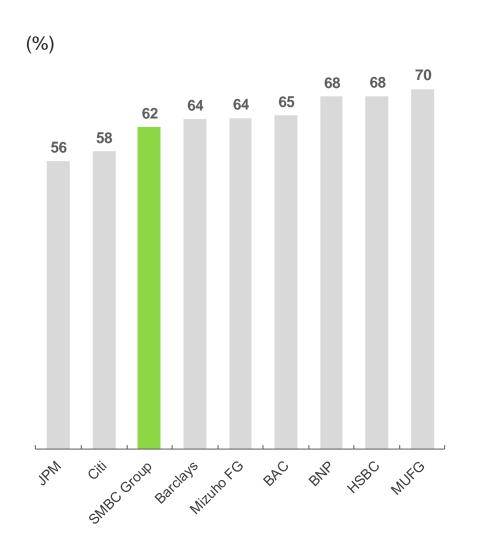
Company overview (1) Group structure

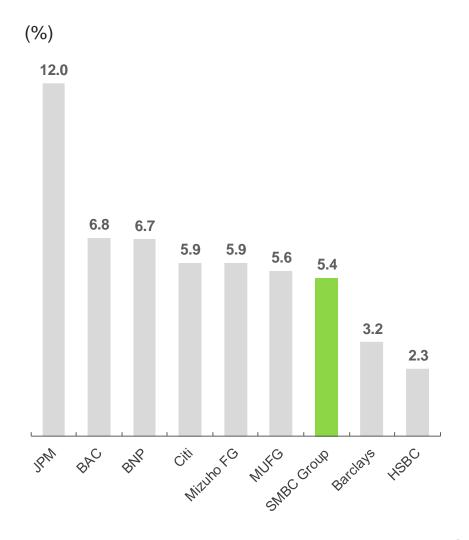


Company overview (2) Peer comparison









Company overview (3) Long-term results

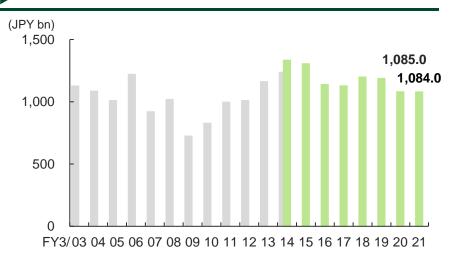
Consolidated gross profit



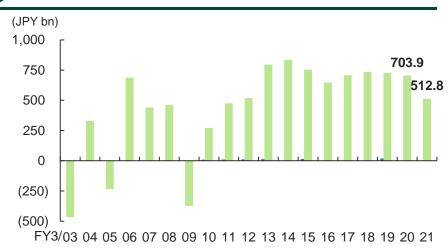
Breakdown of consolidated gross profit

	FY3/03	FY3/21
SMBC's Domestic loan / deposit related	35%	15%
International business (banking)	5%	23%
Group companies excluding SMBC	18%	38%

Consolidated net business profit*1



Profit attributable to owners of parent



Medium-Term Management Plan (1) Core Policy

Mid-long term Vision

A trusted global solution provider committed to the growth of our customers and advancement of society

Future directions

- 1 Data oriented
- 2 Building platforms
- 3 Solution provider

Core Policy

Business strategy

Management base

Transformation

Growth

Quality

Transform existing businesses

Seek new growth opportunities

Elevate quality in all aspects

Medium-Term Management Plan

(2) Business strategies - Transformation & Growth -

Transform businesses to overcome intense competition and create new value for future growth.

Discipline
Focus
Improve efficiency
Increase profit by drastic optimization
and remodeling businesses
Invest for future growth

Use capital for organic growth

Use capital for inorganic growth

Medium-Term Management Plan (3) Management base – Quality –

Quality

Elevate quality in all aspects

ESG

- Contribute to realize a sustainable society
- Enhance corporate governance suitable for a global bank

Resource management

- Sophisticate HR management to motivate employees
- Build flexible and robust IT/cyber infrastructure

Business management

- Enforce sound risk-taking
- Pursue efficient and scientific management

Roadmap to 2022 (1) Profit

FY3/20

Despite the negative impact from COVID-19 in business areas such as payment business and multi-franchise strategy in Asia, consolidated net business profit increased steadily overall.

(JPY bn) Drive mid-long term growth **(7)** Recover from COVID-19 Digital (0)Asia Asset-light business Base +0 expenses Payment +25 Other Global 1,135 +25 expenses CIB COVID-19 +45 Domestic Structural corporate factors Wealth +65 management (2) JPY +100bn 1,085 +45 +30 FY3/21 +20 +21 +36 (22)+23 (4) (20)

FY3/23

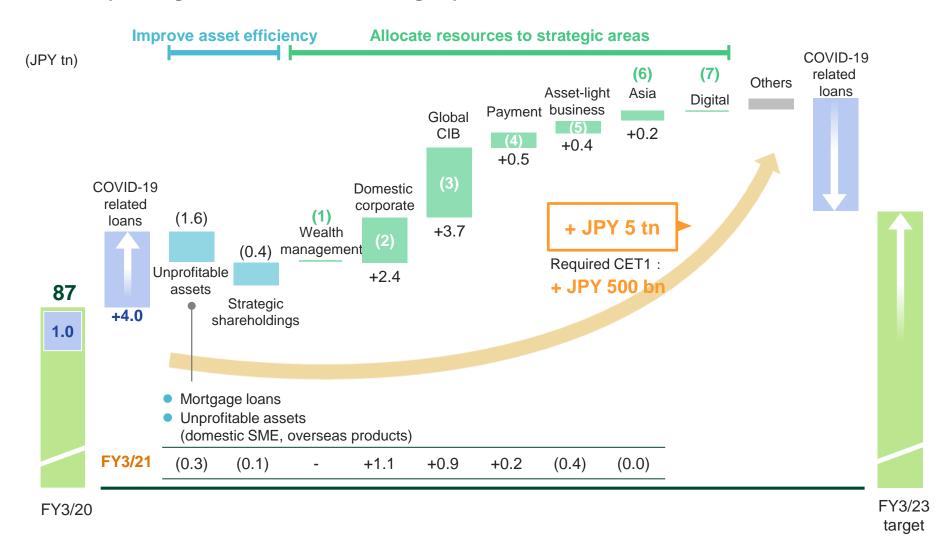
target

Mid-long

Iterm

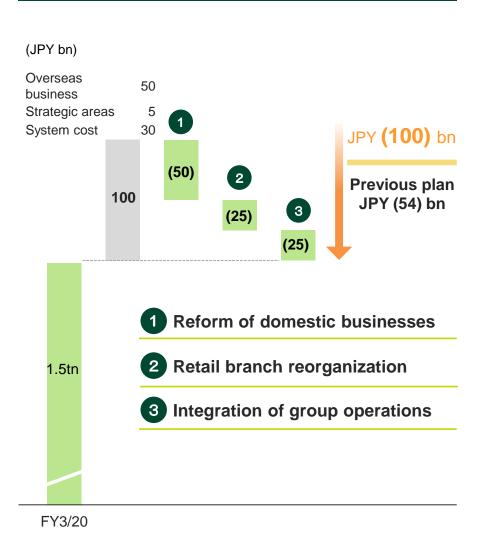
Roadmap to 2022 (2) RWA

Allocate capital in growth areas while reducing unprofitable assets.

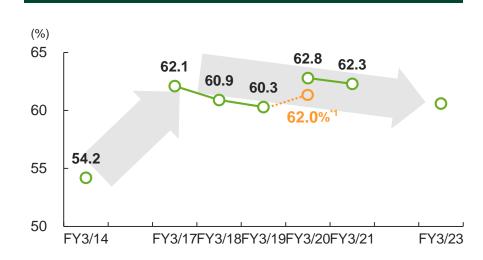


Roadmap to 2022 (3) Cost

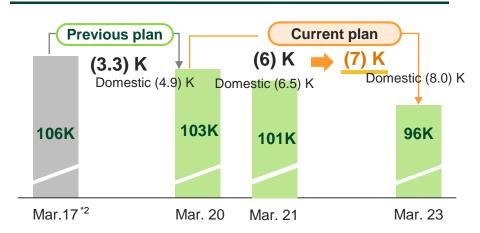
Control of base expenses



OHR



Headcount



Roadmap to 2022 (3) Cost

Key initiatives of cost reduction

1 Reform of domestic businesses

Cost

Workload

JPY **(50)** bn

(5.0) K people

Reform of retail business

Optimize resource allocation of wealth management business Digitalize mortgage loan procedures Reallocate workforce of domestic wholesale business

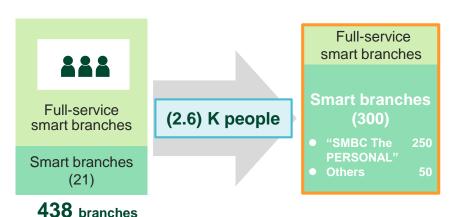
Reduce headcounts of headquarters (30)%

2 Retail branch reorganization

JPY **(25)** bn

3 Integration of group operations

JPY **(25)** bn



Relocate SMCC and SMBCCF to integrate operations

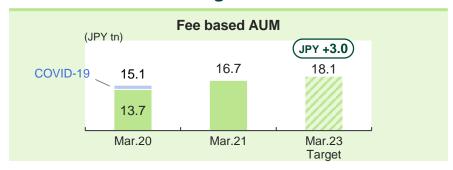
PMI of asset management business

Consolidate data centers / base systems of group companies

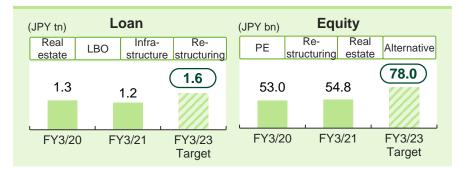
(1.9) K people

Roadmap to 2022 (4) KPI

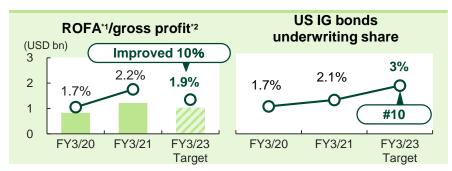
Wealth management business



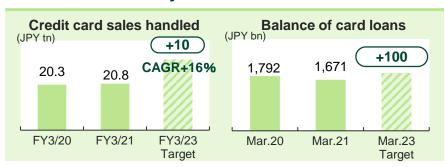
Domestic wholesale business



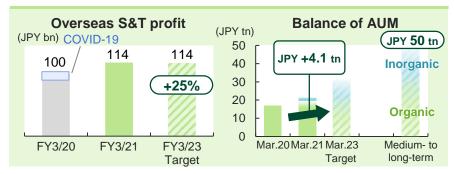
Overseas CIB business



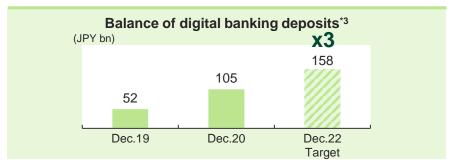
Payment business



Asset-light business



Multi-franchise strategy in Asia



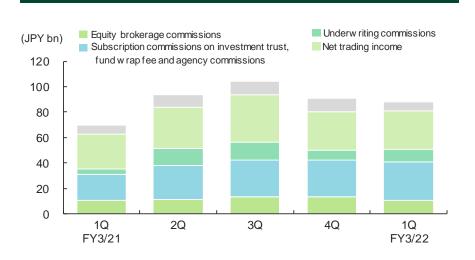
^{*1} Return on Funded Asset *2 Non-Japanese in the U.S. and Europe *3 IDR 1 = JPY 0.0079

Group companies (1) SMBC Nikko

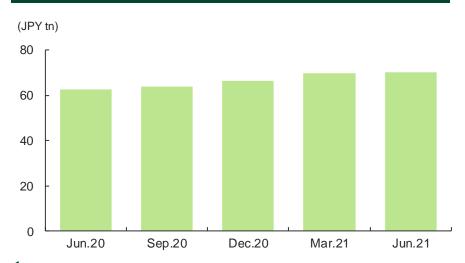
Financial results

(JPY bn)	FY3/21	1Q FY3/22	YoY
Net operating revenue	357.9	88.2	+18.8
SG&A expenses	273.4	68.9	+6.5
Ordinary income	90.7	20.8	+13.3
Net income	71.7	14.6	+8.2

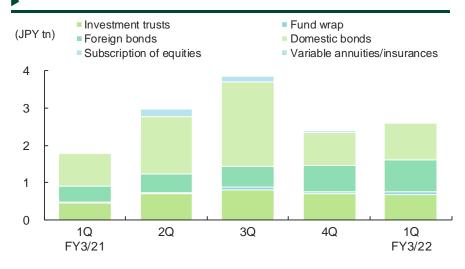
Net operating revenue



Client assets



Product sales

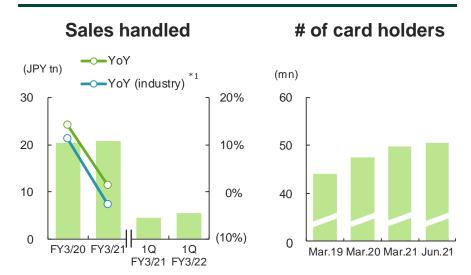


Group companies (2) SMCC

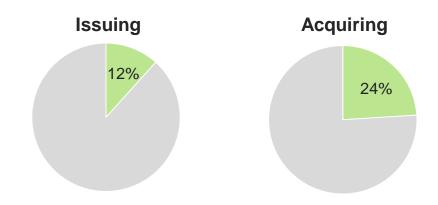
Financial results

(JPY br	FY3/21	1Q FY3/22	YoY
Operating revenue	447.5	113.3	+8.8
o/w Commission fee	143.7	37.9	+7.1
Finance	101.5	24.5	(2.2)
Sales on credit	32.3	7.6	(0.6)
Receipt agency	48.1	12.6	+0.9
Operating expense	413.0	103.7	+6.6
o/w Expenses for loan losses	22.7	5.1	(0.9)
Expense for interest repayments	14.4	-	-
Ordinary profit (loss)	35.3	12.7	+5.2
Net income	35.8	8.2	+3.0
Finance outstanding	667.5	666.9	

Key figures



Market share*2



^{*1} The Japan Consumer Credit Association "Credit card behavior investigation" Shopping credit amount

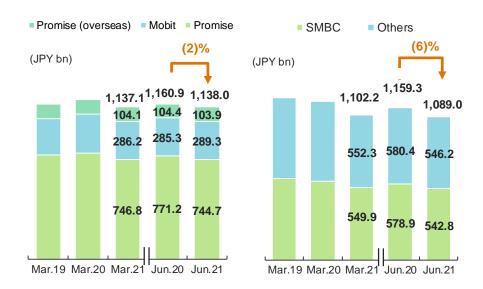
Group companies (3) SMBCCF

Financial results

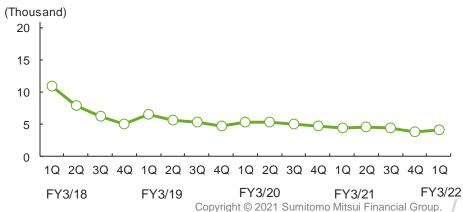
(JPY bn)	FY3/21	1Q FY3/22	YoY
Operating income	273.5	67.4	(2.5)
o/w Interest revenues	178.8	44.2	(1.8)
Loan guarantee revenues	61.1	14.3	(1.6)
Operating expenses	200.8	49.2	+3.9
o/w Expenses for loan losses	53.3	17.9	(0.2)
Expense for loan guarantees	9.9	1.1	+0.1
Expenses for interest repayments	24.0	-	-
Ordinary profit	73.5	18.3	(6.4)
Net income	54.1	15.5	(5.6)
NPLs	85.2	89.0	
(NPL ratio)	7.49%	7.82%	
Allowance on interest	100.8	93.5	
repayments (provision)	3.4 yrs	3.5 yrs	

Consumer loans

Loan guarantee



No. of interest refund claims

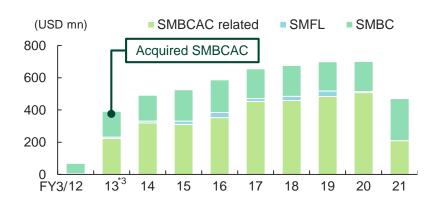


Group companies (4) SMBCAC

Financial results

_			
(USD mn)	FY3/20	FY3/21	YOY
Total revenue	1,283	1,214	(69)
Lease revenue	1,135	1,119	(16)
Credit / Asset impairment charges	32	334	+302
Net income	334	17	(317)
Aircraft asset*1	13,142	15,340	+2,198
Net asset	3,047	3,305	+258
ROE	10.8%	0.5%	(10.3)%

Aircraft business of SMBC Group



of owned and managed aircraft*2

	Company	Country	#
1	GECAS	USA	1,037
2	AerCap	Ireland	1,014
3	Avolon	Ireland	580
4	BBAM	USA	517
5	SMBCAC	Ireland	501

Average age of aircraft

4.1 years (as of Mar.21)

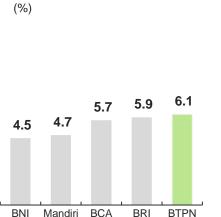
^{*1} Include Aircraft pre-delivery payments *2 As of Mar. 21 (Source: CIRIUM Portfolio Tracker:Q1 2021)

Group companies (5) BTPN

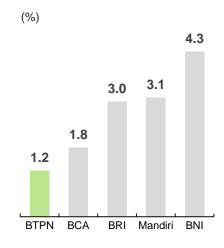
Financial results*1

(JPY bn)	2018	2019	2020	Jan-Jun. 2021
Gross banking profit	77.5	99.6	91.1	48.5
Operating expenses	44.7	56.3	50.9	25.5
Net profits	14.0	20.3	12.9	12.1
ROE	11.6%	9.9%	6.1%	10.8%
Loans	517.8	1,119.9	1,008.0	1,003.2
Deposits	538.4	686.8	745.8	715.1
Total assets	770.2	1,434.9	1,355.4	1,301.9

Net interest margin*2



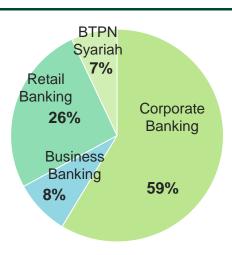
NPL ratio*2



Customer

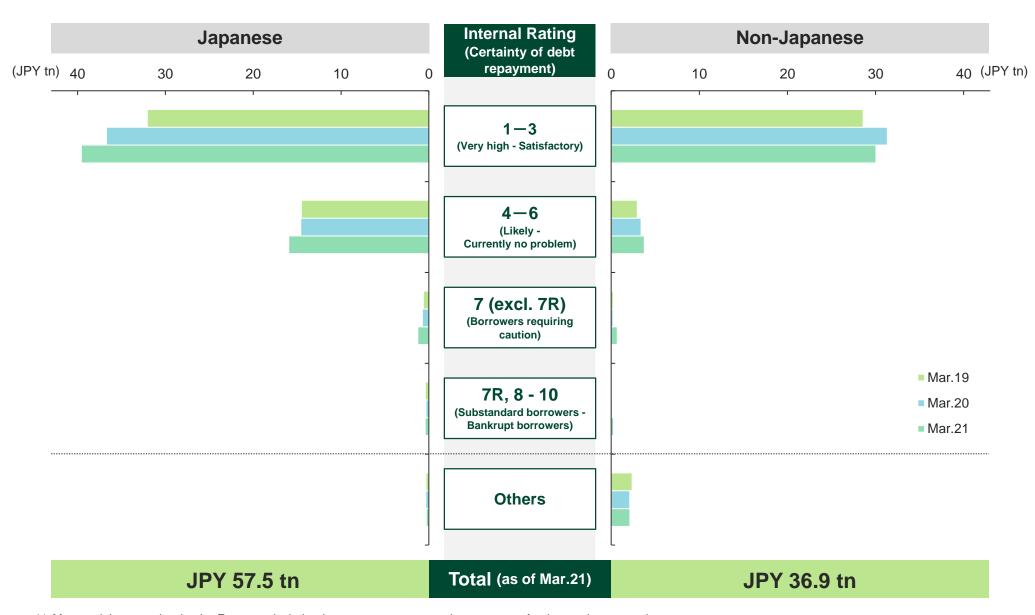
	Retail	Wholesale		
btpn	High-net-worth	Large corporations		
Jenius	Middle class	Mid-sized corporations		
purre		SMEs btpn'		
btpn' btpn'	Mass market	Micro business owners btpn		
Dig	gital Banking	SMBC's Global Support		

Loan breakdown*3



^{*1} TTM as of Dec. 18: IDR 1 = 0.0076, Dec. 19: IDR 1 = 0.0079, Dec. 20: IDR 1 = 0.0074, Jun. 21: IDR 1 = 0.0074

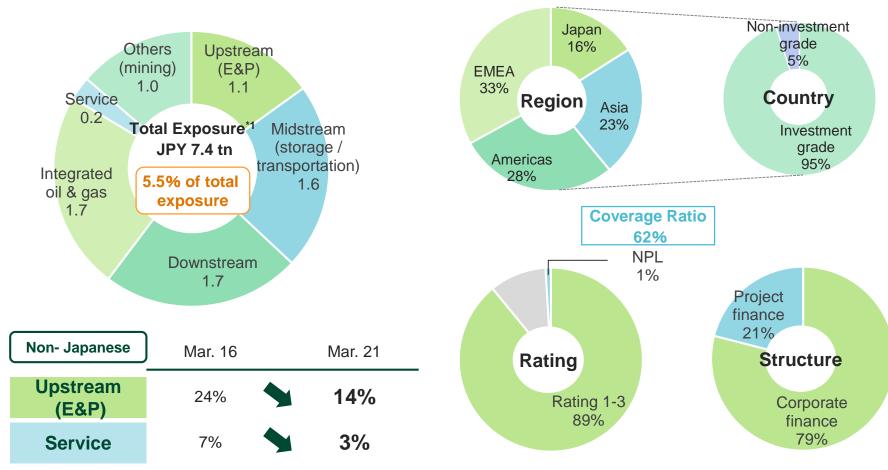
(Ref.) Breakdown by internal ratings*1



^{*1} Managerial accounting basis. Exposure includes loans, acceptances and guarantees, foreign exchanges, private placement, suspense payments, undrawn commitments, and derivatives, etc. Excluding the exposure to SMFG consolidated subsidiaries, retail customers in Japan, Japanese government, etc., and specialized lending

Exposure (1) natural resources

Been taken cautious approach to non-Japanese upstream and service transactions.



(ration to non- Japanese exposure to natural resources)

As of Mar.21

Exposure (2) resource-related sectors

(JPY tr	(1) Exposure) (gross)	(2) Exposure (net)	% of rating 1-3	(3) Drawn amount	% of rating 1-3	(4) NPLs⁴ [,] ²	(5) Ratio to drawn amount (4) / (3)	(6) Reserve for possible loan losses	guarantees,	(8) Coverage ratio ((6)+(7)) / (4)
Japan	1.3	1.2	96%	0.7	95%	-	-	-	-	-
Asia (excluding Japan)	2.0	1.7	83%	1.5	82%	0.02	1.6%	0.01	0.01	53%
Americas	2.3	2.1	85%	1.0	83%	0.00	0.4%	0.00	0.00	61%
EMEA	3.0	2.4	92%	1.7	90%	0.01	0.8%	0.00	0.01	78%
Total	8.7	7.4	89%	5.0	87%	0.04	0.8%	0.01	0.02	62%
Oil and gas	6.4	5.3	87%	3.8	85%	0.04	1.1%	0.01	0.01	61%
Upstream (E&P)	1.1	0.8	83%	0.7	81%	0.01	0.9%	0.00	0.00	53%
Midstream (Storage/Transportation)	1.9	1.6	85%	1.0	83%	0.00	0.3%	0.00	-	36%
Downstream (Refining, petrochemical)	1.3	1.0	84%	0.9	84%	0.01	1.2%	0.00	0.01	80%
Integrated Oil & gas (Majors, state-owned companies, etc.)	1.9	1.7	96%	1.1	94%	0.00	0.4%	-	0.00	100%
Service (Drilling, field services)	0.2	0.2	55%	0.1	50%	0.02	12.9%	0.00	0.00	43%
Other resources (Mining)	0.9	0.9	91%	0.5	85%	0.00	0.3%	0.00	0.00	100%
Non-Japanese	7.4	6.2	87%	4.3	85%	0.04	1.0%	0.01	0.02	62%
Oil and Gas	1.1	1.0	96%	0.6	96%	-	-	-	-	-
Other resources (Mining)	0.2	0.2	100%	0.1	100%	-	-	-	-	-
Japanese	1.3	1.2	97%	0.7	97%		-	-	-	-

Oil & gas : Corporate finance 76%, Project finance 24%

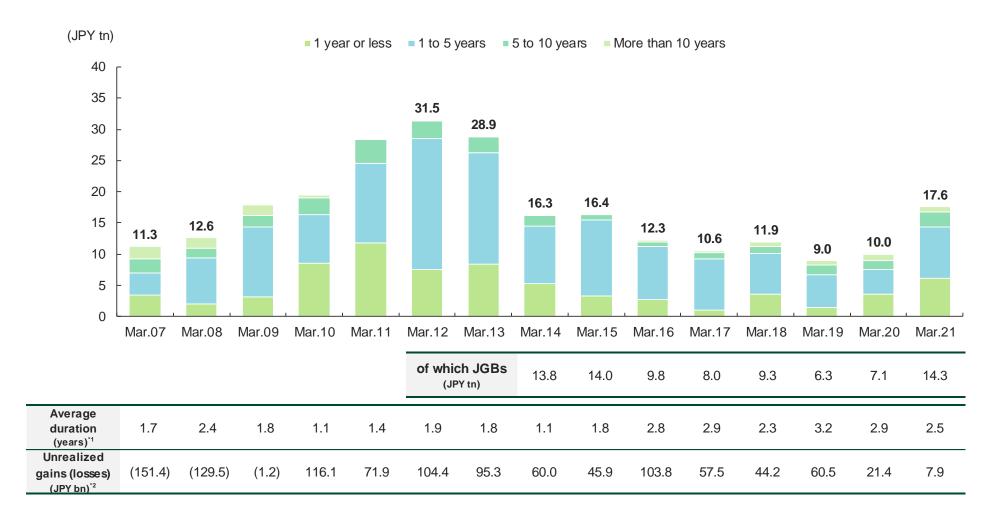
[:] Corporate finance 94%, Project finance 6% Other resources

^{*1} NPLs based on the Financial Reconstruction Act, excluding Normal assets

^{*2} Claims on borrowers requiring caution are Asia: USD 0.3 bn, Americas: USD 0.5 bn, EMEA: USD 0.5 bn, mainly in Oil & gas

Yen bond portfolio

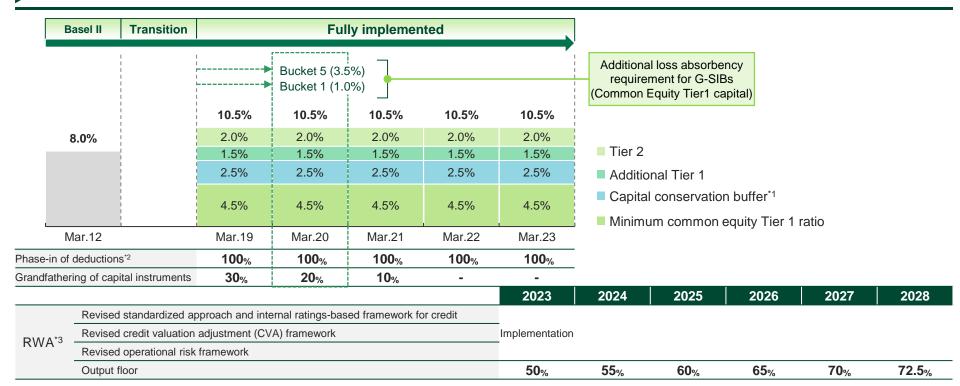
Non-consolidated (Total balance of Other securities with maturities and bonds classified as held-to-maturity – total of JGBs, local gov. bonds and corporate bonds)



^{*1} Excluding bonds classified as held-to-maturity, bonds for which hedge-accounting is applied, and private placement bonds. Duration of 15-year floating rate JGBs is regarded as zero. Duration at Mar. 02 is for JGB portfolio only *2 15-year floating-rate JGBs have been evaluated at their reasonably estimated price from Mar. 09

Application of Basel III

Capital requirements



Leverage ratio and liquidity rules

	2019	2020	2021	2022	2023
Leverage ratio	Implementation				
Revised Leverage ratio*3, 4					Implementation
LCR	100%				
NSFR			Implementation	1	

^{*1} Countercyclical buffer (CCyB) omitted

^{*2} Intangible fixed assets, deferred tax assets and investment of unconsolidated financial institutions, etc.

^{*3} GHOS, the higher committee of the Basel announced that it will postpone the implementation of unimplemented Basel III standards in Mar. 20 (2022 to 2023) *4 Revised exposure definition and G-SIB buffer

Credit ratings of G-SIBs (Operating banks)*1

(As of Jul. 31, 2021)

Moody's	Mc	oody's	S	&P	Fitch		S&P Fitch
Aaa							AAA
Aa1							AA+
Aa2	Bank of AmericaBank of New York Mellon	JPMorgan Chase BankWells Fargo Bank			Bank of AmericaBank of New York Mellon	JPMorgan Chase BankState Street Bank & Trust	AA
Aa3	BNP Paribas Citibank Crédit Agricole ING Bank	Morgan Stanley BankState Street Bank & TrustUBS	Bank of New York MellonRoyal Bank of Canada	State Street Bank & Trust Toronto Dominion	HSBC BankING BankRoyal Bank of Canada	Toronto DominionUBSWells Fargo Bank	AA-
A 1	SMBC • Agricultural Bank of China • Bank of China • Barclays Bank • BPCE • China Construction Bank	 Credit Suisse Goldman Sachs Bank HSBC Bank ICBC Mizuho Bank MUFG Bank Société Générale Standard Chartered Toronto Dominion 	 Bank of America BNP Paribas Citibank Crédit Agricole Credit Suisse Goldman Sachs Bank 	 HSBC Bank ING Bank JPMorgan Chase Bank Morgan Stanley Bank UBS Wells Fargo Bank 	Barclays BankBNP ParibasBPCECitibankCrédit Agricole	Goldman Sachs BankMorgan Stanley BankStandard Chartered	A+
A2	Banco Santander	 Royal Bank of Canada 	SMBC Agricultural Bank of China Banco Santander Bank of China Barclays Bank BPCE	 China Construction Bank ICBC Mizuho Bank MUFG Bank Société Générale Standard Chartered 	SMBC • Agricultural Bank of China • Bank of China	China Construction BankCredit SuisseICBC	Α
A3	Deutsche Bank				Banco SantanderMizuho Bank	MUFG Bank Société Générale	A-
Baa1	 UniCredit 		Deutsche Bank				BBB+
Baa2			 UniCredit 		Deutsche Bank		BBB
Baa3					UniCredit		BBB-

^{*1} Long-term issuer ratings (if not available, long-term deposit ratings) for Moody's, long-term issuer local issuer currency ratings for S&P, long-term issuer default ratings for Fitch

Credit ratings of G-SIBs (Holding companies)*1

(As of Jul. 31, 2021)

Moody's	Мос	ody's	S	&P	Fi	Fitch	
Aaa			_				AAA
Aa1							AA+
Aa2							AA
Aa3					Bank of AmericaBank of New York Mellon	JPMorganState Street	AA-
A 1	SMFG Bank of New York Mellon Mizuho	MUFGMorgan StanleyState StreetWells Fargo			• Groupe BPCE • HSBC • ING	UBSWells Fargo	A+
A2	Bank of AmericaGoldman Sachs	 JPMorgan 	Bank of New York Mellon	State Street	SMFG Barclays Citigroup Goldman Sachs	Morgan StanleyStandard Chartered	A
А3	Citigroup HSBC	Standard CharteredUBS	• Bank of America • HSBC • ING • JPMorgan	MizuhoMUFGUBS	 Credit Suisse MUFG Mizuho		Α-
Baa1	INGCredit Suisse		CitigroupCredit SuisseGoldman Sachs	Morgan StanleyStandard CharteredWells Fargo			BBB+
Baa2	Barclays		Barclays				BBB
Baa3							BBB-
Ba1							BB+
Ba2			_				ВВ

^{*1} Long-term issuer ratings (if not available, Senior unsecured ratings) for Moody's, long-term issuer local currency ratings for S&P, long-term issuer default ratings for Fitch